kshema
General Insurance

Annual Report 2025-26

Rural India Reimagined

Enhanced Access.
Improved Protection.

Content

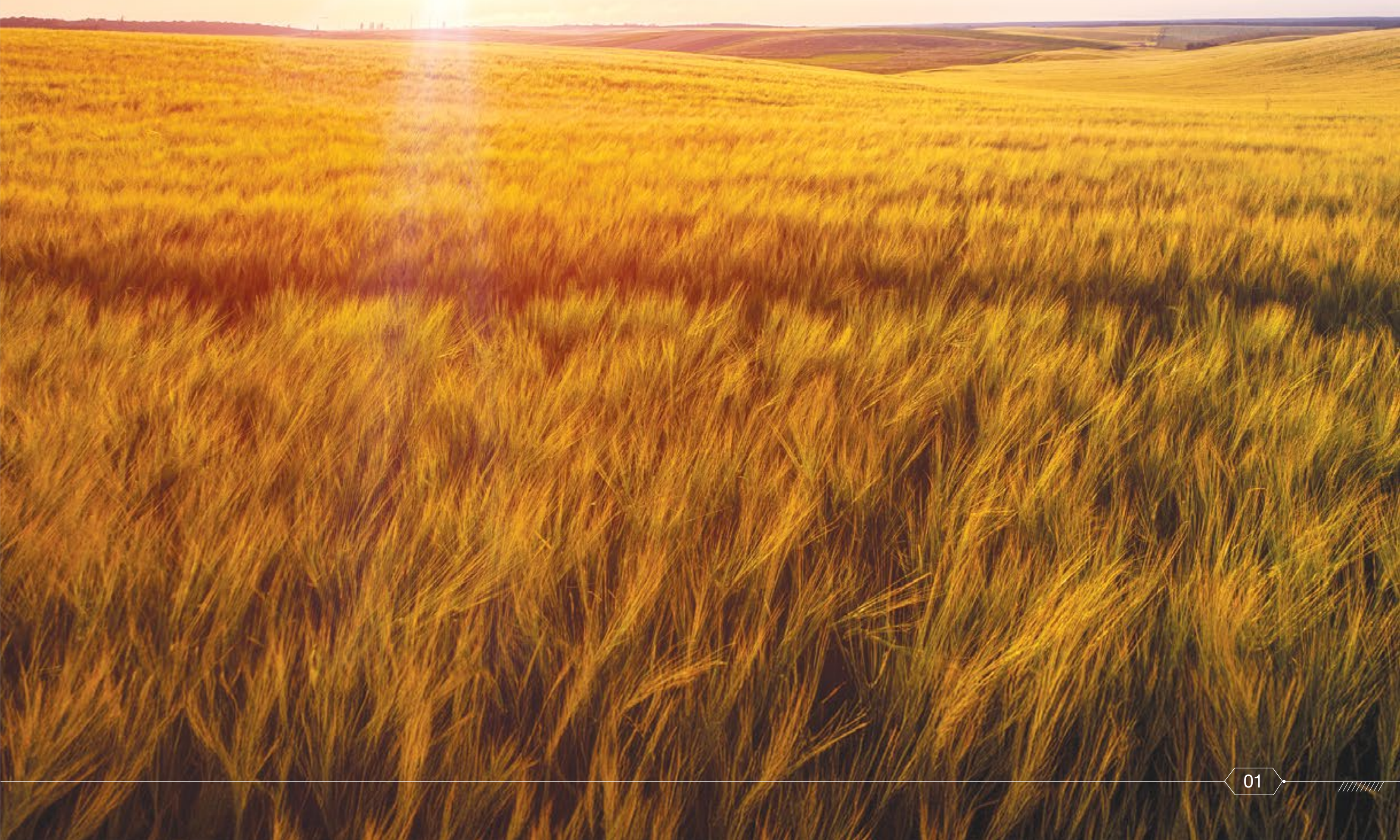
Rural India Reimagined

Enhanced Access. Improved Protection.

Kshema has long believed that progress begins at the grassroots, where resilience shapes daily life and fuels our dreams. Guided by this, we have continued to build from the ground up, strengthening our crop insurance portfolio while steadily increasing our suite of product offerings for rural India. Our journey reflects both continuity and evolution, staying anchored to our strengths while adapting to the emerging needs of our consumers.

During the year, this balance became more evident. Alongside extending our leadership in crop insurance, we entered motor and health insurance, recognising the need to extend protection beyond agriculture. Development of distribution channels, including bancassurance, and alliances with insurance brokers have enhanced last-mile access while investments in technology made engagement more inclusive.

These efforts are shaping a more resilient portfolio, and advancing our goal of making rural insurance accessible and inclusive.



Corporate Overview

Rooted in Purpose. Enabling Prosperity.

Kshema General Insurance Limited is an IRDAI-licensed, fully digital insurance provider built with a clear mission: to strengthen the financial resilience and freedom of India's rural communities.

2.6 Cr+
Total policies sold

INR 2,396.8 Cr+
Gross written premium amount

INR 28,321.6 Cr+
Total sum insured

Note: Figures represent cumulative performance from Kshema's inception to March 31, 2026

What sets us apart is our thoughtful application of technology. We are able to assess and model agricultural risk with greater accuracy by leveraging AI-based algorithms, machine learning, big data, and location intelligence. This is made accessible through the Kshema App, which is a simple, intuitive platform that puts the entire insurance experience, from enrolment to claims, directly in farmers' hands.

The result is coverage that is priced right, delivered digitally, and designed with the Indian farmer in mind.

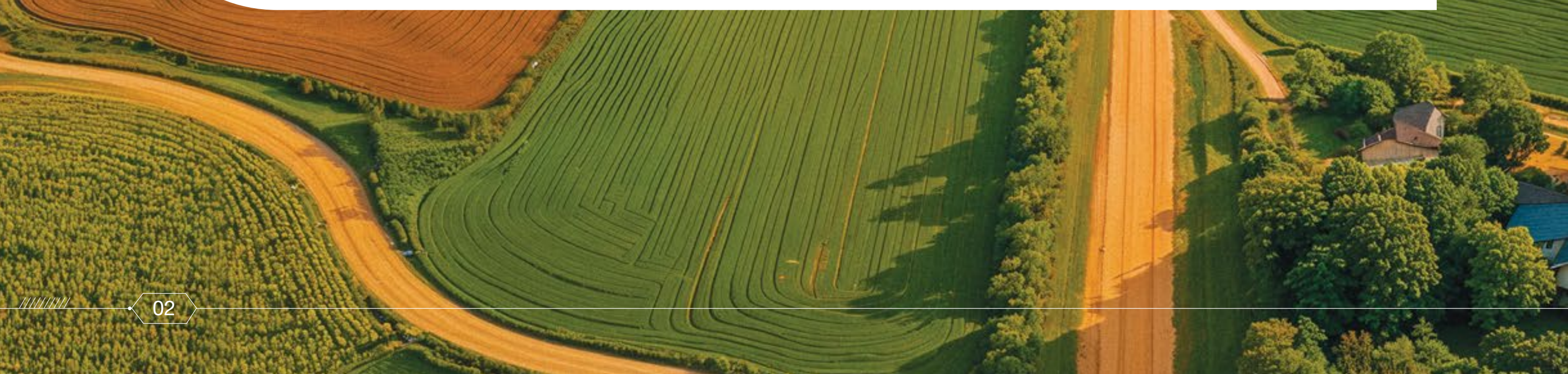
In a country where farming is both a livelihood and a legacy, we ensure that an unpredictable climate no longer entails an uncertain future.

Our Vision

Create and enable a progressive approach of strategic resilience towards risk in contrast to conventional defensive risk management practices.

Our Mission

Enable resilience among cultivators across the country, from income shocks due to extreme climate events and other vagaries, with insurance.



Our Core Values

Customers First

Respecting our customers and caring for them is at the core of everything we do. It defines our work every day.

Accessibility

We are relentless in our endeavour to not only connect customers but make it simpler for them to access the best crop insurance solutions at their fingertips.

Integrity

Integrity is the North Star that dictates the path we take. We are honest, transparent, ethical, and fair in our dealings with customers, employees, and stakeholders alike.

Succeeding as a Team

United by our purpose, we live by a collective commitment to honesty, integrity, and innovation. We believe in being open and inclusive, accepting and applying the best ideas from every part of our company.

Delivering Promises

We are committed to delivering our promise of building financial resilience against natural perils among farmers by making crop insurance accessible and the settlement of claims quicker.

Kshema – Defined by Distinction

Empowering Every Farmer

Covers **100+** crops against up to 9 perils

Multilingual access in **12** languages

127 agro-climatic zones covered

Precise and Fair Premiums

Affordable insurance premiums

Customised insurance coverage

Digital KYC process

Tomorrow's Technology

Satellite-based farm monitoring

Geo-tagging

Paperless and hassle-free process

Our Journey

Growing with Rural India

Our journey is anchored in a singular belief: insurance, when shaped by empathy and insight, can enable rural resilience and progress. What began as a focused ambition to bridge gaps in access and affordability has evolved into a purpose-led enterprise, committed to serving farmers and underserved communities with solutions that are thoughtful, inclusive, and responsive.

2017

The idea of Kshema was conceived

2018

Incorporation of Kshema

2020

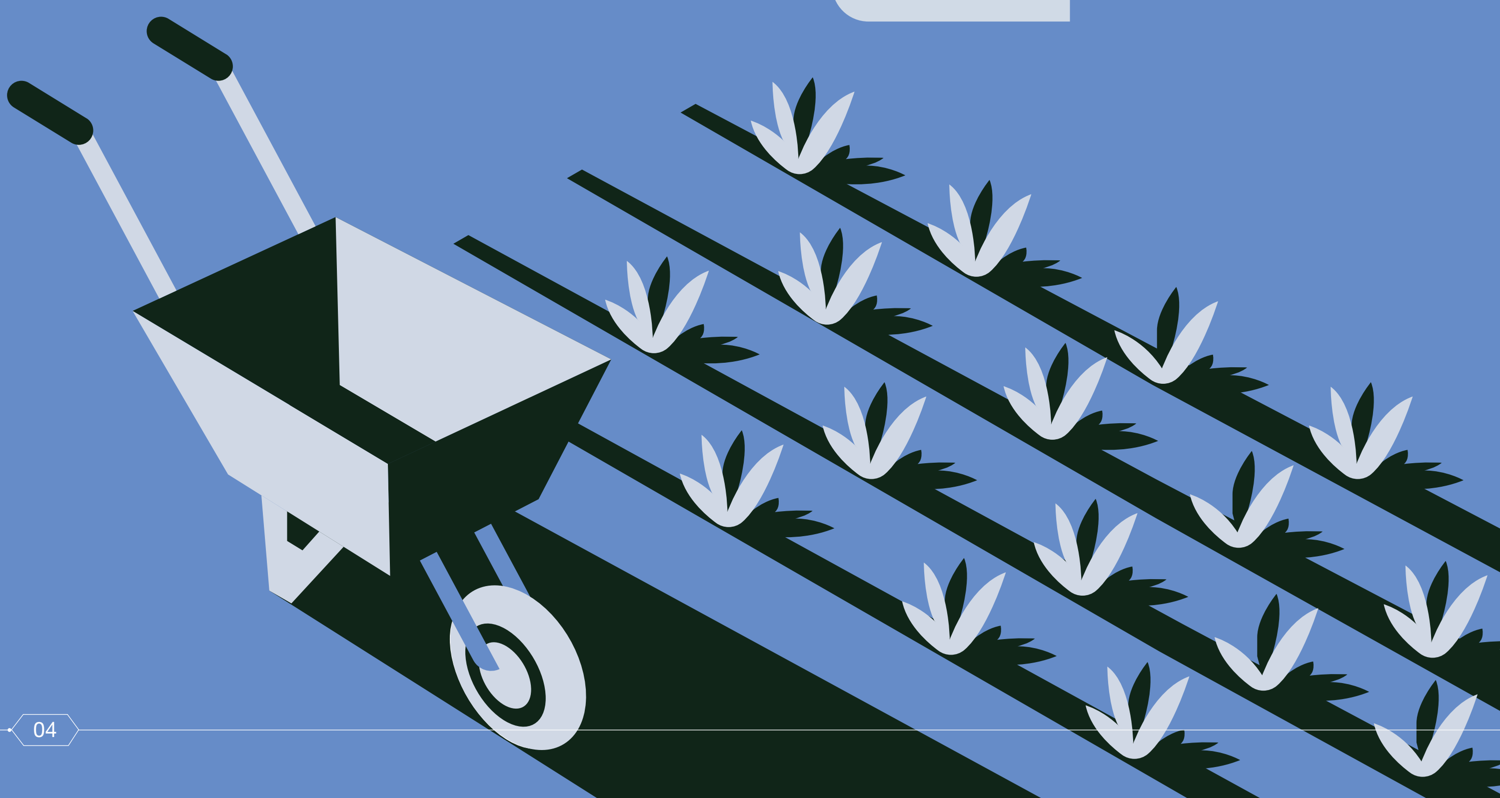
Submitted the general insurance licence application to IRDAI

2022

Received R1 approval from IRDAI

January **2023**

Was granted the general insurance licence



Each milestone marks not just institutional progress but a deepening alignment with rural realities, reflecting a journey defined by intent, innovation, and impact.

May **2023**

Commenced business operations and filed retail based products with IRDAI

August **2023**

Secured bids for institution-led crop insurance sales in 20+ clusters

2024

Launched Kshema Samriddhi—an insurance solution designed for Uttarakhand and Himachal Pradesh, along with new products in the Fire, Health, and Motor insurance verticals (other lines of business)

2025-26

Launched Kshema Kisan Sathi, a dual-benefit product combining crop and personal accident insurance, through our first bancassurance partnership with Karur Vysya Bank

Our Product Portfolio

Solutions that Safeguard Every Season

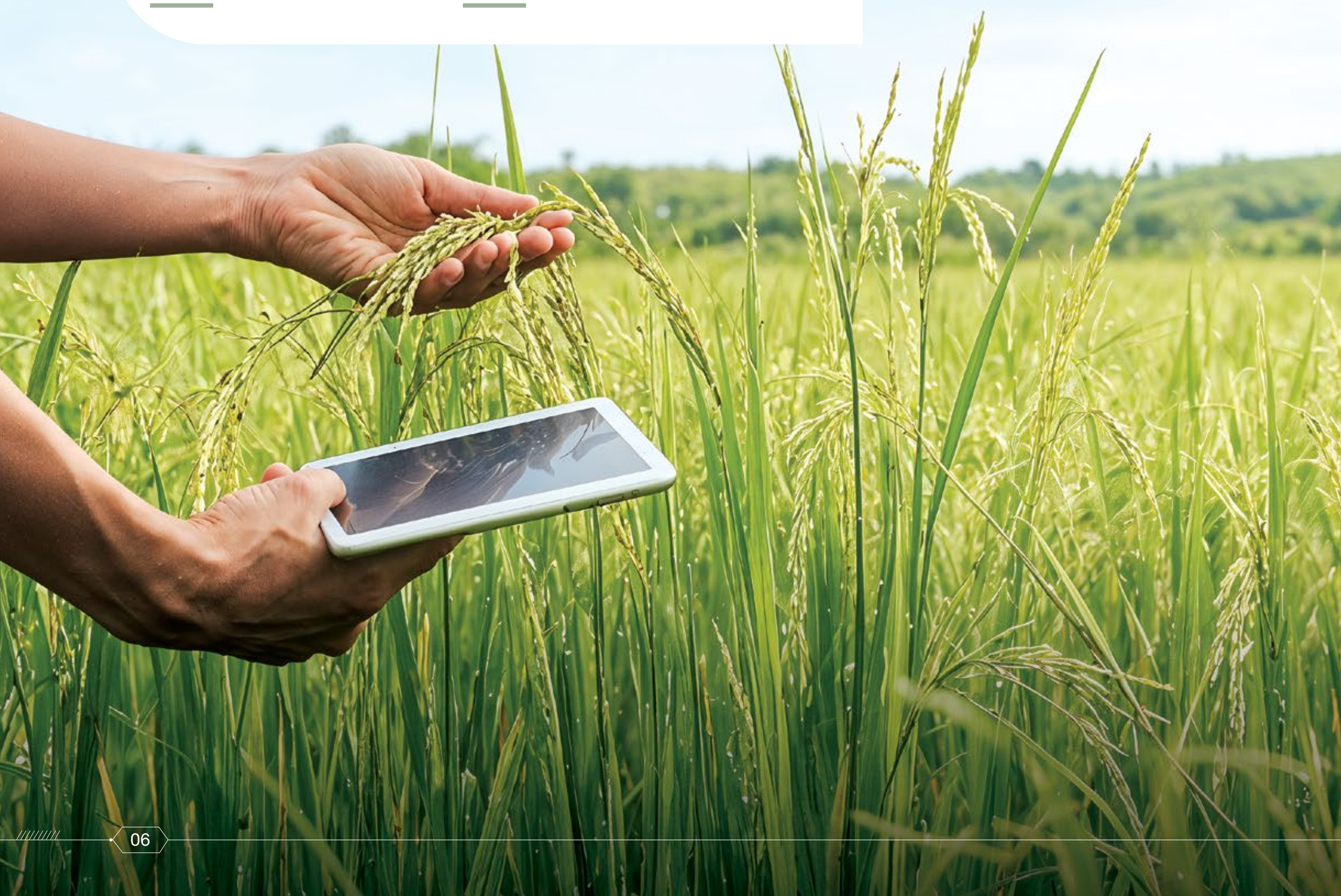
Every product we build starts with one question: how do we make insurance work for the people it was always meant to serve?

We design around risks, not regions, making our solutions more relevant to the farmers who rely on them. Our indemnity-based products address what matters most to them, and our app ensures that managing their coverage is simple and accessible, wherever they are. At Kshema, we believe protection should feel personal. Every part of the experience we deliver is grounded in the farmer's world: their season, their soil, their evolving needs.

Our Expansive Product Basket

INR 997 Cr
Institution-led sales (yield-based): 94.8%

INR 54 Cr
Institution-led sales (weather-based loss assessment): 5.2%



The Differentiation Edge

- Customisation
- Affordability with Impact
- Proprietary Technology
- Near Real-Time Monitoring

Peril-Based Indemnity Products (Event-Based Loss Assessment)

- kshema Prakriti
- kshema Sukriti
- kshema Samriddhi
- kshema Kisan Sathi

Other Business Segments

- Motor
- Fire
- Health
- Miscellaneous

Deep-Dive into Our Offerings

Kshema Prakriti

A comprehensive insurance solution covering eight perils, designed to deliver optimal protection to the crop.

Protection Against Eight Perils

- Named Cyclone
- Inundation (Not Applicable to Hydrophilic Crops)
- Flood
- Animal Attack (Elephant & Wild Boar)
- Earthquake Including Tsunami
- Fire due to Lightning
- Landslide
- Storm

100+
Seasonal crops covered

INR **1,499**
Starting price

Kshema Sukriti

A customisable and affordable crop insurance solution offering tailored protection, starting at INR 499. Farmers can select a combination of one major and one minor peril from a set of eight predetermined risks.

Protection Against Minor and Major Perils

Major Perils

- Named Cyclone
- Storm
- Inundation (Not Applicable to Hydrophilic Crops)
- Flood

Minor Perils

- Earthquake Including Tsunami
- Animal Attack (Elephant & Wild Boar)
- Fire due to Lightning
- Landslide

100+
Seasonal crops covered

INR **499**
Starting price

Kshema Samriddhi

The most affordable crop insurance solution, designed for farmers with landholdings ranging from 1 to 25 cents, offering comprehensive protection against six natural perils. Product is available exclusively for farmers in Uttarakhand and Himachal Pradesh.

Protection Against Six Perils

- Named Cyclone
- Inundation
- Flood
- Earthquake Including Tsunami
- Fire due to Lightning
- Landslide

100+
Seasonal crops covered

INR 199
Starting price

Kshema Kisan Sathi

Kshema Kisan Sathi is Kshema's flagship bancassurance product, specially designed as a dual-benefit insurance policy for India's rural and agri-focused bank customers. It combines crop insurance and personal accident insurance for our partner banks' valued farmer customers.

Protection Against Nine Perils and Personal Accident

- Landslide
- Cyclone
- Flood
- Inundation
- Hailstorm
- Tsunami
- Animal Attack (Elephant & Wild Boar)
- Fire due to Lightning
- Earthquake
- Personal Accident

100+
Seasonal crops covered

Personal accident cover during the policy period

Government Scheme Distributions

We also facilitate the distribution of key government-backed insurance schemes, extending the reach of financial protection and strengthening the safety net for farmers across India.

Pradhan Mantri Fasal Bima Yojana

The Government of India's flagship crop insurance scheme offers financial support to farmers facing yield loss or damage due to unforeseen events.

1,11,55,461

Policies issued in FY 2026

Restructured Weather-Based Crop Insurance Scheme

The scheme is designed to protect farmers from anticipated yield losses caused by adverse weather conditions.

85,631

Policies issued in FY 2026

Other Lines of Business

Launched in FY 2026

Kshema Surety Bond Insurance

Kshema Surety Bond Insurance is structured to safeguard business and project owners against losses arising from a contractor's failure to comply with agreed contractual obligations, whether at the bidding phase or during project execution.

Kshema Hospi DinDhan Suraksha (Group)

Kshema Hospi DinDhan Suraksha (Group) is a daily cash benefit plan designed to ease the financial burden on the insured group members in case of hospitalisation, as per the policy terms and conditions.

Kshema Hospi DinDhan Suraksha (Retail)

Kshema Hospi DinDhan Suraksha is a daily cash benefit plan designed to ease the financial burden in case of hospitalisation, as per the policy terms and conditions. Whether facing an accident, illness, or maternity, policyholders receive the support they need to recover with confidence.

Kshema Shop Insurance Policy

The Kshema Shop Insurance Policy offers comprehensive protection to shops and commercial establishments against losses arising from fire, burglary, and other unforeseen risks.

Kshema Group Personal Accident Policy

The Kshema Group Personal Accident Policy provides financial protection to the insured group members, in case of accidental death or disablement due to an accident, as per the policy terms and conditions.

Kshema Individual Personal Accident Policy

The Kshema Individual Personal Accident Policy provides financial protection in case of death or disability due to an accident, as per the policy terms and conditions.

Kshema Miscellaneous Vehicle Liability Only Policy

Essential Third-Party Insurance for Commercial Vehicles Every commercial vehicle plays a crucial role in keeping businesses and services running smoothly. Whether operating a construction vehicle or any other specialised transport, third-party insurance is not only a legal requirement but also a prudent financial safeguard.

Kshema Miscellaneous Vehicle Liability Policy provides robust third-party coverage for various commercial vehicles, ensuring legal compliance and financial security in case of unexpected liabilities.

Kshema Goods Carrying Vehicle Liability Only Policy

Essential Third-Party Insurance for Commercial Vehicles Transporting goods across cities, states, or even rural roads comes with its own set of challenges and risks. Whether for a fleet owner or a single goods-carrying vehicle operator, third-party insurance provides essential protection against financial liabilities while ensuring compliance with legal requirements.

Kshema Goods Carrying Vehicle Liability Policy offers third-party coverage for trucks, tempos, and other commercial goods carriers, ensuring protection from unexpected liabilities on the road.

Kshema Standard Fire and Special Perils Policy

Kshema Standard Fire and Special Perils Policy offers comprehensive protection for property against fire and a range of specified perils. It safeguards business assets including buildings (including plinth and foundation), plant and machinery, stock, furniture, fixtures, fittings, and other contents, helping businesses focus on their operations without the burden of unexpected losses.

Kshema Two-Wheeler Liability Only Policy

Kshema Two-Wheeler Liability Only Policy protects against third-party legal liabilities arising from accidents involving two-wheelers, ensuring compliance with the Motor Vehicles Act while providing financial peace of mind.

Kshema Compulsory Personal Accident Policy

The Kshema Compulsory Personal Accident Policy offers financial protection to the registered owner-drivers of a vehicle in case of death or disability arising from an accident while driving their vehicle.

Kshema Passenger Carrying Vehicle Liability Only Policy

The Kshema Passenger Carrying Vehicle Liability Only Policy provides mandatory coverage for legal liabilities arising from accidents involving the insured vehicle—including injury or death to third parties, damage to third-party property, and personal accident cover for the owner-driver.

Kshema Kisan Sathi

Kshema Kisan Sathi is Kshema's flagship bancassurance product, which is specially designed as a dual-benefit insurance policy for India's rural and agri-focused bank customers. It offers protection towards loss of input cost and security to the family by combining crop insurance and personal accident insurance for valued bancassurance farmer customers.

Kshema Home Insurance Policy

The Kshema Home Insurance Policy is a comprehensive property insurance policy that protects the home building and its contents from losses due to unexpected events.

Products in the Pipeline

As we continue to broaden our portfolio, we are preparing to introduce a wider range of insurance solutions that respond to the evolving protection needs of individuals, businesses, and industrial enterprises. Our planned offerings include motor insurance products across vehicle categories, comprising bundled, packaged, and standalone own damage covers, as well as property and casualty solutions such as Industrial All Risks and Contractors All Risks policies. These additions will strengthen our ability to deliver comprehensive risk protection across diverse customer segments while supporting our long-term strategy of building a diversified, technology-enabled insurance business that combines relevance, accessibility, and resilience.

Motor Insurance Products

Property and Casualty Insurance Policy

Our Business Model

Redefining Insurance for Rural India

Kshema is building a stronger support system for rural India, where advanced technology meets intuitive design, and every interaction is shaped by a deep understanding of the farmers' realities.

> *The intent has never been to simply create a crop insurance product but to fundamentally rethink how it serves those who require it the most.*

Conventional models have long treated insurance as a transactional offering. We take a different view, positioning it as a dependable, service-led ecosystem built on trust, clarity, and responsiveness. This philosophy is reflected in a model that prioritises ease of access, complete transparency, and a high degree of customisation, acknowledging that each farm operates under a unique set of conditions and risks.

Technology is the enabler. What truly drives Kshema is an acute sensitivity to people and their needs. Every layer of the experience, from intelligent pricing mechanisms to streamlined claims processes, is engineered to reduce complexity and deliver certainty when it matters most.

Benefits for the Rural Community

Tailored Protection

Faster Support

Greater Awareness

Informed Decisions

Scalable Impact

The Kshema Business Process

1. Onboarding
2. Product Selection
3. AI Risk Pricing
4. Policy Issuance
5. Farm Monitoring
6. Claim Intimation
7. Claim Processing
8. Settlement
9. Renewal and Cross-Selling

The Kshema Business Model: Differentiated. Tech-Led. Farmer First.

SCALE
Coverage at a Glance

100+
Crops insured

127
Agro-climatic zones

80,000+
Grids mapped

PRODUCTS
Hyper-Local, Indemnity-Based Plans

Kshema Prakriti
Comprehensive peril-based crop insurance

Kshema Sukriti
Customisable crop insurance solution

Kshema Samriddhi
Comprehensive coverage for small landholdings

Kshema Kisan Sathi
Dual crop and accident insurance for rural bank customers

TECHNOLOGY
The Kshema App and Kshema Cognitive Engine

GPS Farm Tagging
Precise farm mapping

Remote Sensing
Satellite data drives real-time crop monitoring

Dynamic Pricing
Risk-adjusted premium calculation

Cognitive Engine
End-to-end automated policy and claims management

JOURNEY
From Onboarding to Claim—Fully Digital

Farm Tagging → Seamless Onboarding → Dynamic Policy Pricing → Advisory & Alerts → Auto Claim Settlement

DISTRIBUTION
Reaching the Last Mile

POSP Network
Our representatives provide a seamless customer journey

Female Agents
Inclusive representation in rural communities

Regional Languages
Multilingual support, advisories, and knowledge centre

VISION
Aligned with India's Digital Agriculture Future

Strategically integrated with the **AgriStack ecosystem**, supporting **IRDAI's regulatory vision**, and contributing to the **"Insurance for All by 2047"** mission.

> *At Kshema, our strength lies in staying close to the farms, and even closer to the farmers.*

Chairman's Message

Insuring Rural India's Dreams

Natraj Nukala
Founder, Chairman, and Director

14.8%
Average share of climate disaster losses currently covered by insurance in India, one of the lowest protection ratios among major economies

86%
Share of India's farmers who are small and marginal cultivators, whom Kshema aims to empower through its solutions

Dear Stakeholder,

It gives me great joy to present the 8th Annual Report of Kshema General Insurance Limited, marking the completion of a successful year of meaningful progress.

India's Economy: Growth With a Rural Foundation

India's real GDP is estimated to have grown 7.4% in FY 2026, with growth accelerating to 8.2% in the second quarter, making it among the fastest-growing large economies in the world. Agriculture grew steadily through the year, and rural consumption reached a 17-quarter high, supported by favourable monsoons, stronger farm credit, and improved rural wages. India's general insurance industry mirrored this momentum, with non-life premiums recording a growth exceeding 24% year-on-year in recent months. Financial resilience—the ability of a household to absorb a shock without lasting damage—is central to sustaining this growth. Financial inclusion is an integral part of this story; it is the foundation on which the next phase of India's economic expansion will be built.

The Widening Gap Between Risk and Protection

Alongside this growth sits a persistent and, in some respects, worsening problem. Climate phenomena like El Niño continue to cause unpredictable weather patterns, including erratic monsoons, prolonged dry spells, and inconsistent winters that put an entire season's harvest at risk for the millions of families who depend on the land. For a farmer, one bad season is more than just that; it can be the difference between walking towards prosperity and falling behind. India's insurance penetration has not kept pace with this reality, and it is here, at the point where a single failed monsoon meets an uninsured household, that the gap is felt most acutely.

Kshema's Role in Closing the Gap

This year, we at Kshema reinforced our ability to serve this segment by scaling its underwriting capacity and deploying resources to make our technology platform, Kshema Cognitive Engine, more robust to improve service delivery that underpins our insurance solutions. Our product suite of Kshema Sukriti, Kshema Prakriti, and Kshema Samriddhi, alongside our bancassurance offering Kisan Sathi, is designed for India's smallholder farmers to provide them with assistance when they need it the most.

Meanwhile, our diversification into other lines of business, which started in the last financial year, gained more momentum with the introduction of newer products in health and motor insurance categories. We also strengthened our distribution channels to expand our protection to those who are the most vulnerable. We onboarded Karur Vysya Bank as our first bancassurance partner, bringing Kisan Sathi to its base of rural customers, and this remains a template we intend to replicate with other banks in the future. Alongside this, we are on an aggressive course to bring more brokers, both retail and corporate, onto our platform to extend our reach further across the country. We are in active discussions to partner with other entities, such as Farmer Producer Organisations (FPOs), in line with our endeavours.

Looking Ahead

We are encouraged by the direction of regulatory reform this year, including the strengthening of policyholder protections under the Sabka Bima Sabki Raksha Act. We welcome Mr. Ajay Seth as the new Chairman of IRDAI and look forward to his stated priority of extending insurance to the bottom of the pyramid, where the need is the most acute. We are committed to playing our part in making the Government of India's ambitious goal of "Insurance for All by 2047" a success as we continue to build financial resilience for a developed India.

With gratitude for your continued trust,

Natraj Nukala
Founder, Chairman, and Director

Message from the CEO

Performance with Purpose

Rajeshnani Dasari
Managing Director and
Chief Executive Officer (Interim)

Dear Stakeholder,

I am pleased to present Kshema General Insurance Limited's Annual Report for FY 2026, a year in which we strengthened our foundation while preparing for the next phase of growth.

FY 2026 marks another important milestone in Kshema's journey. In just our third year of operations, we have continued to demonstrate that disciplined execution, prudent underwriting, and a clear strategic focus can deliver sustainable growth and consistent profitability.

Delivering Consistent Growth

I am pleased to share that Kshema crossed **INR 1,056 Crore in Gross Written Premium (GWP)** during the year, registering a robust **37% Y-O-Y growth**. We also reported a **Profit After Tax (PAT) of INR 9 Crore**, making this our **third consecutive year of profitability**. These results reflect the trust of our customers, the confidence of our partners, and the commitment of our employees.

The **Pradhan Mantri Fasal Bima Yojana (PMFBY)** has been central to Kshema's growth so far, and we sincerely thank the Government of India and the participating State Governments for the opportunity to contribute to this transformative programme. PMFBY has not only enabled us to protect millions of farmers but has also helped us build strong underwriting capabilities, operational excellence, and a technology-driven platform that will support our next phase of growth.

Investing in Long-Term Value

During the year, we invested significantly in technology, expanded our distribution footprint, strengthened our talent base, and initiated our diversification into defining new products and customer segments. While these investments have moderated profitability in the short term, they are deliberate steps towards building a more diversified, scalable, and resilient organisation. We believe they will create a strong foundation for sustainable long-term growth.

Driving Innovation and Resilience

Our people continue to be our greatest strength. We expanded our workforce across underwriting, technology, claims, sales, customer service, and operations, ensuring that Kshema has the capabilities needed to support its growth ambitions. At the same time, we continue to leverage technological advancements across artificial intelligence, advanced analytics, automation, and digital platforms to improve underwriting, claims management, customer experience, and distribution efficiency.

As an insurer with deep roots in rural India, we are acutely aware of the growing impact of climate change. Building climate resilience through innovative insurance solutions and stronger risk management will remain an integral part of our strategy as we continue our growth through diversification.

Charting the Road Ahead

Looking ahead, FY 2027 will be a pivotal year for Kshema. While crop insurance and PMFBY will remain important pillars of our business, our strategic priority is to build a diversified general insurance institution by expanding across multiple lines of business and strengthening both physical and digital distribution channels. This evolution is fully aligned with the national vision of **Insurance for All by 2047**, and we are committed to making insurance more accessible, affordable, and relevant for every segment of society.

I would like to express my sincere gratitude to our policyholders, shareholders, Board of Directors, regulators, employees, and business partners for their continued trust and support. Their confidence inspires us to keep raising the bar.

With a strong foundation, a clear strategic direction, and an unwavering focus on innovation, customer centricity, and disciplined growth, I am confident that Kshema is well positioned to create enduring value for all stakeholders while contributing meaningfully to India's evolving general insurance landscape.

Warm regards,

Rajeshnani Dasari
Managing Director and
Chief Executive Officer (Interim)

Industry Landscape

Navigating the Rural Insurance Landscape

This landscape positions FY 2026 as a defining year for rural insurance in India: one where the gap between awareness and access is narrowing, and where purpose-built, technology-driven players are best placed to lead.

Market Overview

India's rural insurance market stands at a pivotal inflection point in FY 2026, characterised by vast unmet demand, accelerating regulatory reform, and a technology-led distribution push that is fundamentally reshaping how protection reaches the country's farming communities.

India's overall insurance premium penetration stood at 3.7% of the GDP in FY 2024, with non-life insurance at 0.9%. Within this, rural coverage remains severely underdeveloped. Less than 10% of people in rural India hold life insurance, and fewer than 20% of the rural population have health insurance cover. Crop insurance penetration remains under 25% among eligible farmers, despite the Pradhan Mantri Fasal Bima Yojana.

The urban-rural divide is stark. Urban areas see a 65% insurance coverage rate compared to just 42% in rural regions, which is the primary frontier for growth in the Indian insurance sector.

Key Government Schemes

Pradhan Mantri Fasal Bima Yojana (PMFBY)

PMFBY remains the backbone of agricultural insurance in India. Since its inception in 2016 through 2024-25, a total of 78.4 crore farmer applications have been insured under PMFBY, with 22.67 crore farmers receiving claims totalling INR 1.83 Lakh Crore.

Total farmer enrolment increased from 3.17 crore in 2022-23 to 4.19 crore in 2024-25, a rise of 32%, marking the highest enrolment since inception. The scheme is now the largest crop insurance programme in the world by farmer applications.

The Union Cabinet in January 2025 approved the continuation of PMFBY and the Restructured Weather-Based Crop Insurance Scheme through 2025-26, with a total budget allocation of INR 69,515.71 Crore.

Regulatory Environment

The regulatory landscape in FY 2026 has been significantly reshaped. IRDAI's Bima Trinity reforms, comprising Bima Sugam (a digital marketplace), Bima Vistaar (bundled coverage for rural India), and Bima Vahak (a women-led insurance distribution network), are creating new distribution channels and opening up the rural market to InsurTechs.

The Sabka Bima Sabki Raksha Act, 2025, passed in January 2026, amended foundational insurance laws to improve ease of doing business, strengthen regulatory oversight, and establish a Policyholders' Education and Protection Fund.

Additionally, Parliament enacted legislation to raise the Foreign Direct Investment (FDI) limit in the insurance sector to 100%, marking a pivotal step towards industry liberalisation and strengthening its appeal to global capital.

Technology and Distribution

Technology has emerged as the most critical lever for rural insurance penetration in FY 2026.

With more than 425 million internet users in rural India, the reach of telecom and smartphones has created new pathways for digital insurance distribution. Insurers are leveraging mobile-first access, AI-driven risk profiling, and parametric insurance models, especially for agriculture, to reach farming communities faster and more accurately.

Platforms explaining insurance in regional languages, via chatbots, voice AI, and local-language agents, are reporting two to three times higher conversion rates in Tier 2 and Tier 3 markets.

PMFBY has also integrated advanced technologies, including satellite imaging, drones, and mobile apps for precise crop loss estimation, enabling more accurate and timely claim settlements.

Key Challenges

Despite progress, the market faces structural headwinds:

Penetration Gap

Rural insurance penetration remains low outside crop insurance. Products are largely designed for urban markets, pricing does not account for seasonal rural incomes, and distribution costs make remote areas commercially unviable for many players.

Trust Deficit

Over 60% of farmers reported delays in compensation, and less than half of insured farmers understood their premium rates or claim procedures, factors that continue to undermine confidence in formal insurance mechanisms.

Awareness Gap

There is high awareness of risk among rural communities but persistently low uptake of insurance products, with many insurers still viewing rural business primarily as a regulatory obligation rather than a commercial opportunity.

Affordability

Affordability remains a significant barrier for rural and low-income segments, where insurance uptake remains disproportionately low relative to need.

Opportunity Outlook

The Indian insurance sector's expansion into rural markets is more than a strategic pivot. It is a blueprint for building a more equitable and accessible insurance ecosystem, with lessons that are influencing global strategies on coverage and inclusion.

India's InsurTech landscape has grown to over 150 companies, 10 unicorns and soonicorns, and 45+ minicorns, with a 12x revenue increase over five years to reach USD 750 Million and a cumulative valuation of USD 13.6 Billion; much of this growth was driven by the rural and underserved opportunity.

General insurance is expected to grow at 8.7% in FY 2026, with India positioned to become the second-largest life insurance market in the Asia-Pacific region. The rural segment, with its scale, underserved demand, and policy tailwinds, is expected to be a primary engine of that growth.

Technology at Kshema

Delivering Tech-Driven Transformation at Grassroots

For an insurer whose promise reaches the most remote corners of rural India, technology is not a back-office function. It is the mechanism through which that promise is kept.

During FY 2026, Kshema's technology function crossed a decisive threshold, evolving from a platform under construction to a production-grade, rural-first InsurTech stack capable of operating at seasonal scale, regulatory grade, and field-level precision. Every system built, every integration completed, and every security control deployed this year was in service of a single objective: making insurance more accessible, more trustworthy, and more responsive for India's farming communities.

Building the Core: Kshema 2.0 and the Rural First Stack

The centrepiece of FY 2026's technology agenda was the transition of Kshema 2.0 from minimum viable product to full production deployment, powering the Rabi '25 season at scale across the Assisted Sales Journey (ASJ) and mobile channels.

Kshema 2.0 digitises the end-to-end insurance lifecycle for rural customers: farmer onboarding, assisted sales, policy issuance, premium payments, and lifecycle servicing, all architected for geographically distributed users and field staff operating in low-connectivity environments. The platform's mobile-first design and role-based access controls ensure that a field agent in a remote district operates with the same workflow discipline and data integrity as a central operations team.

In parallel, Policy Administration System (PAS) platforms for Hospicash and Individual Personal Accident (IPA) products were delivered and stabilised, expanding Kshema's digital product coverage beyond crop insurance. Together, these platforms form a cohesive, API-driven digital backbone, cloud-ready, modular, and built to absorb the volume surges characteristic of seasonal rural programmes.

The shift this represents is significant: from fragmented, manual execution to end-to-end digital orchestration across sales, service, and product administration.

Intelligence at the Edge: Data-Led Claims and Field Decisioning

Kshema materially strengthened our claims servicing capability during FY 2026 through sustained enhancements to the Claims Management System (CMS) and our integration with spatial, weather, and cadastral intelligence platforms.

CMS upgrades delivered optimised claim screens, medical review workflows, loss reserves management, ombudsman handling, image-based search, and vendor and surveyor workflow digitisation. The system now supports standardised communications and structured audit trails, replacing ad hoc handling with a governed, repeatable process.

Complementing the CMS, the Weather Data Service and Kshema Finder platforms embedded district and grid-level intelligence into field operations and claims triage. Drawing on ERA5 and ECMWF climate pipelines, these tools enable objective loss analysis, crop health assessment, prior-season loss ratio benchmarking, and manpower prioritisation across PMFBY and retail use cases.

The process shift is material: Kshema moved from intuition-driven field decisions to system-assisted, evidence-based risk evaluation. For rural policyholders, this translates into claims adjudication that is faster, more transparent, and less subject to individual discretion—rebuilding trust at the point where insurance needs to deliver most.

Trust by Design: Cybersecurity and Governance

Rural-scale digital expansion is only as durable as the security and governance architecture that underpins it. In FY 2026, Kshema elevated cybersecurity from a compliance requirement to a core strategic enabler.

The year saw the onboarding of a dedicated Chief Information Security Officer (CISO), the completion of SOC Wave 1 and Wave 2, the initiation of Wave 3, and full alignment of systems to the NIST Cybersecurity Framework (CSF) 2.0. Zero Trust network access was introduced enterprise-wide through Zscaler Private Access (ZPA). Audit responses for IRDAI and ISNP inspections were successfully closed.

Operationally, Freshworks ITSM institutionalised service SLAs, asset tracking, and grievance management, with direct integrations to GRDS, CPGRAMS, INGRAM, and Bima Bharosa regulatory connectors. Lissomsoft's configurable GRC platform embedded KRI monitoring, RCSA, incident tracking, and cybersecurity workflows into day-to-day operations.

The result is a governance posture that is not reactive but anticipatory; one that gives regulators, partners, and policyholders confidence that Kshema's digital expansion is matched by commensurate institutional rigour.

Technology in Service of the Vision

Kshema's technology investments in FY 2026 map directly onto our annual theme of "Rural India Reimagined":

Enhanced Access

Mobile-first and assisted sales journeys via Kshema 2.0 reduce geographic, language, and process barriers, bringing formal insurance within reach of farmers and field teams across underserved geographies.

Improved Protection

CMS-driven claims workflows, GIS and weather-led objective assessment, and regulatory-grade cybersecurity ensure that rural customers receive timely, fair, and secure protection—not just a policy document.

Sustainable Scale

A secure, cloud-aligned, and extensible InsurTech stack, governed by disciplined delivery cadences and leadership oversight, provides the foundation for durable growth across crop, health, and accident product lines.

Looking Ahead

As Kshema enters FY 2027, our technology agenda shifts from foundation-building to intelligent scale. The priorities ahead include deeper integration of AI and predictive analytics into underwriting and claims, expansion of Kshema 2.0's capabilities across new product lines, and continued maturation of the cybersecurity posture through SOC Wave 3 and beyond. The architecture is in place; the season ahead is one of purposeful acceleration, extending the reach, precision, and resilience of a platform purpose-built for rural India.

A Sustainable Revolution

Cultivating a Better Tomorrow

Kshema has always been about standing with those who form the agricultural heartland of India.

From the beginning, we have aimed to do more than offer protection. We have worked to contribute meaningfully towards as many areas as possible. Our approach balances scale with responsibility. Growth, for us, means building trust, creating opportunity, and helping rural communities move forward, towards a future that is protected, connected, inclusive, and sustainable.

Committing to a Brighter Future for Farmers

With every policy, we provide cultivators with a financial shield against climate shocks and income loss. Powered by innovation, empathy, and a customer-first mindset, what we have built is only the beginning of a much longer commitment.

What It Means

Every farmer covered can invest, experiment, and grow without the fear that one bad season will wipe out months of effort.

What We Do

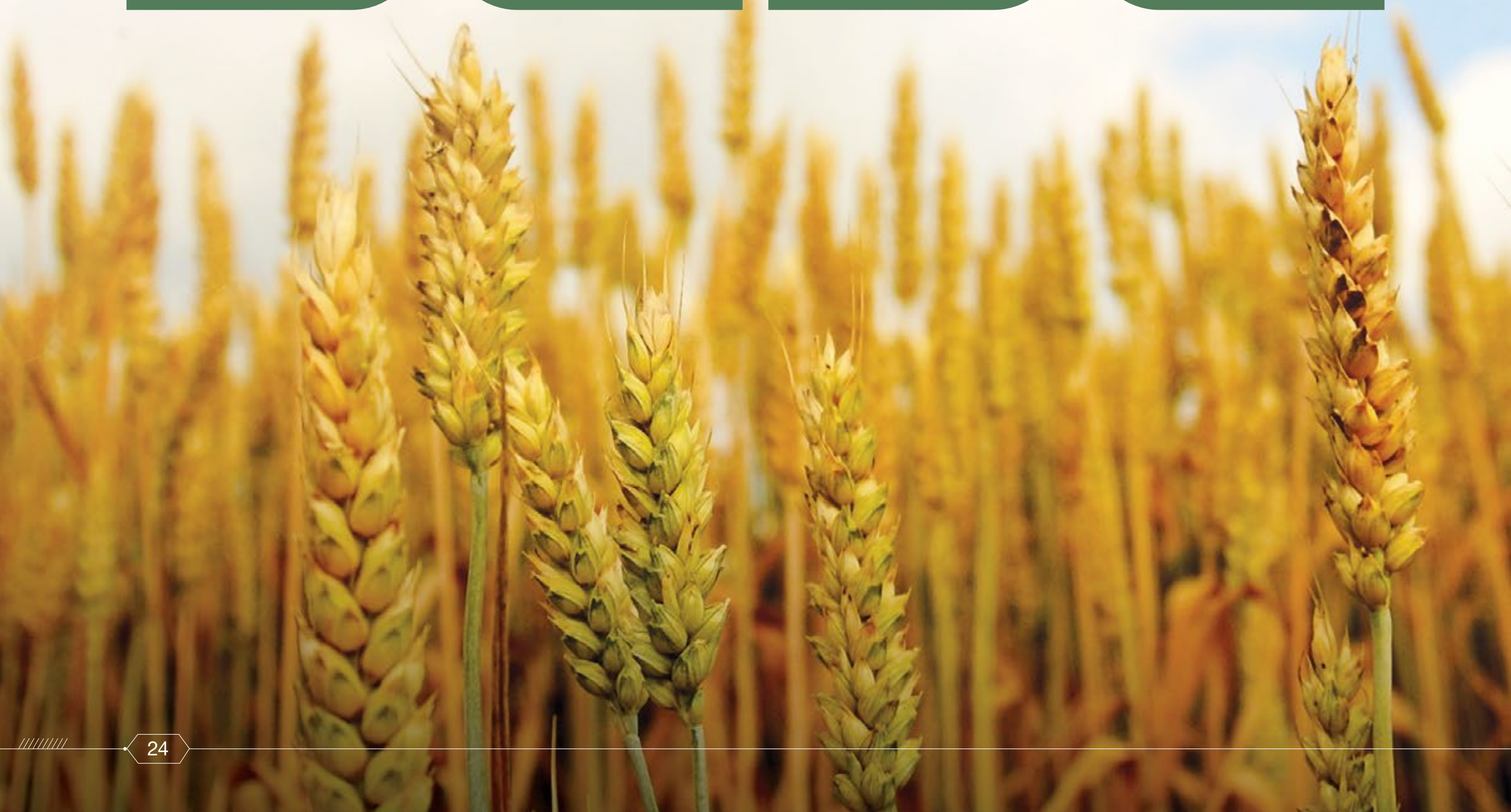
Provide hyper-local, indemnity-based crop coverage across 100+ crops and 127 agro-climatic zones, reaching farmers no one else reaches.

Early Warning

Kshema Cognitive Engine now delivers weather alerts and crop health advisories, shifting from a reactive to a proactive approach.

The Road Ahead

Over the next five years, we aim to extend coverage to many more uninsured small and marginal farmers, reducing their risks and ensuring their peace of mind.



Connecting with Farmers On-Ground Through Our Information, Education, and Communication (IEC) Campaigns

"Meri Policy Mere Haath" awareness drive in Himachal Pradesh

As part of the Information, Education, and Communication (IEC) campaigns mandated under the Pradhan Mantri Fasal Bima Yojana (PMFBY) by the Government of India, we undertake a range of awareness initiatives across the Kharif and Rabi seasons to improve farmers' understanding of crop insurance.

The "Meri Policy Mere Haath" campaign is one such initiative, through which policy documents are distributed directly to insured farmers while raising awareness of the scheme's key features, coverage, and claims process. Through these nationwide outreach efforts, we are raising awareness, encouraging informed participation, and helping farmers better safeguard their livelihoods against agricultural risks.

Bike rallies across Tamil Nadu promoting crop insurance awareness

As part of Crop Insurance Week under PMFBY, Kshema, in collaboration with the Tamil Nadu Agriculture Department, organised a series of bike rallies across 11 districts of Tamil Nadu, including Kallakurichi, Nagapattinam, Perambalur, Thanjavur I, Theni, Thoothukudi, Tiruchirappalli, Salem, Thiruvarur I, Thiruvarur II, and Vellore.

The rallies were designed to increase awareness of crop insurance and encourage farmers to secure their crops under the PMFBY scheme for the Kharif 2025 season.

The initiative witnessed enthusiastic participation from local officials, farming communities, and Kshema's field teams, reinforcing the collective commitment to expanding insurance awareness at the grassroots.

Recognising farmers at the Republic Day 2026 celebrations

Kshema was entrusted by the Ministry of Agriculture & Farmers' Welfare, Government of India, to facilitate the participation of PMFBY beneficiary farmers from Uttarakhand and Himachal Pradesh as Special Guests at the Republic Day 2026 celebrations in New Delhi.

The farmers witnessed the Republic Day Parade at Kartavya Path and later participated in an interaction with the Hon'ble Minister of Agriculture & Farmers Welfare and senior officials at Pusa, New Delhi.

Kshema was privileged to facilitate this memorable experience, offering farmers an opportunity to be part of one of the nation's most significant celebrations. The initiative served as a meaningful recognition of their contribution to India's agricultural landscape.

CSR Initiatives

Empowering Lives Beyond Policies

At Kshema, corporate social responsibility (CSR) is a reflection of our organisational character. As a company built on the belief that insurance can be a force for equity and inclusion, Kshema's CSR commitments extend naturally beyond the policy document, into the ecosystems, communities, and lives that define rural and urban India alike.

In FY 2026, we directed our CSR expenditure across four purposeful partnerships: biodiversity conservation, infrastructure for children with special needs, healthcare support, and school health and hygiene. Each initiative was chosen not for visibility, but for impact.

IUCN India: Protecting Nature, Strengthening Resilience

Kshema General Insurance partnered with IUCN India to support biodiversity conservation, climate resilience, and sustainable development across the country. The collaboration channelled resources into ecosystem restoration, nature-based solutions, and community-led conservation efforts spanning forests, wetlands, marine environments, and agricultural landscapes.

These interventions were designed to work at multiple scales simultaneously, strengthening ecological systems while improving the livelihoods of communities most dependent on them. By investing in nature's resilience, Kshema invested in the resilience of rural India itself: the same communities whose agricultural livelihoods we protect through our insurance programmes.

This partnership reinforces a conviction central to Kshema's identity that responsible growth and environmental stewardship are not competing priorities, but complementary ones.

Vegesna Foundation: Dignity in Every Detail

Kshema supported the Vegesna Foundation in enhancing essential infrastructure for children with special needs. This year's CSR contribution funded the renovation and upgrade of washroom facilities at the Foundation's Punarvas Building, a space that serves as the operational heart of therapy, counselling, and administrative activities for the children in its care.

The improvements created a cleaner, safer, and more accessible environment for children, caregivers, and staff. In the daily life of a child with special needs, dignity is found in the details in spaces that are functional, hygienic, and built with their needs in mind.

This initiative reflects Kshema's enduring commitment to empowering children with special needs and strengthening the organisations that serve them with dedication and care.

Samarthanam Trust: Healthier Spaces, Brighter Futures

Kshema partnered with Samarthanam Trust to improve health and hygiene conditions in government and aided schools across Bengaluru and Hyderabad. The initiative brought cleaner, safer learning environments to children from underserved communities—those for whom a well-maintained school can be the most consequential public infrastructure in their lives.

Our support covered the installation of RO drinking water systems, provision of washroom maintenance materials, distribution of hygiene kits, and facilitation of WASH awareness sessions. Menstrual hygiene workshops for adolescent girls and first-aid kit distribution further extended the initiative's reach, comprehensively addressing health preparedness.

The outcomes were tangible: improved access to safe drinking water, heightened hygiene awareness among students, and more dignified sanitation facilities that made the school experience safer and more equitable.

This initiative underscores Kshema's commitment to fostering healthier learning ecosystems—because a child who is healthy, safe, and comfortable is a child who is ready to learn.

SSSIHMS Welfare Society: Nourishing Care at the Source

Kshema partnered with SSSIHMS Welfare Society, Bengaluru, to strengthen the hospital's food service operations, a quiet but essential pillar of patient care. As part of our FY 2026 CSR initiative, we provided a high-capacity automatic vegetable cutting machine to support the hospital's kitchen operations.

The equipment has improved the speed and consistency of food preparation, reduced physical strain on kitchen staff, and raised standards of hygiene and safety in meal production. For patients and caregivers who depend on the hospital's meals each day, the upgrade translates directly into better nutrition, more reliably delivered.

Healthcare institutions are only as strong as the systems that sustain them. This initiative reflects Kshema's belief that meaningful support sometimes begins not in the ward, but in the kitchen, where nourishment and dignity start.

CSR as a Compass

Kshema's FY 2026 CSR portfolio reflects a deliberate philosophy: that the most meaningful contributions are those which reach those who need it the most. From forest ecosystems to school washrooms, from hospital kitchens to therapy centres, each initiative addressed a gap that would otherwise go unfilled. As we grow, our CSR commitments will continue to be guided not by scale alone, but by the depth of impact each partnership creates.

Risk Management

Managing Risks, Securing Futures

At Kshema, risk management is a strategic enabler of trust, growth, and resilience. As we have been speaking about our central theme of "Rural India Reimagined – Enhanced Access. Improved Protection.", the Risk function ensures that expansion into underserved markets is undertaken with prudence and financial discipline. In a market where non-life insurance penetration stands at 1.0%, the capacity to scale responsibly is directly linked to the strength of risk governance.

During FY 2026, Kshema transitioned risk management from a reactive safeguard to a forward-looking capability across three strategic dimensions:

- **Enterprise Risk Management (ERM) Framework**

  Stabilised and strengthened enterprise-wide risk oversight across business, operational, technology, outsourcing, fraud, compliance, and emerging risk categories. This integrated approach embeds risk identification, assessment, monitoring, and governance into decision-making at every level.

- **Digital Risk Transformation**

  Implemented a unified GRC (Governance, Risk, and Compliance) Suite, enabling real-time risk visibility across the organisation. Digital-first oversight now keeps pace with field-level rural expansion.

- **Strengthened Risk Discipline**

  Enhanced frameworks across underwriting, fraud, and cyber resilience. Capital and liquidity management are aligned with equal rigour, building a platform capable of supporting durable growth in a volatile operating environment.

Key Achievements in FY 2026

- Deployment of an enterprise-wide GRC platform integratingKRI monitoring, RCSA, incident management, and issue tracking
- Full regulatory readiness for the IRDAI Insurance Fraud Monitoring Framework (2025)
- Strengthened risk architecture to manage catastrophic exposures
- Expansion of predictive analytics and geospatial intelligence for underwriting and fraud detection
- Institutionalisation of the Risk Champion model across business functions
- Progress in portfolio diversification beyond crop insurance

Risk Management Philosophy

Risk management at Kshema is anchored in a core principle:

"Access without protection is incomplete, and protection without discipline is unsustainable."

As we expand insurance access across rural India, the Risk function governs four intersecting priorities: responsible underwriting and pricing discipline; protection of policyholder interests; maintenance of capital and solvency; and resilience against external shocks, whether climatic, fraudulent, or cyber-related. This alignment ensures that growth is not merely accelerated, but sustainable, equitable, and institutionally sound.

Risk Management Framework

Kshema's Risk Management Framework (RMF) is a fully integrated, enterprise-wide system designed to identify, assess, monitor, and mitigate risks, continuously translating risk insights into business and underwriting decisions while aligning operations with risk appetite and regulatory expectations.

The RMF is structured around the globally recognised "Three Lines of Defence" model, promoting accountability, clarity, and operational integrity across all organisational levels.

1 First Line of Defence: Operational Ownership

Business and operations teams manage risks daily across underwriting, claims, policy issuance, and field verification. Controls are embedded within workflows, enabling timely risk detection—especially critical in crop insurance operations.

2 Second Line of Defence: Strategic Oversight

Risk Management, Compliance, Actuarial, and Finance functions ensure policy adherence, monitor risk practices, and align decisions with risk appetite, particularly in navigating crop-related uncertainties.

3 Third Line of Defence: Independent Assurance

Internal and external auditors provide independent assessments of risk controls, offering the Board and Audit Committee objective assurance on control effectiveness and supporting ongoing governance improvement.

The framework is further supported by Board and Risk Management Committee (RMC) oversight, defined risk appetite and tolerance thresholds, and structured RCSA and KRI monitoring processes, ensuring risk is embedded into decision-making, not treated as a parallel compliance activity.

Technology-Led Risk Transformation

A defining milestone of FY 2026 was the deployment of a dedicated GRC Suite, transforming risk management across the organisation. The platform delivers:

- Integrated modules for KRI monitoring, RCSA, incident reporting, and issue tracking
- End-to-end automated workflows and approval mechanisms
- Predefined risk matrices and dynamic risk registers
- HOD-level dashboards enabling real-time accountability
- Robust audit trails ensuring traceability and regulatory readiness

This transformation has shifted risk management from manual, reactive processes to a real-time, data-driven system, enhancing responsiveness, transparency, and control effectiveness across the enterprise.

Top Risks and Strategic Management Approaches

Kshema actively monitors and manages key risk themes that could materially influence business objectives and stakeholder value.

Concentration Risk

Description: Dependence on a predominantly crop-led portfolio may expose the Company to concentration-related volatility.

Mitigation: Gradual diversification into newer lines of business to improve portfolio balance and earnings resilience.

Climate Risk

Description: Increasing frequency and severity of climate-related events may impact claims experience and portfolio performance.

Mitigation: Climate modelling, scenario analysis, and geographic diversification embedded into underwriting and ERM frameworks.

Pricing Risk

Description: Competitive and tender-based models may exert pressure on pricing adequacy and profitability.

Mitigation: Strengthened underwriting governance, disciplined tender risk analysis, and rigorous pricing controls to ensure sustainable risk selection.

Liquidity and Subsidy Risk

Description: Delays in subsidy receivables may impact liquidity and solvency management.

Mitigation: Continuous monitoring of receivables pipelines and solvency implications through structured financial oversight.

Cyber Risk

Description: Increasing digital adoption and evolving threats may impact business continuity, customer trust, and data security.

Mitigation: Enhanced cyber resilience frameworks, security monitoring protocols, and technology controls across critical systems.

Operational Risk

Description: Manual dependencies and process inefficiencies may lead to operational errors and control gaps.

Mitigation: Increased automation, process standardisation, and system-driven controls to reduce manual intervention and strengthen resilience.

Emerging Risk Landscape

The agricultural protection landscape underpinning Kshema's positioning continues to grow in scale and complexity. Since its inception, the PMFBY has insured 78.407 crore farmer applications and settled INR 1.83 Lakh Crore in claims, with annual coverage surging from 371 lakh farmer applications in 2014–15 to 1,510 lakh in 2024–25. Against this backdrop, the 2024 Bima Sugam regulations are creating digital public infrastructure to democratise insurance, while the broader regulatory agenda continues to strengthen governance, customer protection, and operational resilience across the sector.

The external risk environment shaping Kshema's operations is evolving on four fronts:

Climate Risk

Swiss Re reported global natural-catastrophe insured losses of USD 137 Billion in 2024 and USD 107 Billion in 2025. While below the USD 145 Billion trend line, Swiss Re noted the deviation reflects favourable variability with the underlying risk trajectory remaining upward. Kshema is embedding climate risk into underwriting, reinsurance, and ERM frameworks in response.

Data and Digital Dependency Risk

As insurance ecosystems become increasingly digitised, risks related to data integrity, third-party integrations, operational disruptions, and system dependencies have grown. Kshema continues to strengthen governance around digital operations, process controls, and data management practices.

Cyber Risk

The World Economic Forum has ranked cyber insecurity among the top short-term global risks, with AI-related adverse outcomes rising in severity. Kshema continues to invest in cyber resilience, threat monitoring, and enterprise-wide preparedness.

Regulatory Evolution

The regulatory landscape is evolving across governance, outsourcing oversight, fraud risk management, data privacy, and operational resilience. Kshema is continuously strengthening governance maturity and compliance readiness to meet emerging supervisory expectations.

Fraud Risk Management

Fraud risk remains a critical focus area in ecosystem-driven, field-intensive business models. In FY 2026, Kshema achieved full readiness for the IRDAI Insurance Fraud Monitoring Framework through:

- Deployment of red-flag indicators across geo-tag mismatches, abnormal claims patterns, and vendor anomalies
- Strengthened maker-checker controls and Fraud Risk Management Committee oversight
- Enhanced analytics-driven anomaly detection
- A Board-approved anti-fraud policy governing enterprise-wide conduct

This reflects a zero-tolerance approach to fraud, protecting both policyholder interests and institutional financial integrity.

Risk Culture and Continuous Improvement

Risk management at Kshema is deeply embedded in organisational culture. Risk Champions operate across all departments. Structured training, fraud simulations, cybersecurity drills, and LMS-based certification programmes ensure that risk awareness is consistently reinforced. Risk concepts are integrated into employee induction, ensuring ownership is established from day one.

This cultural architecture ensures that risk governance is exercised at the source, within every business unit.

Our commitment to continuous improvement is reflected in ongoing investment in team upskilling, data infrastructure enhancement, and strategic partnerships with agri-tech and analytics firms. Every incident, market development, and emerging data point is an input to refining risk models and sharpening institutional foresight.

Looking Ahead

As we continue to scale our operations and deepen insurance penetration across rural India, the Risk function remains committed to:

- Maintaining solvency resilience above regulatory thresholds
- Strengthening portfolio diversification and capital efficiency
- Embedding climate risk into enterprise risk frameworks
- Enhancing fraud detection and response capabilities
- Engaging AI and model governance frameworks
- Scaling the GRC-enabled risk ecosystem
- Strengthening operational and cyber resilience

With strong governance, advanced analytics, digital enablement, and a deeply embedded risk culture, the Risk function will continue to be a strategic backbone of the organisation, enabling better access to insurance, stronger protection for policyholders, and sustainable, disciplined business growth.

As we move forward, risk management will remain a foundation of trust, resilience, and long-term value creation, supporting Kshema's journey of confident and responsible growth.

Governance

The Minds Behind the Mission

At Kshema, good governance shapes how we make decisions, how we handle responsibility, and how we show up for the people who trust us. From safeguarding data to honouring our commitments, every action is held to a simple standard: is it honest, is it fair, is it right?

Board of Directors

Natraj Nukala
Founder, Chairman, and Director

Mr. Natraj Nukala has been involved with the insurance sector for over a decade, while his family interests include agriculture and textile businesses. This gave him first-hand experience and deep insight into the Indian agriculture sector and the workings of the Indian farmers. He brought his expertise and experience together to create Kshema General Insurance Ltd. Before this, he established a successful insurance broking company, ITUS. He has an undergraduate degree in engineering from India and a master's in risk management from New York University, USA.

Rajeshnani Dasari
Managing Director and
Chief Executive Officer (Interim)

Mr. Rajeshnani Dasari is a technologist with over two decades of experience across insurance, automotive, manufacturing, pharmaceutical, and high-tech industries. He was with Oracle Corporation as Senior Director in emerging technologies of mobility, bots, IoT, and blockchain in his most recent stint. Before this, he led Oracle's efforts to serve customers in their adoption of cloud and emerging technologies. He is an alumnus of prestigious institutions, including BITS Pilani (India), Clemson University (South Carolina, USA), and the State University of New York at Buffalo (USA).

Deepa Karthykeyan
Independent Director

Ms. Deepa Karthykeyan is co-founder and partner of Athena Infonomics—a global impact solutions group. She has led several programmes in Asia and Africa, focused on advancing equitable and safe public services in changing urban contexts. She serves as part of the Technical Advisory Group for the Global Partnership for Sustainable Development Data (GPSDD) and is a member of the IWA Digital Water Programme Steering Committee. She holds a master's degree in economics from the National University of Singapore.

Sivarama Prasad Tammana
Independent Director

Mr. Sivarama Prasad Tammana has over four decades of experience spanning banking, investor relations, appraisal of corporate and SME proposals, and managing operations in agriculture, personal banking, investments, and stressed asset management across various geographies. He played key roles in Andhra Bank and represented Karur Vysya Bank Ltd. (KVBL) as a Board Director at the Industrial and Technical Consultancy Organisation of Tamil Nadu Limited. He served as a member of asset-liability, credit, credit risk, central management, and NPA committees and liaised with FIs, HNIs, and Merchant Bankers globally as Chief Investor Relations Officer (CIRO). He retired as the CFO and CIRO of KVBL after having served in various capacities since 1994. He holds a B.Tech degree in Chemical Engineering from Andhra University.

Ravi Sharma
Independent Director

Mr. Ravi Sharma brings in a wealth of experience in strategising, implementing, monitoring, evaluating, and championing local and global biodiversity, forestry and climate change projects and programmes for the United Nations, World Bank, and Indian and international policy think tanks. He has successfully utilised innovative financial mechanisms to develop conservation and poverty eradication policies in both public and private sectors. He has designed and executed over 100 national and multinational innovative projects and orchestrated more than 50 international policy negotiations and technical workshops. He is an expert in designing project evaluation strategies for multilateral programmes and has conducted evaluations of multilateral environmental projects in several countries.

Management Team

Rajiv Singh Bhadoria | Chief Operations Officer

Mr. Rajiv Singh Bhadoria is a consummate insurance industry professional, setting benchmarks across customer service, sales, strategy, customer relationship management, marketing, and business-related support services. He relishes the challenge of setting up businesses and processes with a keen eye on operational excellence to positively impact revenue. He earned his spurs during his long stint with Reliance Nippon Life Insurance and Bajaj Allianz Life Insurance before that. A commerce graduate from the prestigious St Xavier's College, Kolkata, he completed his Master's in Business Administration from the Indian Institute of Management in the same city.

Piyush Jain | Business Actuary

Mr. Piyush Jain is a seasoned actuarial leader with over a decade of experience across the global insurance landscape, including the UK, Europe, the Middle East, and India. Before his current role as Business Actuary at Kshema, he served as the company's Appointed Actuary, bringing a deep understanding of regulatory frameworks and risk management. Throughout his career, Piyush has held pivotal roles at prestigious organizations such as McKinsey, KPMG, RSA Insurance Group, and AXA XL. Piyush is a Fellow of the Institute of Actuaries of India (IAI) and the Institute and Faculty of Actuaries (IFoA), UK, and holds a degree in Commerce from Delhi University.

Arinjay Jaini | Chief Investment Officer

Mr. Arinjay Jaini assumed his role at Kshema in July 2023. He brings over two decades of rich experience in the financial sector, including working with prominent insurance companies, private equity firms etc. He has successfully spearheaded investments, multiple strategic projects, and initiatives across markets globally, significantly enhancing organisational value and efficiency. He has held pivotal roles at Aviva Life Insurance, Canara HSBC Life Insurance, and Global Growth—a US-based private equity firm. He is a Fellow member of the Institute of Chartered Accountants of India and is an alumnus of Shri Ram College of Commerce, University of Delhi.

Kumar Saurav | Chief Risk Officer

Mr. Kumar Saurav has been associated with Kshema since July 2023. He brings over 21 years of experience in his role as the Chief Risk Officer and devises effective strategies to remain vigilant and manage risks. An accomplished risk professional, he leads the enterprise risk management initiative and assures the Risk Management Committee of our company's exposure to key risks. His specialisation includes reporting to and extensive interaction with the Risk Committee, setting up the ERM framework and execution (including operational risks, technology risks and cybersecurity, business continuity management), liaising with regulators, and representing the organisation at industry forums. He has previously worked at HDFC Life and Edelweiss Tokio Life Insurance. He is an alumnus of the Indian Institute of Technology, Delhi.

Ravi Teja Chunduru | Company Secretary

Mr. Ravi Teja Chunduru is a corporate law professional with extensive experience in secretarial compliance, corporate governance, and legal advisory functions. He cut his teeth in the infrastructure and insurance sectors in a career spanning more than a decade and a half. He specialises in handling private equities and debenture listing while revelling in newer challenges that enhance his knowledge and capabilities. He is a member of the Institute of Company Secretaries of India (ICSI), with a bachelor's degree in Commerce from Acharya Nagarjuna University, Guntur, and a Master of Business Laws (MBL) from the National Law School of India University, Bengaluru. He was previously associated with Chola MS General Insurance and GVR Infra Projects Limited.

Prashant Shenoy | Chief Financial Officer

Mr. Prashant Shenoy has been associated with Kshema since February 2023. He brings over two decades of global experience in corporate finance, project finance, accounting, budgetary control, and variance analysis, working capital and treasury management, mergers and acquisitions, auditing, and taxation matters. He has a proven track record in team building, process development, and handling complex accounting and taxation matters. He has previously held senior positions in organisations within the green energy, pharmaceutical, and infrastructure sectors. He is a member of the Institute of Chartered Accountants of India and a commerce graduate from Osmania University, Hyderabad.

Bhaskar Thakur | Chief Marketing Officer

Mr. Bhaskar Thakur leads Kshema's marketing, brand, and communications. He brings nearly two decades of experience across various sectors in India, Southeast Asia, and China. He drives brand, digital sales, customer delight, and retention across all touchpoints and phases of the consumer journey using cutting-edge data analytics. His focus is on creating maximum awareness about Kshema and building trust amongst the target group. He has previously worked in senior roles with OPPO and OYO, among others. He is a postgraduate in management from ENPC in France.

C.V. Kumar | Chief Underwriting Officer

Mr. C.V. Kumar is an insurance industry veteran with a three-decade-long career in both the public and private sectors. He has extensive experience across underwriting, claims, reinsurance, and marketing functions. He was with the New India Assurance Company Limited and worked at an insurance broking firm before joining Kshema. He is a graduate of Agriculture and a Fellow Member of the Insurance Institute of India. He also holds a degree in law from Osmania University, Hyderabad, and a master's degree in Human Resource Management from Nagarjuna University.

Surya Sumanth | Chief Growth Officer

Mr. Surya Sumanth is a Business Strategist and growth leader with experience across Finance, IT, and Sports. He has a deep understanding of the insurance landscape in India, having served on the board of directors of insurance broking and microinsurance companies. He combines financial acumen with a strategic growth mindset to help businesses unlock long-term value and build sustainable competitive advantages. His experience in the distribution of digitally driven services through fintech firms also gives him unique capabilities of execution to scale new business networks. At Kshema, Sumanth has held the additional responsibility of managing the government business vertical while successfully implementing the PMFBY programme in 11 states across the country.

Badarish H Chimalgi | Chief Compliance Officer

Mr. Badarish H Chimalgi is a seasoned legal, governance, and compliance leader with more than decade of experience in corporate governance, regulatory affairs, enterprise compliance, and strategic transactions. He has played a pivotal role in structuring and executing complex corporate transactions, including a ₹1,100 crore fundraising initiative and a USD 300 million international financing transaction with a leading global investment firm. A member of the Institute of Company Secretaries of India and a qualified legal professional, he possesses extensive expertise in mergers & acquisitions, corporate restructuring, cross-border investments, and regulatory compliance.

Our Events

Moments that Mattered

In FY 2026, Kshema stepped far beyond the boundaries of our operating geography onto cricket pitches, global conference stages, academic podiums, and climate forums.

Game On With Kshema IPL 2025 — Dharamshala

As the Official General Insurance Partner of Punjab Kings for IPL 2025, we carried our brand into one of India's most-watched sporting arenas. The season's highlight: CMO Bhaskar Thakur representing Kshema at the coin toss for the Punjab Kings versus Delhi Capitals match at Dharamshala, a moment that placed a rural-first insurer at the centre of India's most loved sporting spectacle.

Fastest Growing Insurance Company Award at India Insurance Summit & Awards 2026

We were honoured to be recognised as the Fastest Growing Insurance Company at the India Insurance Summit & Awards 2026. The award reflects the progress we have made in expanding our presence, strengthening our capabilities, and delivering insurance solutions that address the evolving needs of customers across India.

ITC Asia 2025 — Singapore

Sunil Mandava and Shashank Nanduri represented Kshema at ITC Asia, APAC's largest insurance ecosystem conference, themed "The Future of Insurance is Here". With over 2,000 industry professionals in attendance, the event explored AI and ML-driven transformation across underwriting, claims, and risk management, alongside the emergence of embedded insurance as a new distribution paradigm. We engaged with global perspectives directly relevant to our own InsurTech agenda.

Run for Farmers 2025 — Hyderabad

Under our #KshemaForFarmers initiative, we partnered with Run for Farmers 2025 as the Official General Insurance Partner for the marathon held at Gachibowli Stadium, Hyderabad, on December 21, 2025, reaffirming, on National Farmers Day, Kshema's enduring solidarity with India's farming communities.

IDH Sutra 2025 — Sustainable Trade Summit

Kshema participated as a Session Partner at IDH Sutra 2025, the annual Sustainable Trade Summit that brings together innovators shaping the future of agriculture. CEO and Co-founder Rajeshnani Dasari joined the panel discussion, 'Investing in Intelligence: How AI is Reshaping Agriculture's Future', where he shared Kshema's perspective on using technology and data-led solutions to improve agricultural resilience. He also spoke about how the company is applying these capabilities to build financial resilience for farming communities across India. The session concluded with an interactive exchange with participants.

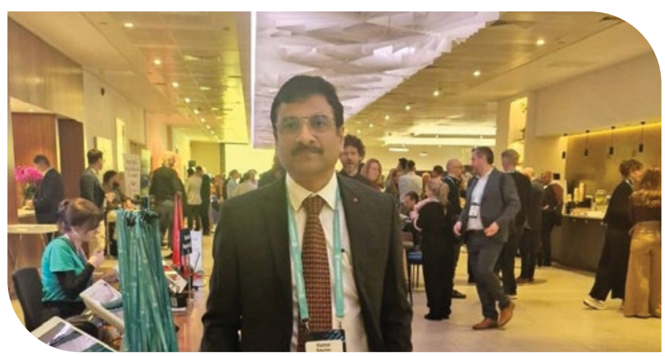
Karur Vysya Bank and Kshema Bancassurance Partnership

We entered into a bancassurance partnership with Karur Vysya Bank, expanding our distribution network and strengthening our ability to reach customers through a trusted banking platform. The partnership enables us to offer a comprehensive portfolio of insurance solutions to the Bank's customers, combining KVB's extensive branch network with our customer centric products and technology driven capabilities. This unique product offers dual protection to farmers by combining crop insurance and personal accident cover, ensuring protection not just for their crops but also for their families.

IUCN World Conservation Congress and GPIC 2025 — Abu Dhabi

As the sole Indian insurer present at the IUCN World Conservation Congress and the GCF Private Investment for Climate Conference in Abu Dhabi, Kshema engaged global platforms on climate adaptation, sustainable agriculture, and the role of innovative crop insurance in incentivising climate-resilient farming. Subhash Racharla, Dr. Timothy Nielander, and Mrs. Maria Nielander represented the Company in these conversations.

Insurance Innovators Fraud & Claims 2026 — London



Chief Risk Officer Saurav Kumar attended Insurance Innovators Fraud & Claims 2026 in London, engaging with global insurance leaders on evolving fraud prevention practices, claims innovation, and building more resilient counter-fraud frameworks. The forum reinforced Kshema's commitment to staying at the forefront of risk intelligence.

Corporate Information

Board of Directors

Mr. Natraj Nukala
Chairman and Director

Mr. Rajeshnani Dasari
Managing Director and Chief Executive Officer (Interim)

Ms. Deepa Karthykeyan
Independent Director

Mr. Sivarama Prasad Tammana
Independent Director

Mr. Ravi Sharma
Independent Director

Company Secretary

Mr. Ravi Teja Chunduru

Chief Compliance Officer

Mr. Badarish H Chimalgi

Chief Financial Officer

Mr. Prashant Shenoy

Joint Statutory Auditors

M/s Varma & Varma
Chartered Accountants

M/s M Anandam & Co
Chartered Accountants

Secretarial Auditors

Mr. Anil Kumar Tekalkote
Company Secretary in Practice

Bankers

Karur Vysya Bank
ICICI Bank
Axis Bank
State Bank of India

Registered Office

No. 413, 4th Floor, My Home Tycoon, Kundan Bagh, Begumpet, Hyderabad – 500 016, Telangana, India

Registrar and Share Transfer Agent

Maashitla Securities Private Limited
451, Krishna Apra Business Square
Netaji Subhash Place, Pitampura
New Delhi – 110 034

Board Report & Financial Statements

Directors' Report

To
The Members of
Kshema General Insurance Limited

Your Directors have pleasure in presenting their Eighth Annual Report along with the audited financial statements for the financial year ended March 31, 2026.

1. Financial Performance

(Amt. in INR lakhs)

Particulars	FY ended March 31, 2026	FY ended March 31, 2025
Gross written premium	1,05,646.22	77,145.92
Net earned premium	58,613.12	53,038.37
Net claims incurred	42,569.55	34,859.16
Income from Investments	2,333.96	1,893.54
Profit before tax	1,307.17	5,260.72
Profit after tax	909.34	3,781.29
Earning per share – Basic & Diluted	0.28	3.39

2. Operational Performance and future outlook

The Company demonstrated strong and sustained growth in its operational performance during the financial year 2025–26. A significant milestone was achieved with Gross Written Premium (GWP) reaching INR 1,056 Crores, reflecting the Company's continued momentum, deepening market penetration, and expanding portfolio of insurance offerings. This performance underscores the strength of the Company's business model and the confidence of its growing policyholder base.

A key highlight of the year was the Company's focused effort on refining its retail Crop Insurance products. Leveraging three years of operational experience and underwriting insights, the Company undertook a comprehensive revision of its retail Crop products for the Rabi season. Several new features were introduced specifically to address identified leakages and gaps in coverage, resulting in a materially improved product that better serves the needs of farmers and reduces exposure to adverse claims experience. This iterative, data-driven approach to product development reflects the Company's commitment to sustainable underwriting and customer-centric innovation.

On the operational front, the Company undertook a strategic consolidation of its technology operations and corporate functions under a single unified office. This reorganisation has yielded meaningful improvements in coordination, workflow efficiency, and inter-departmental collaboration, while also delivering tangible cost optimisation benefits. The move underscores the Company's focus on building a leaner, more agile operational structure capable of supporting its growth ambitions.

A significant step forward in the Company's technology roadmap was the award of a work order to Newgen Software for the development of a comprehensive Policy Administration System (PAS). This platform will serve as the backbone for administering non-crop lines of business, including Motor, Health, and Commercial lines, enabling scalable, efficient, and digitally integrated policy management across these segments. The PAS implementation marks a pivotal investment in the Company's long-term infrastructure and positions it well for multi-line operations.

The Company also made meaningful inroads into the Motor insurance segment during the year. Purpose-built web links were developed to accelerate the booking of Motor Third Party (TP) business, significantly streamlining the onboarding and transaction process. Several brokers were successfully onboarded during the months of February and March, contributing to initial business volumes in Motor TP. This lays the groundwork for a more structured and scalable Motor insurance distribution network in the years ahead.

In a proactive move to chart future growth geographies, the Company conducted outreach to several Regional Rural Banks (RRBs) to study market dynamics and assess opportunities for retail crop insurance in states where it does not currently operate. These market studies are expected to inform the Company's geographic expansion strategy and support planned entry into new states in the near term.

Throughout the year, the Company maintained its commitment to prudent underwriting discipline and a risk-conscious investment philosophy, with a continued focus on safeguarding policyholders' interests and generating robust internal cash flows. While operating costs remain elevated in line with the Company's growth phase — driven by investments in talent, technology, and market development — these are viewed as necessary inputs to building a sustainable and diversified insurance franchise.

On the regulatory front, the Insurance Regulatory and Development Authority of India (IRDAI) continued to introduce new frameworks and guidelines during the year. The Company remained compliant with all applicable regulatory requirements, and the impact of these developments on operations was limited, largely owing to the short-term nature of crop insurance policies, which reduces exposure to transitional compliance challenges.

Future Outlook

The Company enters financial year 2026–27 with a clear strategic vision, a strengthened operational foundation, and an ambitious growth target of INR 1,500 Crores in GWP. This target reflects the Company's confidence in its diversified product strategy, expanding distribution network, and improving operational capabilities.

A central pillar of the growth strategy is the expansion of the Motor insurance business. Building on the traction gained in Motor Third Party during FY 2026, the Company plans to launch Motor Own Damage (OD) products in FY 2027, enabling it to offer comprehensive Motor insurance solutions to customers. This will allow the Company to participate more fully in one of India's largest and fastest-growing general insurance segments.

Beyond Motor, the Company has identified a pipeline of new product lines to be launched in the coming year, including Hospi Cash, Personal Accident, Surety Bonds, and select Commercial Lines of Business. These additions are designed to diversify the revenue mix, reduce concentration risk in the crop segment, and address a broader range of customer protection needs. While the crop insurance segment will continue to be a core contributor to GWP, this strategic diversification is essential for building a resilient and balanced insurance portfolio.

To support geographic expansion and deepen penetration in key metropolitan markets, the Company plans to establish dedicated offices and deploy personnel in Delhi and Mumbai. These offices will serve as critical hubs for business development, broker engagement, and distribution in two of India's most significant insurance markets, enabling the Company to scale operations and tap into a wider customer base.

On the technology front, the Company will continue to invest in the enhancement of its mobile application for retail crop insurance, with a focus on delivering richer features, improved user experience, and greater utility for farmers. These upgrades are aimed at strengthening farmer engagement, improving data collection accuracy, and reinforcing the Company's position as a technology-driven agricultural insurer. Additionally, the continued rollout of the Policy Administration System and other digital platforms will support the efficient management of the expanding multi-line portfolio.

The Company remains committed to operational excellence, governance integrity, and customer-centricity as the cornerstones of its long-term strategy. With a strong product roadmap, targeted geographic expansion, and continued investments in people and technology, the Company is well-positioned to achieve its growth ambitions and create sustainable value for all stakeholders in the years ahead.

3. Material changes and commitments affecting the financial position

There have been no material changes or commitments, affecting the financial position of the Company which have occurred between the end of financial year of the Company and the date of this report.

4. Dividend

With a view to strengthen the solvency position of the Company, the Board of Directors of your Company has not recommended any dividend for the financial year 2025-26.

During the financial year under review Company had declared final dividend of INR. 15,00,00,000/- (Rupees Fifteen Crores Only) at the rate of INR. 1.24 per equity share on each fully paid equity share of INR 10/- each paid out of the profits of the Company for the period ended March 31, 2025.

5. Transfer to Reserves

The Company does not propose to transfer any amounts to reserves.

6. Deposits

Details Relating to Deposits

a. Accepted during the year: Nil

b. Remained unpaid or unclaimed as at the end of the year: Nil

c. Whether there has been any default in repayment of deposits or payment of interest thereon during the year and if so, number of such cases and the total amount involved:

    i. at the beginning of the year: Nil

    ii. Maximum during the year: Nil

    iii. at the end of the year: Nil

Details of Deposits which are not in compliance with the requirements of Chapter V of the Act - NIL

7. Solvency

Your Company monitors its solvency margins regularly to ensure it is maintained in line with the requirements of IRDAI Regulations, as amended from time to time. As on March 31, 2026, the solvency ratio of the Company stood at 1.82 against the required solvency of 1.50.

8. Investment Performance

Your Company manages its investment portfolio in full compliance with the Pattern of Investments prescribed by the Insurance Regulatory and Development Authority of India (IRDAI) for General Insurance business. The Investment Policy is reviewed periodically and approved by the Board of Directors and the Investment Committee in accordance with the IRDAI (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024. The Investment Committee provides oversight of the Investment function to ensure prudent management of funds, with due emphasis on safety, liquidity, and optimal returns, having regard to the interests of both Policyholders and Shareholders. The investment strategy is aligned with the Company's approved risk appetite and is managed in accordance with Asset–Liability Management principles appropriate to the line of business. The investment portfolio is adequately diversified and is predominantly invested in sovereign securities and high quality issuers with strong credit ratings (AAA, AA+, A1+, etc.), along with some exposure to large capitalisation equity instruments. As at March 31, 2026, your Company's Assets under Management (AUM) stood at INR. 27,267.10 lakhs.

9. Directors

Constitution of the Board

The details of the Composition of Board and its Committee(s) are provided in Corporate Governance Report in **Annexure A** attached to the report.

Directors retiring by rotation and eligible for re-appointment

In terms of provisions of Section 152 of the Companies Act, Mr. Natraj Nukala [DIN: 02119316], retires by rotation at the forthcoming Annual General Meeting and being eligible has offered himself for re-appointment. The Board recommends his reappointment at the ensuing Annual General Meeting.

Directors appointed/retired during the year

During the financial year under review:

- **Retirement**

  Dr. Vyasa Krishna Burugupalli, Managing Director & CEO, attained superannuation effective July 27, 2025. Your Board places on record its appreciation and gratitude for the valuation contributions of Dr. Vyasa Krishna during his tenure on the Board.

- **Appointment of Mr. Rajeshnani Venkata Dasari [DIN: 09632402]**

  He was appointed as Whole-time Director designated as Executive Director for a period of five years effective April 25, 2025. Subsequently, the members of the Company at the Extra-Ordinary General Meeting held on January 12, 2026, approved his appointment as Managing Director & CEO for a term of five years, subject to IRDAI approval. The Company is in process of obtaining IRDAI approval in this regard.

- **Appointment and Re-appointment of Mr. Ravi Sharma [DIN: 11005209]**

  Mr. Ravi Sharma was appointed as Independent Non-Executive Director at the Extra-Ordinary General Meeting held on April 4, 2025, for a term up to March 31, 2026. The Board of Directors, at its meeting held on March 27, 2026, recommended his re-appointment as Independent Director for a further period of three years from April 1, 2026, to March 31, 2029 (both days inclusive). A resolution proposing his re-appointment forms part of the notice of the forthcoming Annual General Meeting for members' approval.

Declarations by Independent Directors

All Independent Directors have given declarations that they meet the criteria of independence as laid down under Section 149(6) & (7) of the Companies Act, 2013. The Board is of the opinion that the Independent Directors are persons of integrity and possess relevant expertise, proficiency and experience.

Declaration of Fit & Proper Criteria

None of the Directors of the Company are disqualified from being appointed as Directors as specified in Section 164(2) of the Companies Act, 2013 and all the Directors have confirmed that they fulfil the 'fit and proper' criteria as laid down under Corporate Governance Regulations issued by IRDAI.

10. Key Managerial Personnel

Pursuant to the provisions of Section 203 of the Act, the Key Managerial Personnel ("KMP") of the Company as on March 31, 2026, are as under:

1. Mr. Rajeshnani Venkata Dasari – Executive Director
2. Mr Prashant Shenoy – Chief Financial Officer
3. Mr Ravi Teja Chunduru – Company Secretary

During the year under review, Ms. Prabha Vadlamannati, Company Secretary, attained superannuation effective February 14, 2026. Subsequently, Mr. Ravi Teja Chunduru was appointed as Company Secretary effective February 16, 2026.

In accordance with the IRDAI Corporate Governance Regulations, 2024, the Company also has the following Key Management Persons in addition to the above KMPs:

1. Mr Piyush Jain – Appointed Actuary upto September 30 2025;

2. Mr Arinjay Jaini – Chief Investment Officer;

3. Mr Kumar Saurav – Chief Risk Officer;

4. Mr Badarish Chimalgi – Chief Compliance Officer effective from April 8, 2025.

11. Statement Regarding Opinion of the Board with regard to Integrity, Expertise And Experience (Including Proficiency) of the Independent Directors Appointed during the Year

During the year under review, the Company appointed Independent Directors in accordance with the provisions of the Companies Act, 2013 and IRDAI Corporate Governance Guidelines. The Board is satisfied with the expertise, integrity and experience of the Independent Directors, both individually and collectively.

12. Details of Board and Committee Meetings

Please refer **Annexure A** annexed to the Report.

13. Directors' Responsibility Statement

In accordance with the requirements of clause (c) of sub-section (3) of section 134 of the Companies Act, 2013 ("the Act"), Your Directors wish to confirm that:

a. In the preparation of the annual accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures;

b. The Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at March 31, 2026, and of the Profit of the Company for that period;

c. The Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

d. The annual accounts have been prepared on a going concern basis;

e. The Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

14. Policy on Director's Appointment and Remuneration including criteria for determining qualifications, positive attributes, Independence of a Director and other matters under Section 178 of The Companies Act, 2013

Your Company has a duly constituted Nomination and Remuneration Committee (NRC) which is a sub-committee of the Board. Your company has put in place the relevant framework and a Nomination & Remuneration Policy as required under Section 178 of the Companies Act 2013.

15. Directors And Officers ('D&O') Liability Insurance

The Company has a D&O Policy in place to indemnify all the Directors and Officers including Independent Directors for claims brought against them.

16. Performance Evaluation of the Board, its Committees and Directors

The performance of the Board and individual Directors was evaluated by the Board seeking inputs from all the Directors. The performance of the Committees was evaluated by the Board seeking inputs from the Committee members. The Nomination and Remuneration Committee reviewed the performance of the individual Directors.

A separate meeting of independent Directors was also held to review the performance of non-independent Directors, performance of the Board as a whole and performance of the Chairperson of the Company, considering the views of Executive Directors and Non-Executive Directors. This was followed by a Board meeting that discussed the performance of the Board, its Committees and Individual Directors.

17. Conservation of Energy

The Company has made the necessary disclosures as under, in terms of Section 134(3) of the Companies Act, 2013.

Energy Conservation and Waste Management Measures

While the Company operates in the Financial Services Sector and is not involved in energy-intensive processes like manufacturing or production, it remains firmly committed to sustainable and responsible operations.

Energy usage is continually monitored, with periodic reviews to identify opportunities for conservation and efficiency improvements.

Energy Conservation Initiatives

The Company has proactively implemented several measures to reduce energy consumption, including:

1. Standardized switching protocols to ensure lights are turned off when not in use
2. Scheduled lighting controls during non-operational hours to prevent unnecessary usage
3. Zoned lighting systems with centralized control for better efficiency
4. Temperature zoning to align HVAC use with occupancy and functional needs
5. Optimized temperature settings to conserve energy while maintaining comfort
6. Energy-saving modes activated during low-load or unoccupied periods
7. Upgradation of HVAC systems, with a focus on adopting high-efficiency VRF units
8. Routine system maintenance, such as filter cleaning, coil servicing, and refrigerant checks, to maintain optimal performance

In addition, the Company is actively advancing renewable energy projects and conservation initiatives, such as solar energy integration and energy-efficient air conditioning systems, in collaboration with both internal teams and external partners.

Waste Management and Reporting

There is currently no reportable waste generation across the Company's operations for the following reasons:

1. **E-waste:** The LED lighting systems installed last year remain under a two-year warranty, and no components have reached end-of-life status.
2. **Battery waste:** Batteries procured last year are still within a three-year warranty period, with no disposal required thus far.
3. **Plastic, paper/cardboard, stationery, and canteen waste:** The Company has not generated any measurable waste in these categories.

These efforts underscore the Company's steadfast commitment to sustainability, resource conservation, and environmentally responsible practices across all facets of its operations.

18. Technology Absorption

During the reporting period, Kshema continued to deepen its rural-first digital core, with significant progress in scaling production-grade platforms, expanding data and geospatial intelligence in claims, and strengthening cybersecurity and governance.

Kshema 2.0, the Company's integrated rural InsurTech platform, moved from MVP to full production for the Assisted Sales Journey (ASJ) and Mobile, powering the Rabi 2025 season at scale. The platform digitises farmer onboarding, assisted sales, policy issuance, payments, and lifecycle servicing, ensuring accessibility for geographically distributed rural users and field staff. In parallel, Kshema delivered and stabilised dedicated PAS platforms for Hospicash and Individual Personal Accident (IPA) products.

The Claims Management System (CMS), a core component of the Kshema Cognitive Engine, was further strengthened with optimised claim screens, medical review workflows, loss reserves, waiting periods, ombudsman handling, image-based search, standardised communications, and vendor and surveyor workflow digitisation. The Weather Data Service and Kshema Finder platforms delivered district- and grid-level insights using ERA5 and ECMWF pipelines, enabling claims triage, rural field prioritisation, and objective loss analysis across PMFBY and retail use cases.

In support of PMFBY operations, multiple technology modules continued to deliver value:

- Crop Health Monitoring (CHM) for real-time field crop assessments.
- Insured Crop Verification (ICV) for verification of insured versus actual sown crops.
- Survey Mobile App for capturing on-ground loss event data, complementing GIS inputs for claims.
- GIS algorithms providing IU-level insights for crop area and loss analysis.

On the security and governance front, the Company progressed its multi-wave Security Operations Centre (SOC) programme, advanced alignment with NIST CSF v2, and successfully closed audit responses for IRDAI and ISNP inspections with minimal observations. Zero-trust access was extended via Zscaler Private Access (ZPA), while Freshworks ITSM and Lissomsoft GRC platforms institutionalised incident management, KRIs, RCSA, issue tracking, and cybersecurity workflows across operations.

The Kshema Finder application now provides granular data visualisation on policies, claims, POSP locations, and leads across multiple geographic levels, supporting risk monitoring and business insights. The Automated Campaign Management platform continues to streamline telecalling operations by identifying potential leads and routing them to agents upon successful customer contact.

Integrated regulatory reporting was further institutionalised through GRDS, CPGRAMS, INGRAM, and Bima Bharosa connectors, ensuring timely grievance handling and supervisory submissions. The integration of Zoho HR and Zoho Desk with other internal systems continued to support attendance tracking, payroll processing, and employee ticketing, sustaining HR operational efficiency.

Collectively, these efforts have enabled the Company to absorb and operationalise modern InsurTech, geospatial, and cybersecurity capabilities to suit its rural-first business model, resulting in faster issuance, more transparent claims adjudication, stronger information security posture, improved auditability, and greater resilience during seasonal peaks. The technology platforms used by the Company have been progressively absorbed and adapted to local needs, and there has been no import of technology requiring separate disclosure during the year.

19. Foreign Exchange Earnings and Outgo

During the year under review, your Company has incurred the following foreign exchange transactions:

('in lakhs')

Foreign exchange used and earned	March 31, 2026	March 31, 2025
Foreign exchange earnings	(110.09)	(8.68)
Foreign exchange outgo	8,111.85	6221.48

20. Risk Management Framework

The Company has established a robust Risk Management Framework in line with Section 134(3)(n) of the Companies Act, 2013 and the IRDAI (Corporate Governance for Insurers) Regulations, 2024, read with IRDAI Master Circular on Corporate Governance for Insurers, 2024. The framework enables structured identification, assessment, monitoring, and mitigation of risks, aligned with business strategy and growth objectives.

The Company's risk management approach is embedded within its strategic decision-making and operational processes, ensuring an integrated view of risks across all lines of business.

Risk Management Committee (RMC):

Risk Management Committee (RMC) serves as a key pillar of the Company's governance architecture, providing oversight on the effectiveness of risk management systems and practices.

Committee Engagement

During FY 2025-26, the RMC met four times, demonstrating active oversight and continuous engagement with the evolving risk landscape. The Committee reviewed key risk exposures, control effectiveness, and mitigation strategies across financial, insurance, operational, technological, regulatory, and emerging risk categories.

Key Responsibilities of RMC

The RMC is entrusted with the following responsibilities:

- Reviewing and recommending the Risk Management Policy and Enterprise Risk Management (ERM) framework
- Overseeing the adequacy and effectiveness of internal control systems and business continuity planning
- Monitoring key risk exposures, solvency position, and capital adequacy
- Providing strategic insights to the Board on emerging and forward-looking risks
- Ensuring compliance with applicable regulatory requirements and governance standards
- Overseeing Asset Liability Management (ALM) and functioning of the Chief Risk Officer (CRO)

Risk Governance & Culture

The Company has established a three-lines-of-defence model, with clearly defined roles across business functions, risk management, and internal audit.

The Chief Risk Officer (CRO), supported by an independent risk function, continues to strengthen the risk culture across the organization through:

- Deployment of structured risk frameworks and governance mechanisms
- Periodic risk awareness and training programs
- Integration of risk considerations into business decision-making
- Continuous enhancement of risk monitoring through data-driven insights and automation

Deepening Risk Practices: Key Focus Areas in FY 2026

- **Enterprise Risk Monitoring:** Coverage across insurance, operational, fraud, technology, regulatory, credit, market, liquidity, and business risks
- **Fraud & Field Risk:** Strengthened controls, triggers, and verification mechanisms ensuing governance around protection, deterrence, investigation and corrective action.
- **Solvency & Credit Risk:** Ongoing monitoring of exposures and capital adequacy
- **ALM Oversight:** Active monitoring of asset-liability mismatches, liquidity profile, and investment risks
- **New Business Readiness:** Risk preparedness for Motor, Health, and commercial lines of businesses.
- **GRC Implementation:** Deployment of integrated platform covering incidents, KRIs, RCSA, risk registers and platform for enabling investigation of frauds across all line of business
- **Cybersecurity:** Focus on VAPT closure, SOC implementation, and secure coding practices implementation of DPDP Act and alignment with new enhanced guidelines
- **Process Improvements:** Control enhancements based on PMFBY learnings
- **IIB integration:** Strengthening integration with Insurance Information Bureau of India for improved data reporting, validation, and analytics to enhance underwriting quality, fraud detection, and regulatory compliance

Emerging Risks & Forward-Looking Actions

The Company continues to proactively monitor and prepare for emerging risks, including:

- Climate change and its impact on agricultural insurance portfolios
- Increasing cybersecurity threats and digital risks
- Evolving regulatory landscape and compliance expectations
- Business concentration risks and diversification challenges

The Company is committed to enhancing its risk analytics capabilities and investing in advanced technologies to enable early identification and proactive mitigation of such risks.

Material Risk Statement

Based on the comprehensive review of the risk profile and mitigation measures undertaken during the year, the Board is of the opinion that no material risks have been identified that may threaten the Company's financial position or long-term sustainability.

21. Employee Benefit Schemes

During the period under review, as part of the strategic talent management and retention framework to align with evolving best practices, members in its meeting held on August 18 2026 accorded it approval to bifurcate the existing Kshema General Insurance Ltd – Employee Stock Option Plan 2024 ("Scheme") into two distinct policies and rename the existing Plan as under:

- Kshema General Insurance Limited – Employees Stock Option Policy for Key Managerial Personnel (KMPs) 2025
- Kshema General Insurance Limited – Employees Stock Options & Restricted Stock Units Policy 2025" ("ESOP & RSU Policy")

Pursuant to Rule 12(9) of the Companies (Share Capital and Debentures) Rules for the FY 2025-26, the details of the Scheme are:

a) Options granted: 6,11,577

b) Options vested: 42,688

c) Options exercised: 14,703

d) The total number of shares arising as a result of exercise of option: 14,703

e) Options lapsed: 1,74,016

f) The exercise price: INR 44.90/- (FMV as on March 31, 2025)

g) Variation of terms of options: NA

h) Money realised by options in force: NIL

i) Total number of options in force: 7,84,737

j) Employee-wise details of options granted to:

i) Key managerial personnel

Sl No	Name of KMP	Designation	Options granted
1	Piyush Jain	Business Actuary	49261
2	Prashant Shenoy	Chief Financial Officer	40025
3	Arinjay Jaini	Chief Investment Officer	48479
4	Kumar Saurav	Chief Risk Officer	51108
	Total number of options granted		**188873**

Employees other than KMPs (In force figures – KMPs): 4,22,704

ii) Any other employee who receives a grant of options in any one year of option amounting to five percent or more of options granted during the year: Nil

iii) Identified employees who were granted option, during any one year, equal to or exceeding one percent of the issued capital (excluding outstanding warrants and conversions) of the company at the time of grant: Nil

22. Corporate Social Responsibility

The Company has constituted a Corporate Social Responsibility (CSR) Committee in compliance with the provisions of Section 135 of the Act read with the Companies (Corporate Social Responsibility Policy) Rules, 2014 ("CSR Rules"). The CSR Committee has formulated a CSR Policy indicating the activities to be undertaken by the Company. Annual Report on CSR initiatives developed and implemented by the Company as per the format prescribed under the CSR Rules, is appended as **"Annexure - D"** to this Report. The details of the Composition of CSR Committee are provided in Corporate Governance Report in **Annexure A** attached to the report. The CSR Policy is hosted on the Company's website at https://kshema.co/investor-relations/

23. Significant and Material Orders passed by the Regulators or Courts or Tribunals

There were no significant and material orders passed by the Regulators or Courts or Tribunals during the year under review impacting the going concern status of your Company and its operations in future.

24. Internal Controls

The Company's internal control systems are commensurate with the nature of its business and the size and complexity of its operations. The Company has adopted the following Frameworks in order to ensure that internal controls are adequate and effective.

i. Internal Audit Framework

Internal Audit's objective is to provide independent objective assurance on the effectiveness of internal controls, risk management and corporate governance and to suggest improvements to add value. It helps the Company to accomplish its objectives by evaluating and improving the effectiveness of risk management, internal controls and governance processes, through a systematic and disciplined approach.

Internal Audit acts as an independent entity and reports to the Audit Committee. Internal Auditor has unrestricted access to the Chairperson of the Audit Committee and the Managing Director & CEO of the Company.

Internal Audit carries out audits based on the approved Audit Plan and key audit findings, the recommendations and compliance mechanism are reported to the Audit Committee on a quarterly basis. Internal Auditor also closely monitors effective implementation of the recommendations. In addition, Internal Audit also reports audit ratings, audit culture assessment and trend of risk through various executive reports to the Audit Committee on a periodic basis. The Chairperson of the Audit Committee briefs the Board on deliberations at the Audit Committee Meeting.

ii. Internal Financial Controls and their Adequacy

The Company has in place adequate internal financial controls commensurate with its size, scale and complexity of its operations. During the year, such controls were tested and no reportable material weakness in the design or operations were observed.

The Company has policies and procedures in place for ensuring proper and efficient conduct of its business, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records and the timely preparation of reliable financial information.

iii. Cyber Security

In an era where digital technologies are deeply integrated into daily life and business operations, cybersecurity has become more critical than ever. Cybersecurity is critical in today's digital age as it protects sensitive information, ensures business continuity, and maintains trust with customers and stakeholders. With increasing cyber threats, robust cybersecurity practices are essential for safeguarding personal, corporate, and governmental data.

The Company's has adopted the Board approved Information and Cyber Security Policy. This policy states the intent of the Company to identify responsibilities and establishes the goals for consistent and appropriate protection of the organization's Critical data and Information Assets. Implementing this policy shall reduce risk of accidental or intentional disclosure, modification, destruction, delay, or misuse of Information Assets. This policy enables the Information Security Office to provide direction for implementing, maintaining and improving the security of Critical data and Information Assets Implementing this policy shall also protect information and information infrastructure in cyberspace, build capabilities to prevent and respond to cyber threats, reduce vulnerabilities and minimize damage from cyber incidents through a combination of institutional structures, people, processes, technology.

By implementing this policy, the organization will be able to consistently establish and maintain controls for all information assets in following manner:

Confidentiality: information should be accessible only to authorized personnel

Integrity: information should be modifiable only by authorized personnel

Availability: information should be made available to personnel who need it

The Cyber Security Audit for FY 2025-26 was carried out by M/s RSM Astute Consulting Pvt Ltd in accordance with the IRDAI regulations.

25. Particulars of Employees

The statement prescribed under Rules 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, is available for inspection at the Registered Office of the Company during the business hours on working days of the Company. If any member is interested in obtaining a copy, such member may write to the Company Secretary in this regard.

26. Disclosure under the Sexual Harassment of Woman at Workplace (Prevention, Prohibition and Redressal) Act, 2013

The Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 provides protection against sexual harassment of women at the workplace and lays down the guidelines and timelines for the prevention and redressal of complaints pertaining to sexual harassment. Accordingly, Company has adopted the policy against Sexual Harassment of Women at Workplace, for the purpose of preventing, prohibiting and redressing sexual harassment of female employees including permanent, temporary, on training and on contract basis at all the workplace within the Company which are based on fundamental principles of justice and fair play.

The Company has in place Internal Complaints Committee.

a) Number of sexual harassment complaints received in the year: Nil

b) Number of complaints disposed of in the year: Nil

c) Number of cases pending for more than 90 days: Nil

d) Number of awareness programs or workshops against sexual harassment conducted during the year: 03 (Three)

e) Nature of the Action taken by the employer or district officer with respect to the cases: NA

27. Establishment of Vigil Mechanism

The Company has in place the Whistle Blower Policy ("the Policy") which is reviewed annually. The Policy provides a mechanism for employees including directors, secondees or stakeholders of the Company to raise any issue concerning breach of any law, statute or regulation, accounting policies and procedures, acts resulting in financial loss or loss of reputation, misuse of office, suspected/actual fraud and criminal offences without the risk of subsequent victimization, discrimination or disadvantage. The Policy aims to ensure that concerns are appropriately raised, independently investigated and addressed. The Policy provides for a mechanism to report such concerns to the Audit Committee through specified channels. There are no reportable instances for the Financial Year 2025-26 which fall within the ambit of the policy.

28. Capital

Authorised Share Capital

During the year, the Authorised Share Capital of the Company was increased as detailed under:

- From INR 220 crore (22,00,00,000 equity shares of INR 10 each) to INR 300 crore (30,00,00,000 equity shares of INR 10 each), pursuant to the shareholders' resolution passed at the Extra-Ordinary General Meeting held on June 26, 2025.
- From INR 300 crore (30,00,00,000 equity shares of INR 10 each) to INR 450 crore (45,00,00,000 equity shares of INR 10 each), pursuant to the shareholders' resolution passed at the Extra-Ordinary General Meeting held on January 12, 2026.

Issued, Subscribed and Paid up Capital

During the year under review, the Company allotted equity shares in dematerialised Mode as under:

S. No.	Mode of Issue	Date of Allotment	No. of shares allotted
1	Right Issue	July 11, 2025	1,35,00,558
2	Bonus Issue	September 25, 2025	5,39,13,259
3	Right Issue	October 10, 2025	7,65,02,907
4	Shares in lieu of RSU	December 12, 2025	14,703

The Issued Capital as on the date of this Report stands at INR 2,66,72,05,330/-, and the Subscribed and Paid-up Capital stands at INR 2,65,22,10,910/-.

29. Contracts or Arrangements with Related Parties

During the year under review, the Company had not entered into any material contact/ arrangement/ transaction with related parties which is required to be report in Form AOC – 2 in terms of Section 134(3)(h) read with Section 188 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2024.

30. Details of Subsidiary or Joint Venture or Associate Company

Your Company does not have any subsidiary or joint venture or associate company.

31. Secretarial Auditor and Secretarial Audit Report

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and the Rules made there under, the Company has appointed CS Anil Kumar Tekalkote, Practicing Company Secretary, to undertake the Secretarial Audit of the Company for the FY ended March 31, 2026. There are no qualifications, reservations or adverse remarks made by the Secretarial Auditor in their Report. The Secretarial Audit Report is annexed as **Annexure C** to this Report.

32. Auditors' observations

The Auditors have given an unmodified opinion. The comments made in the Auditor's Report, read with the relevant notes thereon, are self-explanatory and do not call for any comments under Section 134 of the Companies Act, 2013.

33. Auditors

The Company in the Extra-Ordinary General Meeting held on April 4, 2025, appointed M/s. M Anandam & Co., Chartered Accountants [FRN: 000125S], Hyderabad as the Joint Statutory Auditors of the Company to fill the casual vacancy caused by the resignation of M/s. SCV & Co LLP, Chartered Accountants, to hold office until the conclusion of 7th Annual General Meeting.

M/s. Varma & Varma, Chartered Accountants, Hyderabad [FRN: 004532S] and M/s. M Anandam & Co., Chartered Accountants, Hyderabad [FRN: 000125S], were appointed as Joint Statutory Auditor of the Company for a period of three (3) years commencing from the conclusion of the 7th Annual General Meeting held on June 26, 2025, until the conclusion of the Annual General Meeting to be held in the year 2028.

34. Details in respect of frauds reported by auditors under sub-section (12) of section 143 other than those which are reportable to the Central Government

During the year under review, the statutory auditors have not reported any instances of fraud by its officers or employees against the Company to the Audit Committee, the details of which would need to be mentioned in the Board's report as required under section 143(12) of the Companies Act, 2013.

35. Cost records and Cost audit

Maintenance of cost records and requirement of cost audit as prescribed under the provisions of Section 148(1) of the Companies Act, 2013 are not applicable for the business activities carried out by the Company.

36. The details of application made or any proceeding pending under the Insolvency and Bankruptcy code, 2016 during the year along with their Status as at the end of the Financial Year

During the Financial year under review, the Company does not have any proceeding pending against it under the Insolvency and Bankruptcy Code, 2016.

37. Particulars of Loans, Guarantees or Investments

The provisions of Section 186 are not applicable to a loan made, guarantee given or security provided by the Company, being an insurance company. Hence, the disclosures under Section 186(4) of the Companies Act, 2013 are not applicable to the Company.

38. Details of difference between amount of the valuation done at the time of One Time Settlement and the valuation done while taking loan from the Banks or Financial Institutions along with the reasons thereof

This section is not applicable to the Company for the year under review.

39. Compliance with Secretarial Standards

The Company has complied with the provisions of Secretarial Standards issued by the Institute of Company Secretaries of India, for the time being in force and applicable, during the year under review.

40. Dematerialisation of shares and Details of Registrars and Share Transfer Agents

The Share Capital of the Company is held under the Depository System and the International Securities Identification Number ("ISIN") allotted to the Company's equity shares is INE0GE001017.

The Registrar and Transfer Agents of the Company are M/s Maashitla Securities Private Limited, 451, Krishna Apra Business Square Netaji Subhash Place, Pitampura New Delhi -110 034. All the shares issued by the Company are held in dematerialised form.

41. Weblink of the Annual Return

As required under Section 134(3)(a) of the Companies Act, 2013, the Annual Return for the Financial Year ended March 31, 2025, is hosted on the Company's website. The Company will place the Annual Return for FY 2025-26 on the website of the Company once the return is filed with the Registrar of Companies, Telangana. The Annual Return can be accessed on the website of the Company at https://kshema.co/investor-relations/

42. Acknowledgements

The Board of Directors place on record its appreciation to Insurance Regulatory and Development Authority of India for its continued cooperation and support. The Directors would also like to take this opportunity to express their sincere appreciation for the continued support and guidance of Company's Bankers, Auditors, Consultants, Advisors and Shareholders. The Directors wish to place on record their appreciation for the dedicated efforts put in by the Employees of the Company at all levels.

For and on behalf of Board of Directors
Kshema General Insurance Limited

Mr. Natraj Nukala	**Mr. Rajeshnani Venkata Dasari**
Director	Managing Director & CEO (Interim)
DIN: 02119316	DIN: 09632402
Date: June 28, 2026	Date: June 28, 2026

Annexure A

Corporate Governance Report

In accordance with the provisions of the Master Circular on Corporate Governance for Insurers, 2024 issued by the Insurance Regulatory & Development Authority of India (IRDAI), the report containing details of the Corporate Governance systems and processes of the Company for the Financial Year 2025-26 is as under:

Philosophy on Corporate Governance

The Corporate Governance philosophy of the Company is based on an effective independent Board, the separation of the Board's supervisory role from the executive management and the constitution of the Board Committees to oversee critical areas. The Company's Corporate Governance establishes that the Board's independence is essential to bring objectivity and transparency in the management and in the dealings of the Company. The Board Committees are generally comprising of a majority of Independent/Non-executive Directors. All the Board Committees are chaired by Non-executive, Independent Directors of the Company.

I. Details of Board and its Committees

Your Board of Directors today comprise an ideal mix of Independent and Non-Independent Directors complying the regulatory requirements of the Companies Act, 2013 and also the Insurance Regulatory and Development Authority of India (IRDAI).

Terms of reference

The Board of Directors (BoD) plays a crucial role in the governance and strategic direction of an organization. Here's an overview of their key roles and responsibilities:

1. **Strategic Oversight**
   - **Setting Vision and Strategy:** The BoD is responsible for establishing the organization's long-term vision and strategic direction. This involves setting goals, approving strategic plans, and ensuring alignment with the organization's mission and values.
   - **Reviewing Performance:** Regularly assessing the organization's progress towards its strategic objectives, and making necessary adjustments to the strategy.
2. **Governance and Compliance**
   - **Adherence to Laws and Regulations:** Ensuring that the organization complies with relevant laws, regulations, and industry standards. This includes overseeing adherence to corporate governance practices and ethical standards.
   - **Policies and Procedures:** Approving and monitoring policies and procedures to ensure they support the organization's objectives and compliance requirements.
3. **Financial Oversight**
   - **Approval of Budgets and Financial Plans:** Reviewing and approving the organization's annual budget, financial plans, and major expenditures.
   - **Financial Reporting:** Ensuring accurate and transparent financial reporting. This includes reviewing financial statements and overseeing the organization's financial health.
4. **Risk Management**
   - **Identifying and Managing Risks:** Overseeing the organization's risk management processes to identify, assess, and mitigate potential risks. This includes financial, operational, and strategic risks.
   - **Crisis Management:** Providing guidance and oversight during crises or significant challenges, ensuring the organization is prepared and can respond effectively.
5. **Accountability and Transparency**
   - **Ensuring Accountability:** Holding the executive management team accountable for their performance and the organization's results.
   - **Transparency:** Ensuring transparency in operations and decision-making processes, fostering trust among stakeholders.
6. **Legal and Ethical Oversight**
   - **Ensuring Ethical Conduct:** Promoting ethical behaviour and ensuring that the organization adheres to high standards of integrity and corporate responsibility.
   - **Handling Conflicts of Interest:** Addressing and managing any potential conflicts of interest among board members and executives.
8. **Continuous Improvement**
   - **Board Evaluation:** Regularly evaluating the Board's performance and effectiveness, and implementing improvements as needed.
   - **Professional Development:** Ensuring that board members stay informed about industry trends, governance practices, and emerging issues.

9. **Stakeholder Relations**
   - Ensuring fair treatment of policyholders and employees;
   - Ensuring information sharing with and disclosures to stakeholders, including investors, policyholders, employees, the regulators, consumers, financial analysts and/or rating agencies;
10. **Talent Management**
    - Overseeing talent management practices to ensure the organization has the necessary skills and capabilities for future success.
    - Developing a corporate culture that recognizes and rewards adherence to ethical standards.

As on the date of this report, the Board of Directors consist of Five (5) Directors. The composition of the Board as on March 31, 2026, with their qualification, field of specialization/ core skills/ expertise/competence are as set out in the below table:

Sl. No.	Name of the Director	Category	Date of appointment	Academic qualifications	Area of Specialization	Directorships as on March 31, 2026	Details of the remuneration paid (excluding sitting fees) (Amount in INR. Lakhs)
1	Mr. Natraj Nukala	Non-Executive Director	July 5, 2018	Masters in Risk Management from New York University, USA.	Business Development and Risk Management	• Sri Nukala Rama Koteswara Rao Textiles Private Limited • Kshema Capital Private Limited • Kshema Holdings Private Limited	NIL
2	Mr. Rajeshnani Venkata Dasari	Executive Director (Since April 25 2025)	June 9, 2022	• MSc (Hons) Mathematics – BITS Pilani • MS Computer Science - Clemson University	Information Technology	NIL	INR. 139.80/-
3	Ms. Deepa Karthykeyan	Independent Director	March 6, 2023	Master's in Economics from the University of Madras and the National University of Singapore.	Governance and Institutional effectiveness, Sustainable Development	• Athena Infonomics India Private Limited • Shanti Narayan Foundation • Athena Infonomics LLC	NIL
4	Mr. Sivarama Prasad Tammana	Independent Director	June 17, 2023	B.Tech (Chemical Engineering) from Andhra University, JAIIB	Finance, Investor Relations	• Delhi Airport Parking Services Private Limited • Vaasavi IVF Micro Finance Private Limited • Tim Delhi Airport Advertising Private Limited	NIL
5	Mr. Ravi Sharma	Independent Director	March 28, 2025	• Environmental Management - Indian Institute Of Public Administration, Hyderabad, India • Master of Arts in Economics - University of Agra, India • Bachelor of Science - St. John's College, India	Expertise in strategizing, implementing, monitoring, evaluating, and championing local and global biodiversity, forestry and climate change projects and programs for the United Nations, World Bank, and Indian and international policy.	NIL	NIL

Meetings of the Board

During the financial year ended March 31, 2026, Eight (08) meetings of the Board of Directors were held. The attendance of directors in the said meetings is provided below:

Sl. No	Name of Director	Nature of Directorship	Date of Meeting(s) and Attendance							
			April 8, 2025	June 17, 2025	June 24, 2025	August 09, 2025	September 30, 2025	December 12, 2025	February 02, 2026	March 27, 2026
1	Mr. Natraj Nukala	Chairman, Non-executive, Director	Present through VC	Present in person	Present through VC	Present through VC	Present through VC	Present in person	Present in person	Present in person
2	Mr. Sivarama Prasad Tammana	Independent Director	Present in person	Present in person	Present through VC	Present through VC	Present through VC	Present in person	Present in person	Present in person
3	Ms. Deepa Karthykeyan	Independent Director	Present through VC	Present through VC	Present through VC	Present through VC	Present through VC	Present through VC	Present in person	Present through VC
4	Mr. Rajeshnani Venkata Dasari	Executive Director	Present through VC	Present in person	Present in person	Present through VC	Present in person	Present in person	Present in person	Present through VC
5	Dr. Vyasa Krishna Burugupalli	Managing Director & Chief Executive Officer	Present in person	Present in person	Present in person	NA	NA	NA	NA	NA
6	Mr. Ravi Sharma	Independent Director	Present through VC	Present through VC	Present through VC	Present through VC	Present through VC	Present through VC	Present through VC	Present through VC

Pursuant to Companies Act, 2013, the Independent Directors of the Company, Mr. Sivarama Prasad T, Ms. Deepa Karthykeyan, Mr. Ravi Sharma had a separate meeting on March 24, 2026, without the participation of Non-Independent Directors or the management of the Company.

II. Board Committees

The Company has constituted various Committees in compliance with the requirements of the Companies Act, 2013, and IRDAI Master Circular on Corporate Governance for Insurers, 2024.

The details of the mandatory Committees constituted by the Company are as detailed below:

(1) Audit Committee

The key functions of the Audit Committee shall be to oversee the financial statements, financial reporting, statement of cash flow and disclosure processes both on an annual and quarterly basis. It shall set-up procedures and processes to address all concerns relating to adequacy of checks and control mechanisms.

Terms of reference

- Review Financial Statements and examine the Company's financial statements and disclosures to ensure they are accurate, complete, and in accordance with accounting standards and regulations.
- Assess Internal Controls and Evaluate the effectiveness of internal controls over financial reporting to ensure they provide reasonable assurance of the accuracy and reliability of financial statements.
- Recommend the appointment, reappointment, or dismissal of the external auditor, and ensure their independence and objectivity.
- Assess and approve the external auditor's audit plan, including the scope and approach of the audit.
- Evaluate the performance of the external auditor and address any issues or concerns related to the audit process.
- Review and assess the organization's risk management processes to identify, manage, and mitigate financial and operational risks.
- Ensure that appropriate risk management policies and procedures are in place and are being followed effectively.

- Ensure that there are procedures in place for employees and stakeholders to report concerns about financial misconduct or unethical behaviour.
- Review and address whistleblower reports and ensure that appropriate actions are taken to investigate and resolve any issues.

The Audit Committee comprises of the following members as on March 31, 2026:

a) Mr. Sivarama Prasad Tammana, Independent Director – Chairperson

b) Ms. Deepa Karthykeyan – Independent Director

c) Mr. Ravi Sharma - Independent Director

There were no changes to the constitution of the Committee during the year.

The details of the Audit Committee meetings for the FY 2025-26 are as follows:

Sl. No	Name of Member	Nature of Directorship & Designation	Date of Meeting(s) and Attendance						
			May 12, 2025	June 16, 2025	August 07, 2025	November 26, 2025	December 12, 2025	February 02, 2026	March 26, 2026
1	Mr. Sivarama Prasad Tammana	Independent Director, Chairperson	Present through VC	Present in person	Present through VC	Present through VC	Present in person	Present in person	Present in person
2	Ms. Deepa Karthykeyan	Independent Director, Member,	Present through VC	Present through VC	Present through VC	Present through VC	Present through VC	Present in person	Present through VC
3	Mr. Ravi Sharma	Independent Director, Member,	Present through VC	Present through VC	Present through VC	Present through VC	Present through VC	Present through VC	Present through VC

(2) Nomination and Remuneration Committee

The key functions of the Nomination and Remuneration Committee shall be to approve and review the implementation of the policy on Nomination and Remuneration of Directors, Key Managerial Personnel (KMPs) and other employees which has been formulated in accordance with the terms of the provisions of the Companies Act, 2013, the Insurance Act, 1938, IRDAI Master Circular on Corporate Governance for Insurer, 2024 or regulations or circulars issued by IRDAI or any other applicable law as amended from time to time in order to pay equitable remuneration to the Directors, KMPs and employees of the Company and to harmonise the aspirations of human resources consistent with the goals of the Company.

Terms of reference

- To formulate the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy, relating to the remuneration for the directors, key managerial personnel and other employees.
- To consider and approve employee stock option schemes and to administer and supervise the same.
- To identify persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down, recommend to the Board their appointment and removal, and formulate a criteria for evaluation of every director's performance.
- To consider whether to extend or continue the term of appointment of independent directors, on the basis of the report of performance evaluation of independent directors.
- To approve the compensation programme and to ensure that remuneration to directors, key managerial personnel and senior management involves a balance between fixed and incentive pay reflecting short and long term performance objectives appropriate to the working of the Company and its goals.
- To ensure that the proposed appointments re-appointments of key managerial personnel or directors are in conformity with the Board approved policy.
- To carry out any other function, if any, as prescribed in the terms of reference of the Board Nomination and Remuneration Committee and any other terms of reference as may be decided by the Board and/or specified/provided under the Companies Act, 2013, as amended, or by any other regulatory authority.

The Nomination and Remuneration Committee comprises of the following members as on March 31, 2026:

a) Ms. Deepa Karthykeyan – Independent Director – Chairperson

b) Mr. Sivarama Prasad Tammana – Independent Director

c) Mr. Natraj Nukala - Non-Executive Director

There were no changes to the constitution of the Committee during the year.

The details of the Nomination and Remuneration Committee meetings for the FY 2025-26 are as follows:

Sl. No	Name of Member	Nature of Directorship & Designation	Date of Meeting(s) and Attendance				
			April 04, 2025	June 24, 2025	October 31, 2025	December 10, 2025	March 26, 2026
1	Ms. Deepa Karthykeyan	Independent Director, Chairperson	Present through VC	Present through VC	Present through VC	Present through VC	Present through VC
2	Mr. Sivarama Prasad Tammana	Independent Director, Member	Present in person	Present through VC	Present through VC	Present through VC	Present in person
3	Mr. Natraj Nukala	Non-Executive Director, Member	Present through VC	Present through VC	Present through VC	Present in person	Present in person

(3) Investment Committee

The key functions of the Investment Committee (IC) are to formulate the Investment Policy (IP) and strategies for the investment of the policyholder and shareholder funds in accordance with the limits prescribed by applicable law, including, Insurance Act, 1938, relevant regulations, circulars, guidelines and to review the investment performance.

The Committee is responsible for formulating the investment policy and strategies for the investment of the policyholder and shareholder funds in accordance with the limits prescribed by law and to review the investment performance.

Terms of reference

- Overseeing the implementation of the investment policy approved by the Board from time to time.
- Reviewing the investment policy.
- Periodically updation to the Board with regard to investment activities of the Company.
- Reviewing the investment strategies adopted from time to time and giving suitable directions as needed in the best interest of the Company.
- Supervising the asset allocation strategy to ensure financial liquidity, security and diversification through liquidity contingency plan and asset liability management policy.
- Overseeing the assessment, measurement and accounting for other than temporary impairment in investments in accordance with the policy adopted by the Company.
- Reviewing their investment decisions and ensure that support by the Internal due diligence process is an input in making appropriate investment decisions.
- Formulating effective reporting system to ensure compliance with the policy set out by it part from Internal/Concurrent Audit mechanisms for a sustained and ongoing monitoring of Investment Operations.

The Investment Committee comprises of the following members as on March 31, 2026:

a) Mr. Rajeshnani Venkata Dasari – Executive Director

b) Ms. Deepa Karthykeyan – Independent Director

c) Mr. Ravi Sharma – Independent Director

d) Mr. Prashant Shenoy - Chief Financial Officer

e) Mr. Arinjay Jaini - Chief Investment Officer

f) Ms. Raunak Jha – Consulting Actuary (since November 28, 2025)

g) Mr. Kumar Saurav - Chief Risk Officer

Dr. Vyasa Krishna Burugupalli has ceased to be a member consequent to his superannuation as Managing Director & CEO with effect from July 27, 2025. Mr. Piyush Jain has ceased to be a member of the Committee consequent to his resignation from the position of Appointed Actuary with effect from September 30, 2025. Ms. Raunak Jha, who was appointed as a Consulting Actuary with effect from November 28, 2025, was inducted as a member. There were no other changes in the constitution of the Committee during the year.

The details of the Investment Committee meetings for the FY 2025-26 are as follows:

Sl. No	Name of Member	Nature of Directorship & Designation	Date of Meeting(s) and Attendance			
			April 24, 2025	July 24, 2025	November 03, 2025	January 29, 2026
1	Dr. Vyasa Krishna Burugupalli	Managing Director & Chief Executive Officer – Chairperson	Present in person	Present in person	NA	NA
2	Rajeshnani Venkata Dasari	Executive Director – Chairperson	Present through VC	Present in person	Present through VC	Present through VC
3	Mr. Ravi Sharma	Independent Director – Member	Present through VC	Present through VC	Leave of Absence	Present through VC
4	Ms. Deepa Karthykeyan	Independent Director – Member	Present through VC	Present through VC	Present through VC	Present through VC
5	Mr. Prashant Shenoy	Chief Financial Officer – Member	Present in person	Present in person	Present in person	Present in person
6	Mr. Arinjay Jaini	Chief Investment Officer – Member	Present in person	Present in person	Present in person	Present in person
7	Mr. Piyush Jain	Appointed Actuary – Member	Present in person	Present in person	NA	NA
8	Mr. Kumar Saurav	Chief Risk Officer – Member	Present in person	Leave of Absence	Present in person	Present in person
9	Ms. Raunak Jha	Consulting Actuary – Member	NA	NA	NA	Present through VC

(4) Risk Management Committee

The key functions of the Risk Management Committee shall be to implement the Company's Risk Management Strategy, for development of a strong risk management system and mitigation strategies for the Company.

Terms of reference

- Assisting the Board in effective operation of the risk management programme by performing specialised analysis and quality reviews.
- Reporting to the Board details on the risk exposures and the actions taken to manage the exposures.
- Advising to the Board on risk management decisions in relation to strategic and operational matters.
- To review the solvency position of the Company on a regular basis.
- To monitor and review regular updates on business continuity.
- To review and recommend appropriate policy including establishment of effective Risk Management framework, risk management policy and processes, to the Board as may be prescribed by IRDAI from time to time.
- To review the Company's risk management and operational risk related policies/ frameworks including fraud monitoring policy & framework and anti-fraud policy & framework and monitoring implementation of anti-fraud policy for effective deterrence, prevention, detection and mitigation of frauds.
- To carry out any other function, if any, as prescribed in the terms of reference of the Risk Management Committee and any other terms of reference as may be decided by the Board and/ or specified/provided by any other regulatory authority as may be applicable.

The Risk Management Committee comprises of the following members as on March 31, 2026:

a) Mr. Ravi Sharma – Independent Director - Chairman

b) Mr. Rajeshnani Venkata Dasari – Executive Director

c) Ms. Deepa Karthykeyan – Independent Director

d) Mr. Sivarama Prasad Tammana – Independent Director

e) Mr. Kumar Saurav - Chief Risk Officer

f) Mr. Prashant Shenoy - Chief Financial Officer

g) Ms. Raunak Jha – Consulting Actuary since November 28, 2025

Mr. Piyush Jain has ceased to be a member of the Committee consequent to his resignation from the position of Appointed Actuary with effect from September 30, 2025. Ms. Raunak Jha, who was appointed as a Consulting Actuary with effect from November 28, 2025, was inducted as a member. There were no other changes in the constitution of the Committee during the year.

The details of the Risk Management Committee meetings for the FY 2025-26 are as follows:

Sl. No	Name of Member	Nature of Directorship & Designation	Date of Meeting(s) and Attendance			
			April 29, 2025	July 21, 2025	October 28, 2025	January 30, 2026
1	Mr. Ravi Sharma	Independent Director – Chairperson	Present through VC	Present through VC	Present through VC	Present through VC
2	Dr. Vyasa Krishna Burugupalli	Managing Director & Chief Executive Officer – Member	Present in person	Present through VC	NA	NA
3	Ms. Deepa Karthykeyan	Independent Director – Member	Present through VC	Present through VC	Present through VC	Present through VC
4	Mr. Sivarama Prasad Tammana	Independent Director – Member	Present through VC	Present through VC	Present through VC	Present through VC
5	Mr. Rajeshnani Venkata Dasari	Executive Director – Member	Present through VC	Present through VC	Present through VC	Present through VC
6	Mr. Kumar Saurav	Chief Risk Officer – Member	Present in person	Present in person	Present in person	Present in person
7	Mr. Prashant Shenoy	Chief Financial Officer – Member	Present in person	Present in person	Present in person	Present in person
8	Mr. Piyush Jain	Appointed Actuary – Member	Present in person	Present in person	NA	NA
9	Ms. Raunak Jha	Consulting Actuary – Member	NA	NA	NA	Present through VC

(5) Policyholders Protection, Grievance Redressal and Claims monitoring Committee (PPGR &CM Committee) (earlier known as Policyholders' Protection of Interests Committee):

The key functions of the Policyholders Protection, Grievance Redressal and Claims Monitoring Committee (PPGR&CM Committee) shall be to recommend policies for fair treatment to the policyholders including but not limited to policies on customer education and customer grievance management. The PPGR&CM Committee shall put up such policies for approval of the Board and ensure proper implementation of the same.

Terms of reference

- Putting in place proper procedures and effective mechanism to address complaints and grievances of policyholders including mis-selling by intermediaries.
- Ensuring compliance with the statutory requirements as laid down in the regulatory framework.
- Reviewing grievance redressal mechanism at periodic intervals.
- Reviewing the status of complaints at periodic intervals.

- Monitoring of payments of dues to the policyholders and disclosure of unclaimed amount thereof.
- To review claim report including status of outstanding claims with ageing of outstanding claims.
- To review repudiated claims with analysis of reasons.

The Policyholders Protection, Grievance Redressal and Claims Monitoring Committee comprises of the following members as on March 31, 2026:

a) Mr. Sivarama Prasad Tammana – Independent Director – Chairperson

b) Mr. Ravi Sharma – Independent Director

c) Mr. Rajeshnani Venkata Dasari – Executive Director

d) Mr. D Surya Sumanth – Head of Government Business

e) Mr. Jagadeesh Bodapati – GM Customer Engagement

f) Mr. Badarish H Chimalgi – Chief Compliance Officer – since June 24, 2025

Dr. Vyasa Krishna Burugapalli has ceased to be a member of the Committee with effect from July 27, 2025, consequent to his superannuation from the services of the Company. Ms. Prabha Vadlamannati has ceased to be a member of the Committee consequent to her change in designation with effect from April 8, 2025, and Mr. Badarish H Chimalgi was inducted as a member in her place. There were no other changes in the constitution of the Committee during the year.

The details of the PPGR&CM Committee meetings for the FY 2025-26 are as follows:

Sl. No	Name of Member	Nature of Directorship & Designation	Date of Meeting(s) and Attendance			
			April 21, 2025	July 28, 2025	November 03, 2025	February 09, 2025
1	Mr. T Sivarama Prasad	Independent Director – Chairperson	Present in person	Present through VC	Present through VC	Present through VC
2	Mr. Ravi Sharma	Independent Director – Member	Present through VC	Present through VC	Present through VC	Present through VC
3	Dr. Vyasa Krishna Burugupalli	Managing Director & Chief Executive Officer – Member	Present in person	NA	NA	NA
4	Mr. Rajeshnani Venkata Dasari	Executive Director – Member	Present in person	Present through VC	Present through VC	Present in person
5	Mr. D Surya Sumanth	Head of Government Business – Member	Present in person	Present through VC	Present through VC	Present through VC
6	Mr. Jagadeesh Bodapati	GM Customer Engagement – Member	Present in person	Present through VC	Present through VC	Present in person
7	Ms. Prabha Vadlamannati	Chief Compliance Officer – Member	Present in person	NA	NA	NA
8	Mr. Badarish H Chimalgi	Chief Compliance Officer – Member	NA	Present through VC	Present through VC	Present in person

(6) Corporate Social Responsibility Committee (CSR):

The CSR Committee has been constituted in accordance with Section 135 of the Companies Act, 2013 and the Companies (Corporate Social Responsibility Policy) Rules, 2014, as amended from time to time. The Committee is responsible for formulating, monitoring, and recommending CSR initiatives that align with the Company's values and statutory obligations.

Terms of reference

- Formulate and recommend the Company's CSR Policy in line with Schedule VII of the Companies Act, 2013.
- Suggest CSR activities and associated budget to the Board for approval
- Ensure prioritization of CSR activities in local operational areas
- Monitor execution of CSR projects, including timelines, fund utilization, and impact

- Ensure statutory compliance and disclosures in the Board's Report and on the Company website
- Oversee treatment of any unspent CSR funds as per legal provisions

The CSR Committee comprises of the following members as on March 31, 2026:

a) Ms. Deepa Karthykeyan – Independent Director and Chairperson

b) Mr. Ravi Sharma – Independent Director – since August 09, 2025

c) Mr. Rajeshnani Venkata Dasari – Executive Director

d) Mr. Natraj Nukala - Non-Executive Director

Dr. Vyasa Krishna Burugupalli has ceased to be a member of the Company with effect from July 27, 2025, consequent to his superannuation from the services of the Company. Mr. Ravi Sharma was inducted as a member of the Company with effect from August 09, 2025.

The details of the CSR Committee meeting for the FY 2025-26 are as follows:

Sl. No	Name of Member	Nature of Directorship & Designation	Date of Meeting(s) and Attendance		
			July 29, 2025	October 29, 2025	January 16, 2026
1	Ms. Deepa Karthykeyan	Independent Director – Chairperson	Present in person	Present through VC	Present through VC
2	Dr. Vyasa Krishna Burugupalli	Managing Director & CEO – Member	NA	NA	NA
3	Mr. Natraj Nukala	Non-Executive Director – Member	Present in person	Leave of Absence	Present through VC
4	Mr. Rajeshnani Venkata Dasari	Executive Director – Member	Leave of Abesnce	Present through VC	Present through VC
5	Mr. Ravi Sharma	Independent Director – Member	NA	Present through VC	Present through VC

II. Key Managerial Personnel

Pursuant to the provisions of Section 203 of the Act, the Key Managerial Personnel ("KMP") of the Company as on March 31, 2026, are as under:

1. Dr Vyasa Krishna Burugupalli - Managing Director & CEO upto July 27, 2025
2. Mr. Rajeshnani Venkata Dasari – Executive Director since April 25, 2025
3. Mr Prashant Shenoy - Chief Financial Officer
4. Ms Prabha Vadlamannati, Company Secretary upto February 14, 2026
5. Mr. Ravi Teja Chunduru - Company Secretary since February 16, 2026

In accordance with the IRDAI Corporate Governance Regulations 2024 read with Master Circular, 2024, the Company has the following Key Management Persons in addition to aforesaid KMPs:

1. Mr Piyush Jain – Appointed Actuary upto September 30, 2025
2. Mr Arinjay Jaini – Chief Investment Officer
3. Mr Kumar Saurav – Chief Risk Officer
4. Ms. Prabha Vadlamannati – Chief Compliance Officer upto April 7, 2025
5. Mr Badarish Chimalgi – Chief Compliance Officer effective from April 8, 2025

In accordance with Regulation 5(7)(c) of the IRDAI (Corporate Governance for Insurers) Regulations 2024, and Clause 2.5 (a) of the Master Circular on Corporate Governance for Insurers, 2025, the Board shall ensure that Key Management Persons shall not simultaneously hold more than one position in the insurer that could lead to a conflict of interest or potential conflict of interests such as 'business and control function' or 'two control functions'.

In light of the above requirement, the functions of Company Secretary and Chief Compliance Officer have been segregated. Ms Prabha Vadlamannati stepped down from the position of Chief Compliance Officer and Mr Badarish Chimalgi has been appointed as Chief Compliance Officer effective from April 8, 2025.

III. Code Of Conduct

The Company is committed to conduct its business with highest standards of compliance and ethical conduct. The Company has in place Code of Conduct ("the Code") to summarize the standards of business conduct that must guide the actions of the employees including all Directors of the Company at all times. The Code aims that all employees of the Company observe highest standard of integrity, honesty, fairness, discipline, decorum and ethical conduct while working for the Company as well as while representing the Company. The Code also lays down strict guidelines that restrain employees from offering, accepting or authorising any form of bribes or corruption in any business interaction. The Company has a zero-tolerance approach to bribery and corruption. All the employees of the Company are required to familiarise themselves and abide by the Policy.

IV. Whistle Blower Policy

The Company has in place the Whistle Blower Policy ("the Policy") which is reviewed annually. The Policy provides a mechanism for employees including directors, secondees or stakeholders of the Company to raise any issue concerning breach of any law, statute or regulation, accounting policies and procedures, acts resulting in financial loss or loss of reputation, misuse of office, suspected/actual fraud and criminal offences without the risk of subsequent victimization, discrimination or disadvantage. The Policy aims to ensure that concerns are appropriately raised, independently investigated and addressed. The Policy provides for a mechanism to report such concerns to the Audit Committee through specified channels. There are no reportable instances for the Financial Year 2025-26 which fall within the ambit of the policy.

V. Anti-Money Laundering/Counter Financing of Terrorism Policy and Framework

The Company has in place the Anti-Money Laundering/ Counter Financing of Terrorism Policy and Framework ("AML/CFT Policy") in accordance with AML guidelines issued by the Insurance Regulatory and Development Authority of India ("IRDAI") and other statutory or regulatory authorities. The AML/CFT Policy lays down guidelines for compliance with KYC requirements and to prohibit the use of the Company's assets, products and services for money laundering or terror financing purposes. All the employees must adhere to the guidelines defined in the AML/CFT Policy.

For and on behalf of Board of Directors
Kshema General Insurance Limited

Mr. Natraj Nukala	**Mr. Rajeshnani Venkata Dasari**
Director	Managing Director & CEO (Interim)
DIN: 02119316	DIN: 09632402
Date: June 28, 2026	Date: June 28, 2026

Certification for compliance of the Corporate Governance Master Circular

I, Badarish H. Chimalgi, hereby certify that M/s Kshema General Insurance Limited has complied with the IRDAI (Corporate Governance for Insurers) Regulations, 2024 and the circulars issued there under.

Nothing has been concealed or suppressed.

Badarish H. Chimalgi
Chief Compliance Officer

Annexure B

Form No. AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto.

1. Details of contracts or arrangements or transactions not at arm's length basis:

There are no contracts or arrangements or transactions which were not on arms' length basis.

2. Details of material contracts or arrangement or transactions at arm's length basis:

There are no material contracts or arrangements or transactions which were at arm's length basis and required to be report.

For and on behalf of Board of Directors
Kshema General Insurance Limited

Mr. Natraj Nukala
Director
DIN: 02119316
Date: June 28, 2026

Mr. Rajeshnani Venkata Dasari
Managing Director & CEO (Interim)
DIN: 09632402
Date: June 28, 2026

Annexure C

Secretarial Audit Report

To
The Members,
KSHEMA GENERAL INSURANCE LIMITED, (“Company”)
Reg Off: No 413, 4th Floor, My Home Tycoon Building Kundan
Bagh, Begumpet, Hyderabad, Telangana – 500016, India.

My report of even date is to be read along with this letter

1. Maintenance of Secretarial records is the responsibility of the management of the Company. My responsibility is to express an opinion on these secretarial records based on my audit.

2. I have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. I believe that the processes and practices, I followed provide a reasonable basis for my opinion.

3. I have not verified the correctness and appropriateness of financial records and books of accounts of the Company.

4. Wherever required, I have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.

5. The compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is responsibility of Management. My examination was limited to the verification of procedures on test basis.

6. The Secretarial Audit Report is neither an assurance as to the further viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

CS Anil Kumar Tekalkote
Company Secretary in Practice
FCS: 7743
CP No. : 17865

Place: **Hyderabad**
Date: **June 28, 2026**

UDIN : F007743H000700809
Peer Review Certificate No: 5583/2024

Form No. MR-3

Secretarial Audit Report

For the Financial Year Ended 31st March 2026

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration Personnel) Rules, 2014]

To
The Members,
KSHEMA GENERAL INSURANCE LIMITED, (“Company”)
Reg Off: No 413, 4th Floor, My Home Tycoon Building, Kundan Bagh, Begumpet, Hyderabad, Telangana – 500016, India.

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **“KSHEMA GENERAL INSURANCE LIMITED”** (CIN: U66000TG2018PLC125484). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing my opinion thereon.

Based on my verification of the company’s books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, I hereby report that in my opinion, the company has, during the audit period covering the financial year ended on 31stMarch 2026 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by company for the financial year ended on 31stMarch 2026 according to the provisions of:

(i) The Companies Act, 2013 (the Act) and the rules made thereunder;

(ii) The Securities Contracts (Regulation) Act, 1956 (‘SCRA’) and the rules made thereunder;

(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;

(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings; - Not Applicable

(v) The industry Specific Acts, Labour Law and other applicable laws as provided by the management of the company:

I have also examined compliance of Secretarial Standards issued by The Institute of Company Secretaries of India effective from 01st July 2015, as amended.

I further report that

The following list of Acts, Laws and Regulations are specifically applicable to the Company:

- Insurance Act, 1938 and Insurance Rules, 1939
- Insurance Regulatory and Development Authority Act, 1999 and Rules and Regulation, Circular and Notification issued thereunder

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above to the extent applicable.

I further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors and Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting. Further, the meetings held at shorter notice were in compliance with SS-1 Secretarial Standard on Meetings of the Board of Directors.

All decisions at Board Meetings and Committee Meetings are carried out unanimously and recorded in the minutes of the respective Board of Directors or Committee meetings.

I further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

CS Anil Kumar Tekalkote
Company Secretary in Practice
FCS: 7743
CP No. : 17865

Place: **Hyderabad**
Date: **June 28, 2026**

UDIN : F007743H000700809
Peer Review Certificate No: 5583/2024

Annexure D

Corporate Social Responsibility Report

1. Brief outline on CSR Policy of the Company

Purpose and Philosophy: The policy reflects the Company's intent to operate responsibly and contribute to sustainable development, aligning with its core values and stakeholder expectations.

Regulatory Framework: It adheres to Section 135 of the Companies Act, 2013, and related rules, ensuring compliance with legal CSR obligations in India.

Focus Areas:

- Health and nutrition
- Water conservation and sanitation
- Education and skill development
- Environmental sustainability
- Rural development and livelihood enhancement
- Disaster relief and community welfare

Implementation Strategy: CSR initiatives are executed through partnerships with NGOs, government bodies, or directly by the company, with a clear governance and monitoring framework.

Monitoring and Reporting: Regular evaluation of CSR projects is conducted, and outcomes are reported in the company's annual CSR report.

2. Composition of CSR Committee:

Sl No	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Ms. Deepa Karthykeyan	Independent Director	Three	Three
2	Mr. Natraj Nukala	Non-Executive Director	Three	Two
3	Mr. Rajeshnani Venkata Dasari	Executive Director	Three	Two
4	Mr. Ravi Sharma	Independent Director	Two	Two

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company. https://kshema.co/csr-values/

4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable (attach the report). **Not Applicable**

5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any – **NIL**

Sl. No.	Financial Year	Amount available for set-off from preceding financial years (in INR)	Amount required to be set-off for the financial year, if any (in INR)

6. Average net profit of the company as per section 135(5) – **INR 35,84,97,864/-**

7. (a) Two percent of average net profit of the company as per section 135(5) - **INR 71,69,957/-**

   (b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years – **NIL**

   (c) Amount required to be set off for the financial year, if any – **NIL**

   (d) Total CSR obligation for the financial year (7a+7b-7c) - **INR 71,69,957/-**

8. (a) CSR amount spent or unspent for the financial year: -

Total Amount Spent for the Financial Year. (in INR.)	Amount Unspent (in INR.)				
	Total Amount transferred to Unspent CSR Account as per section 135(6).		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount	Date of transfer	Name of the Fund	Amount (in INR)	Date of transfer
71,69,957	30,00,000	April 29, 2026	NIL	NIL	NIL

(b) Details of CSR amount spent against ongoing projects for the financial year:

(1) Sl. No.	(2) Name of the Project	(3) Item from the list of activities in Schedule VII to the Act	(4) Local area (Yes/ No)	(5) Location of the project		(6) Project duration	(7) Amount allocated for the project (in INR.)	(8) Amount spent in the current financial Year (in INR.)	(9) Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in INR.)	(10) Mode of Implementation - Direct (Yes/ No)	(11) Mode of Implementation - Through Implementing Agency	
				State	District						Name	CSR Registration number
1	Community Pure Water	Making available Safe Drinking Water;	No	Andhra Pradesh/	Guntur	2 years	30,00,000	0	30,00,000	No	Community Development foundation	CSR00002726
	Total						**30,00,000**	**0**	**30,00,000**			

(c) Details of CSR amount spent against other than ongoing projects for the financial year:

(1) Sl. No.	(2) Name of the Project	(3) Item from the list of activities in schedule VII to the Act.	(4) Local area (Yes/ No).	(5) Location of the project.		(6) Amount spent for the project (in INR.).	(7) Mode of implementation - Direct (Yes/ No).	(8) Mode of implementation - Through implementing agency.	
				State	District			Name	CSR registration number
1.	Punjab Flood Relief	Disaster Management	No	Punjab, Amritsar, Gurdaspur, Dera Baba Nanak, Sultanpur Lodhi, Makhu, Abohar and Fazilka		15,00,000	No	Khalsa Aid India Charitable Trust	CSR00004448
2.	Wash rooms (5) total demolishing & laying of tiles and commodes taps etc/ Water Proofing work at Terrace	Promoting Health Care including Preventive Health Care and Sanitation	Yes	Telangana. Ranga Reddy District		6,25,000	No	Vegesna Foundation	CSR00046871
3.	Automatic Vegetable Cutting Machine in a college hostel	Promoting Education,	No	Bengaluru, Karnataka		3,00,000	NO	Sri Sathya Sai Central Trust	CSR00040940

(1) Sl. No.	(2) Name of the Project	(3) Item from the list of activities in schedule VII to the Act.	(4) Local area (Yes/ No).	(5) Location of the project.		(6) Amount spent for the project (in INR.).	(7) Mode of implementation - Direct (Yes/ No).	(8) Mode of implementation - Through implementing agency.	
				State	District			Name	CSR registration number
4.	Building Financial and Ecological Resilience in Agricultural Landscapes through Managing Human –Wildlife Interactions under Climate Risk	Conservation of natural resources and maintaining quality of soil, air and water	No	New Delhi, New Delhi		12,19,000	NO	International Union For Conservation of Nature and Natural	CSR00012130
5.	Improving Health, Hygiene - School Children in Government and Aided Schools	Promoting Health Care including Preventive Health Care and Sanitation	Yes	Telangana. Ranga Reddy District		5,44,957	NO	Samarthanam Trust for Disabled	CSR00000063
	Total					**41,88,957**			

(d) Amount spent in Administrative Overheads - **NIL**.

(e) Amount spent on Impact Assessment, if applicable – **Not Applicable**

(f) Total amount spent for the Financial Year (8b+8c+8d+8e) – **INR 41,88,957/-**

(g) Excess amount for set off, if any – **NIL**

Sl. No.	Particulars	Amount (in INR.)
(i)	Two percent of average net profit of the company as per section 135(5)	71,69,957
(ii)	Total amount spent for the Financial Year	41,88,957
(iii)	Excess amount spent for the financial year [(ii)-(i)]	NIL
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	NIL
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	NIL

9. (a) Details of Unspent CSR amount for the preceding three financial years: **NIL**

Sl. No.	Preceding Financial Year.	Amount transferred to Unspent CSR Account under section 135 (6) (in INR.)	Amount spent in the reporting Financial Year (in INR.).	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any.			Amount remaining to be spent in succeeding financial years. (in INR.)
				Name of the Fund	Amount (in INR).	Date of transfer.	
1.							
2.							
3.							
	Total						

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s): **NA**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)
Sl. No.	Project ID.	Name of the Project.	Financial Year in which the project was commenced.	Project duration.	Total amount allocated for the project (in INR.).	Amount spent on the project in the reporting Financial Year (in INR).	Cumulative amount spent at the end of reporting Financial Year. (in INR.)	Status of the project - Completed /Ongoing.
1								
2								
3								
	Total							

10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year – **Not Applicable**

a) Date of creation or acquisition of the capital asset(s).

b) Amount of CSR spent for creation or acquisition of capital asset.

c) Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc.

d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset).

11. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5).

There was an ongoing project amounting to INR 30,00,000/- which was left unspent during the year. The same was transferred to an Unspent CSR account under Section 135(6) of the Act. There are no other amounts unspent during the year.

Mr. Rajeshnani Venkata Dasari
Managing Director & CEO (Interim)
(DIN: 09632402)

Ms Deepa Karthykeyan
(Chairperson CSR Committee)
(DIN: 03114477)

Management Report

For the Financial Year ended March 31, 2026

The Management Report has been prepared in accordance with the Insurance Regulatory and Development Authority of India ('IRDAI') (Actuarial, Finance and Investment) Regulations, 2024, for the Financial Year ended March 31, 2026.

With respect to the operations of Kshema General Insurance Limited ("the Company") for the year ended March 31, 2026 and results thereof, the Management of the Company confirms and declares as follows:

1. Certificate of Registration

The Company holds a valid Certificate of Registration dated January 11, 2023; granted by the Insurance Regulatory and Development Authority of India ('IRDAI').

2. Statutory liabilities

All dues payable to the statutory authorities have been duly paid.

3. Shareholding pattern and transfer of shares

The shareholding pattern and transfer of shares during the year are in accordance with the statutory and regulatory requirements.

4. Investments outside India

The Management has not invested any funds of holders of policies issued in India, directly or indirectly, outside India.

5. Solvency margin

We confirm that the required solvency margin has been maintained.

6. Valuation of assets in the Balance Sheet

We certify that the values of all the assets have been reviewed on the date of the Balance Sheet and to the best of our knowledge and belief, the assets set forth in the Balance Sheet are shown in the aggregate at amounts not exceeding their realisable or market value under the several headings – "Loans", "Investments", "Agents balances", "Outstanding Premiums", "Interest, Dividends and Rents outstanding", "Interest, Dividends and Rents accruing but not due", "Amounts due from other persons or bodies carrying on insurance business", "Sundry Debtors", "Bills Receivable", "Cash" and the several items specified under "Other Accounts", except Debt securities which are stated at cost/amortised cost.

7. Overall risk exposure and strategy adopted to mitigate the same

At Kshema General Insurance, our Risk Management Framework (RMF) serves as the foundational pillar, developed to effectively identify, assess, manage, and monitor the diverse spectrum of risks inherent to our insurance operations. Committed to aligning our practices with the market standards and IRDAI guidelines, our RMF ensures resilience, regulatory compliance, and sustainable growth, particularly emphasizing the specialized demands of crop insurance.

Our comprehensive RMF is structured around the globally recognized "Three Lines of Defence" model, promoting accountability, clarity, and operational integrity across all organizational levels. Together, these structured layers enable Kshema General Insurance to maintain robust risk governance, effectively mitigate emerging threats, and capitalize on strategic opportunities.

First Line of Defence – Operational Ownership	Second Line of Defence – Strategic Oversight and Risk Governance	Third Line of Defence – Independent Assurance
Business units and operational functions constitute our first line of defence, responsible for the proactive identification and daily management of risks. Teams embedded within underwriting, claims processing, policy issuance, and verification activities consistently monitor risk factors and implement robust controls directly within their operational processes, ensuring immediate risk awareness and response capabilities, especially critical in managing crop-related insurance risks.	Our dedicated Risk Management, Compliance, Actuarial, and Financial Control functions collectively form the second line of defence. Led by our Chief Risk Officer, Risk team independently oversee, monitor, and guide risk management practices, validate adherence to established policies, and ensure alignment with the organization's defined risk appetite and tolerance thresholds. This layer ensures continuous strategic oversight and fosters a culture of informed risk-taking, vital for navigating complex agricultural and climatic uncertainties inherent in crop insurance.	The third line, comprising our internal audit teams and external auditors, offers an independent and objective evaluation of risk management processes, controls, and frameworks. These rigorous audits provide essential assurance to our Board and Audit Committee, validating the effectiveness of our controls, highlighting areas for improvement, and ensuring the continuous evolution of our risk management capabilities.

Governance and Insights – Role of Board and Risk Management Committee (RMC)

At Kshema General Insurance, effective governance is at the core of our risk management philosophy. The Board of Directors and the Risk Management Committee play pivotal roles, setting the strategic direction, overseeing risk governance, and ensuring comprehensive oversight across our risk landscape, particularly within the specialized context of crop insurance.

Role of the Board	Role of Risk Management Committee (RMC)	Functional Heads – Leading from the Front
Our Board of Directors is deeply engaged in ensuring alignment of risk management practices with organizational objectives. The Board actively reviews and approves key risk policies, frameworks, and strategic initiatives, maintaining robust oversight on solvency, regulatory compliance, and emerging risk trends. By embedding a culture of accountability and transparency, the Board ensures a resilient organizational framework that is responsive to evolving market dynamics and stakeholder expectations.	RMC, comprising senior directors and executive leadership, plays an essential role in implementing and operationalizing the risk governance framework. It diligently monitors risk profiles, reviews risk mitigation strategies, oversees compliance with regulatory mandates, and evaluates the effectiveness of internal controls. In the crop insurance domain, RMC places special emphasis on underwriting integrity, claims management accuracy, fraud prevention measures, and climate-related risk mitigation, continuously driving strategic improvements and operational excellence.	Our senior management team, supported by functional heads across underwriting, claims, compliance, actuarial, finance, and technology, is instrumental in operationalizing risk management strategies at a granular level. Functional leaders foster a proactive risk culture by embedding risk awareness in daily operations, regularly assessing and refining internal controls, and ensuring swift response to emerging risks and operational challenges.

Uncompromising Integrity, Independent Assurance - Risk Management Independence

At Kshema General Insurance, the independence of our Risk Management function forms the cornerstone of our governance structure, ensuring objective oversight, unbiased evaluation, and robust assurance across all operations. We recognize that maintaining structural independence is essential for effectively identifying, assessing, and mitigating risks, especially within the specialized field of crop insurance.

Structural Independence: Risk Management team operates with complete independence from business operations, ensuring unbiased risk evaluations and strategic recommendations. This structural autonomy enables the function to objectively scrutinize business processes, underwriting practices, claims management, investment decisions, and compliance adherence, providing impartial advice and assurance directly to the Risk Management Committee and the Board.

Transparent Reporting Mechanisms: Our risk reporting framework ensures transparent, timely, and accurate communication of risk exposures, management strategies, and control effectiveness to the senior management, Risk Management Committee, and the Board of Directors. Regular risk assessments, independent reviews, and comprehensive reporting uphold accountability and facilitate informed decision-making across the organization.

Navigating Complexities, Mitigating Risks - Top Risks and Strategic Management Approaches

At Kshema General Insurance, we maintain a vigilant stance towards identifying and managing critical risks that could significantly influence our business objectives and stakeholder value. Our proactive approach ensures robust preparedness and agile response mechanisms, especially within the context of crop insurance. The following represent the primary risks currently at the forefront of our strategic risk management agenda:

Catastrophic Risks: The intensifying effects of climate change present significant risks, particularly within agricultural insurance, where extreme weather events can lead to substantial losses. Our strategic approach incorporates advanced climate modelling, predictive analytics, and geographic diversification to better anticipate and mitigate the impacts of catastrophic weather events.	**Operational and Process Risks:** Operational risks arising from process inefficiencies or system failures are actively mitigated through Risk Control Self-Assessments (RCSA). Enhanced automation and streamlined processes have been strategically deployed to strengthen control mechanisms, reduce human error, and maintain operational integrity.
Fraud and Misrepresentation Risks: Fraud, especially within crop insurance claims, poses considerable financial and reputational threats. To counter these risks, we have implemented sophisticated fraud detection frameworks, utilizing analytics for anomaly detection and strengthening field verification processes. Our comprehensive training initiatives further ensure heightened vigilance and awareness among staff and field operatives.	**Regulatory and Compliance Risks:** The evolving regulatory landscape requires continuous vigilance and adherence to stringent compliance frameworks. Kshema General Insurance proactively engages with regulatory bodies, ensures continuous updates of internal policies, and conducts regular compliance training sessions, maintaining stringent oversight to guarantee adherence to all regulatory mandates.
Technology and Cybersecurity Risks: With the increasing reliance on digital technologies and data-driven processes, the risk of cyber threats escalates correspondingly. We have fortified our cybersecurity posture through comprehensive information security programs, routine penetration testing, robust access controls, and dedicated cybersecurity training, ensuring resilient infrastructure against evolving cyber threats.	**Credit and Liquidity Risks:** Financial solvency and liquidity remain paramount. Our asset-liability management practices, continuous credit risk assessment frameworks, and prudent investment policies, optimizing liquidity and financial stability, essential for timely claim settlements and operational sustainability.

By systematically addressing these top risks through targeted strategies and innovative risk mitigation measures, Kshema General Insurance remains well-positioned to safeguard stakeholder value, foster resilient growth, and uphold its reputation as a trusted leader in the insurance sector, particularly within the specialized domain of crop insurance.

Anticipating Tomorrow, Acting Today - New and Emerging Risks

At Kshema General Insurance, staying ahead of emerging threats and proactively addressing new challenges is integral to our strategic foresight. Our comprehensive approach ensures readiness to navigate evolving complexities, particularly within the specialized and dynamic field of crop insurance. The following emerging risks have been identified as critical areas requiring dedicated attention and strategic intervention:

Climate Change and Sustainability Risks: Climate change presents unprecedented challenges to agricultural production, significantly impacting our crop insurance business. We are continuously enhancing our predictive capabilities through advanced climate modelling, scenario analyses, and sustainable underwriting practices to manage climate-related risks effectively.	**Digital Transformation and Technological Risks:** The accelerated digital transformation across the insurance industry introduces potential vulnerabilities. We remain vigilant, investing in cybersecurity resilience, and advanced digital frameworks, ensuring robust protection against emerging cyber threats and technological disruptions.
Regulatory Evolution and Compliance Risks: Regulatory frameworks are rapidly evolving, presenting complexities that require agile responses. We maintain proactive regulatory intelligence, frequently updating our internal controls and compliance mechanisms to swiftly adapt to changing regulatory landscapes.	**Data Privacy and Protection:** The proliferation of data in insurance brings with it heightened responsibilities around data privacy and protection. Strict governance protocols, compliance with regulatory standards ensure that policyholder and partner data are handled with utmost care and transparency. We continue to reinforce a culture where data ethics and privacy are integral to our risk management philosophy.
Socio-economic and Geopolitical Risks: Broader socio-economic trends and geopolitical developments can influence both market dynamics and operational stability. Our scenario planning and risk sensing mechanisms enable us to monitor these external factors and adjust our strategies as needed to preserve resilience and safeguard stakeholder interests.	**Cybersecurity Threats:** With the growing digitalization of insurance operations and the integration of technology in crop insurance—from policy issuance to claims management—cybersecurity risks have become paramount. Kshema General Insurance has fortified its defenses with multi-layered cybersecurity frameworks, regular vulnerability assessments, and a culture of vigilance across the organization. Ongoing investment in cyber resilience remains a top priority to protect sensitive policyholder and business data from evolving threats.
Subsidy and Liquidity Risk: Given the seasonal nature of crop insurance, the business is inherently exposed to liquidity pressures, especially during major claim events. Furthermore, the reliance on timely disbursement of government subsidies under schemes such as PMFBY directly impacts our ability to honour claims and sustain business operations. Kshema General Insurance has implemented robust monitoring mechanisms for subsidy inflows and liquidity buffers, alongside active engagement with government stakeholders to ensure the financial stability and operational reliability required to support our farmer clients.	

Through systematic monitoring, agile responsiveness, and proactive strategic interventions, Kshema General Insurance remains well-positioned to anticipate and effectively mitigate emerging risks, ensuring sustained stakeholder value,

8. Operations outside India

The Company does not have operations in any country other than India.

9. Ageing of Claims

a. Ageing analysis of Gross claims outstanding as on March 31, 2026 (INR in Lakhs):

Period	Crop		Fire		Motor		Miscellaneous	
	No. of claims	Amount involved	No. of claims	Amount involved	No. of claims	Amount involved	No. of claims	Amount involved
0-30 days	11,780	14,442.83	-	-	-	-	7	0.42
31 days-6 months	98,512	10,170.97	-	-	-	-	-	-
6 months-1 year	13	821.21	-	-	-	-	-	-
1 year to 5 years	26	1,647.12	-	-	-	-	-	-
5 years and above	-	-	-	-	-	-	-	-
Total	**1,10,331**	**27,082.12**	**-**	**-**	**-**	**-**	**7**	**0.42**

b. Details of average claim settlement time during the preceding five years (INR in Lakhs):

The Company's first year of operations was F.Y. 2023-24, hence the details for preceding five years are not applicable.

Segment	F.Y. 2025-26			F.Y. 2024-25		
	Avg. settlement time (days)	No. of claims settled	Amount settled	Avg. settlement time (days)	No. of claims settled	Amount settled
Crop	123	1,99,870	76,013.46	39	1,49,643	47,616.56
Fire	-	-	-	-	-	-
Motor	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Total	**123**	**1,99,870**	**76,013.46**	**39**	**1,49,643**	**47,616.56**

Segment	F.Y. 2023-24		
	Avg. settlement time (days)	No. of claims settled	Amount settled
Crop	2	2	0.12
Fire	-	-	-
Motor	-	-	-
Miscellaneous	-	-	-
Total	**2**	**2**	**0.12**

10. Valuation of Investments

Investments in debt securities are valued at historical cost subject to amortization of premium/discount, in accordance with IRDAI (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024.

For the purpose of comparison, the fair value of debt securities has been arrived on a Yield to maturity (YTM) basis by using the appropriate discount rates derived from the yield curve data provided by the Fixed Income and Money Market Dealers Association (FIMMDA) in respect of Government Securities and Crisil's Security Level Valuation (SLV) in respect of other debt instruments.

Units of Mutual fund investments are stated at fair value, being the closing net asset value as at balance sheet date.

11. Review of asset quality and performance of investments

The Company adheres to a prudent investment policy that receives regular approval and review from the Board of Directors and the Investment Committee. Investments have been prioritized with safety, liquidity, and reasonable returns, considering the risk appetite of both Policyholder and Shareholders funds. Currently, majority of investments are in sovereign and other highly rated debt instruments with low risk. The portfolio is well-diversified across various issuers, groups, and sectors, and it complies with IRDAI's regulations and guidelines. Asset-liability matching is ensured in the Policyholder fund. To date, there are no non-performing investments.

12. Management responsibility statement

The Management of the Company hereby certifies that:

i. In the preparation of financial statements, the applicable accounting standards, principles and policies have been followed with no material departures;

ii. The management has adopted accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the operating profit and of the profit of the Company for the year;

iii. The management has taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the applicable provisions of the Insurance Act, 1938 and Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

iv. The financial statements have been prepared on a going concern basis.

v. The management has set up an internal audit system commensurate with the size and nature of the business and the same was operational during the year ended March 31, 2026.

13. Payments made to parties in which Directors are interested

A schedule of payments which have been made to individuals, firms, companies and organisations in which Directors of the Company are interested is given below.

S. No.	Name of the Director with designation	Entity in which Director is interested	Interested as	Description of transactions/ Payment made for	During F.Y. 2025-26	During F.Y. 2024-25
1	Natraj Nukala, Director	Kshema Capital Private Limited	Director	Purchase of technical know-how	-	1,770.00
				Trademark Fee	283.20	283.20
				Arrangers Fee	2,024.88	2,024.88
				Share capital allotted	0.01	-
				Dividend paid	0.01	-
2	Natraj Nukala, Director	Itus Insurance Brokers Private Limited	Shareholder	Purchase of software	-	395.00
				Commission	22.53	5.15
3	Natraj Nukala, Director	Kshema Holdings Private Limited	Shareholder	Share Capital allotted	9,000.00	1,000.00
				Dividend paid	1,499.94	1,502.32
				Refund of other forms of capital not executed	2,500.00	-

14. Compliance with laws in relation to subsidiaries, associates, joint ventures etc.

The Company does not have any subsidiaries, associates, joint ventures and/or other arrangements.

For and on behalf of the Board of Directors
Kshema General Insurance Limited
CIN: U66000TG2018PLC125484

Natraj Nukala	Rajeshnani Dasari	Ravi Teja Chunduru	Prashant Shenoy
Chairman	Managing Director & CEO (Interim)	Company Secretary	Chief Financial Officer
DIN: 02119316	DIN: 09632402		

Place: **Hyderabad**
Date: **June 28, 2026**

Independent Auditors' Report

To,
The Members of Kshema General Insurance Limited

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Kshema General Insurance Limited ("the Company") which comprise the Balance Sheet as at March 31, 2026, the Revenue Accounts of Fire, Marine and Miscellaneous (Collectively known as the "Revenue Accounts"), the Profit and Loss Account and the Receipts and Payments Account for the year then ended, the Schedules annexed thereto and a summary of the significant accounting policies and other explanatory information (hereinafter referred to as "Financial Statements').

In our opinion and to the best of our information and according to the explanations given to us the aforesaid financial statements give the information required by the provisions of Insurance Act, 1938 as amended by the Insurance Laws (Amendment) Act 2015 (the "Insurance Act"), The Insurance Regulatory and Development Authority Act 1999 (the "IRDA Act"), Insurance Regulatory and Development Authority of India (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024, circulars/ orders/ directions/ guidelines issued by the Insurance Regulatory and Development Authority of India (the "IRDAI") in this regard and Accounting Standards specified under Section 133 of the Companies Act, 2013 (the "Act") read with the Companies (Accounting Standards) Rules, 2021 as amended to the extent applicable and in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, as applicable to Insurance Companies:

i. in case of Balance Sheet, of the state of affairs of the Company as at March 31, 2026;

ii. in case of Revenue Accounts, of the deficit for the year ended on that date;

iii. in case of Profit and Loss Account, of the profit for the year ended on that date; and

iv. in case of Receipts and Payments Account, of the receipts and payments for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditors Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, the Insurance Act, the IRDA Act, the Insurance Regulatory and Development Authority of India (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024 and other circulars/ orders/ directions/ guidelines issued by IRDAI, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matters

1) We draw attention to Note 3.48 of Schedule 16 to the Financial Statements, regarding the application made by the Company to the Registrar of Companies (RoC), Hyderabad, Telangana for adjudication of non-compliance with regard to bonus shares issued out of free reserves as per the unaudited financial statements for the period ended 30th June 2025 instead of latest audited financial statements as required under Section 63 of the Companies Act, 2013. The said application is pending for adjudication as on date.

2) We draw attention to Note 3.46 of Schedule 16 to the Financial Statements, based on communication and correspondence with the various government departments, the Company has recognised gross written premium of INR 8,425.93 Lakhs and respective claims of INR 10,386.08 Lakhs for the Restructured Weather Based Crop Insurance Scheme (RWBCIS)- Karnataka 2024 season. The said premium and respective claims were reversed during the first half year ended 30th September 2025 owing to non-compliance by the counterparty with the operational guidelines issued by the Ministry of Agriculture & Farmers' Welfare (MoAFW).

Our opinion is not modified in respect of the above matters.

Information Other than the Financial Statements and Auditors' Report Thereon

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Annual Report but does not include the financial statements and our auditors' report thereon, which are expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of our audit, or otherwise appears to be materially misstated.

When we read the other information, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate action thereon.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

The Company's Board of Directors is responsible for the matter stated in section 134(5) of the Act with respect to the preparation of these financial statements, that give a true and fair view of the financial position, financial performance and receipts and payments of the Company in accordance with the accounting principles generally accepted in India, including the provisions of the Insurance Act, IRDA Act, Insurance Regulatory and Development Authority of India (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024, orders/directions issued by IRDAI / Authority in this regard and the Accounting Standards specified under Section 133 of the Act to the extent applicable. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the board of directors and management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the board of directors and management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Other Matter

The actuarial valuation of liabilities in respect of Claims Incurred But Not Reported (IBNR), Claims Incurred But Not Enough Reported (IBNER) and Premium Deficiency Reserve (the "PDR") is the responsibility of the Company's Appointed Actuary. The actuarial valuation of these liabilities as at March 31, 2026, has been duly certified by the Appointed Actuary. The Appointed Actuary has also certified that in his opinion, the assumptions for such valuation are in accordance with guidelines and norms, issued by the IRDAI and the Institute of Actuaries of India in concurrence with the IRDAI. We have relied upon the Company's Appointed Actuary's certificate in this regard for forming our opinion on the valuation of the above liabilities disclosed in the financial statements of the Company.

Our opinion is not modified in respect of the above matter.

Report on Other Legal and Regulatory Requirements

1. As required by the Insurance Regulatory and Development Authority of India (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024, we have issued a separate certificate dated June 28, 2026 certifying the matters specified in paragraphs 3 and 4 of Part III of Schedule II to the aforesaid Regulations.

2. This Report does not include a statement on the matters specified in paragraph 3 and 4 of the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section 11 of Section 143 of the Act, since in our opinion and according to the information and explanations given to us, the said Order is not applicable to the Company as specified under Paragraph 2 of the Order.

3. As required by the Insurance Regulatory and Development Authority of India (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024 read with Section 143(3) of the Act, we report that:

   a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit and we have found them satisfactory.

   b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matter stated in paragraph 3(k)(vi) below on reporting Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.

   c) As the Company's financial accounting is centralized, no returns for the purpose of audit are received from other offices of the Company.

   d) The Balance Sheet, the Revenue Accounts, the Profit and Loss Account, and the Receipts and Payments Account dealt with by this report are in agreement with the books of account.

   e) In our opinion, the aforesaid financial statements comply with the Accounting Standards specified under Section 133 of the Act read with Companies (Accounting Standards) Rules, 2021 as amended to the extent they are not inconsistent with the accounting principles prescribed in the Insurance Regulatory and Development Authority of India (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024, circulars/ orders/ directions/ guidelines issued by the Insurance Regulatory and Development Authority of India in this regard.

   f) On the basis of the written representations received from the directors as on March 31, 2026, taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164(2) of the Act.

g) With respect to the adequacy of the internal financial controls over financial reporting of the Company with reference to these Financial Statements and the operating effectiveness of such controls, refer to our separate report in **"Annexure A"** to this report. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to financial statements.

h) Investments have been valued in accordance with the provisions of the Insurance Act, Insurance Regulatory and Development Authority of India (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024, circulars/ orders/ directions/ guidelines issued by the Insurance Regulatory and Development Authority of India (the "IRDAI") in this regard.

i) The accounting policies selected by the Company are appropriate and are in compliance with the applicable Accounting Standards referred to under Section 133 of the Act, to the extent they are not inconsistent with accounting principles prescribed in the Insurance Regulatory and Development Authority of India (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024 and circulars/ orders / directions issued by IRDAI in this regard;

j) The modification relating to the maintenance of accounts and other matters connected there with are as stated in paragraph 3(b) above and paragraph 3(k)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.

k) With respect to the other matters to be included in the Auditors Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

i. The Company has disclosed the impact of pending litigations on its financial position in its financial statements. [Refer Schedule 16 – Note 3.01]

ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.

iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.

iv. (a) The Management has represented that, to the best of its knowledge and belief, as disclosed in Schedule 16 - Note 3.09 to the financial statements, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries") with the understanding, whether recoded in writing or otherwise that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The Management has represented, that, to the best of its knowledge and belief, as disclosed in Schedule 16-Note 3.09 to the financial statements, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.

v. The final dividend declared and paid by the Company during the year is in accordance with section 123 of the Act.

vi. Based on our examination which included test checks and as disclosed in Schedule 16 – Note 3.44 to the financial statements,

a. in case of an accounting software used for maintaining general ledger, the feature of audit trail (edit log) facility is enabled at application level. Further, the audit trail facility has been operating throughout the period for all relevant transactions recorded in the software from the date on which audit trail (edit log) was enabled. Further, during the course of our audit we did not come across any instance of audit trail (edit log) feature being tampered with. The feature of recording audit trail (edit log) facility was not enabled at database level to log any direct data changes.

b. in case of an accounting software, which is operated by a third party service provider, used for maintaining books of account relating to payroll, the feature of recording audit trail (edit log) facility is enabled at application level and at the database level as per the report received from the third party. Further as per the said report the audit trail (edit log) has been operated throughout the year for all relevant transactions recorded in the software and we did not come across any instance of the audit trail (edit log) feature being tampered with.

c. in case of an accounting software used for maintaining books of account relating to investments, the feature of audit trail is enabled at application level. Further, the audit trail facility has been operating throughout the period for all relevant transactions recorded in the software from the date on which audit trail (edit log) was enabled. Further, during the course of our audit we did not come across any instance of audit trail (edit log) feature being tampered with. The feature of recording audit trail (edit log) facility was not enabled at database level to log any direct data changes.

d. in case of accounting software used for retail products, in the absence of information, we are unable to comment on whether audit trail (edit log) feature was enabled and operated throughout the year or tampered with.

e. the Company has maintained and preserved the audit trail (edit log) as per the statutory requirements for record retention wherever enabled.

4. With respect to the other matters to be included in the Auditors' Report in accordance with the requirements of section 197(16) of the Act, as amended:

   In our opinion and to the best of our information and according to the explanations given to us, the Company being an insurance company, we are informed that managerial remuneration is governed by the provisions of Section 34A of the Insurance Act and the approval of the IRDAI and therefore the requirements of section 197(16) of the Act are not applicable.

For **VARMA & VARMA**
Chartered Accountants
Firm's Regn. No. 004532S

GEORGY MATHEW
Partner
Membership No. 209645
UDIN - 26209645XLYOKG7033

Place: **Bengaluru**
Date: **June 28, 2026**

For **M. ANANDAM & CO.,**
Chartered Accountants
Firm's Regn. No. 000125S

M. V. RANGANATH
Partner
Membership No. 028031
UDIN- 26028031JLVPVJ5466

Place: **Hyderabad**
Date: **June 28, 2026**

Annexure - A to the Independent Auditor's Report

[Referred to in paragraph 3(g) under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditors' Report of even date to the members of the Company on the Financial Statements for the year ended March 31, 2026]

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to financial statements of Kshema General Insurance Limited ("the Company") as of March 31, 2026, in conjunction with our audit of the financial statements of the Company for the year ended on that date.

Management Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI") These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to financial statements.

Meaning of Internal Financial Controls with reference to Financial Statements

A company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorization of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as at March 31, 2026, based on the criteria for internal financial control with reference to financial statements established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

Other Matter

The actuarial valuation for claims Incurred But Not Reported (the "IBNR") and claims Incurred But Not Enough Reported (the "IBNER), have been duly certified by the Company's Appointed Actuary in accordance with the guidelines and norms issued by the Insurance Regulatory and Development Authority of India (the "Authority") and the Institute of Actuaries of India in concurrence with the Authority and has been relied upon by us, as mentioned in "Other Matter" paragraph of our audit report on the financial statements of the Company as at and for the year ended March 31, 2026. Accordingly, our opinion on the internal financial controls with reference to financial statements do not include reporting on the adequacy and operating effectiveness of internal controls over valuation and accuracy of aforesaid actuarial liabilities.

Our opinion is not modified in respect of this matter.

For **VARMA & VARMA**
Chartered Accountants
Firm's Regn. No. 004532S

GEORGY MATHEW
Partner
Membership No. 209645
UDIN - 26209645XLYOKG7033

Place: **Bengaluru**
Date: **June 28, 2026**

For **M. ANANDAM & CO.,**
Chartered Accountants
Firm's Regn. No. 000125S

M. V. RANGANATH
Partner
Membership No. 028031
UDIN- 26028031JLVPVJ5466

Place: **Hyderabad**
Date: **June 28, 2026**

Independent Auditors' Certificate

(Referred to in paragraph 1 of our Report on Other Legal and Regulatory Requirements forming part of the Independent Auditors Report dated June 28, 2026)

1. This certificate is issued to comply with the provisions of paragraph 3 and 4 of Part III of Schedule II of Insurance Regulatory and Development Authority of India (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024 and may not be suitable for any other purpose.

Management Responsibility

2. The Company's Board of Directors is responsible for complying with the provisions of Insurance Act 1938 (the "Insurance Act") as amended by the Insurance Laws (Amendment) Act 2015, The Insurance Regulatory and Development Authority Act, 1999 (the "IRDA Act)", Insurance Regulatory and Development Authority of India (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024, circulars/ orders/ directions/ guidelines issued by the Insurance Regulatory and Development Authority of India (the "IRDAI") which includes (i) preparation of management report consistent with the financial statements; (ii) compliance with the terms and conditions of the registration stipulated by the Authority; (iii) maintenance and custody of cash balances and maintenance of investments with custody and depository; and (iv) ensuring that no part of the assets of the policyholders' funds has been directly or indirectly applied in contravention of the provisions of the Insurance Act, relating to the application and investments of the Policyholders' Funds. This includes collecting, collating and validating data and designing, implementing and monitoring of internal controls suitable for ensuring compliance as aforesaid and applying an appropriate basis of preparation; and making estimates and judgments that are reasonable in the circumstances.

Independent Auditors' Responsibility

3. Pursuant to the requirements, it is our responsibility to obtain reasonable assurance and form an opinion based on our audit and examination of books and records as to whether the Company has complied with the matters contained in paragraphs 3 and 4 of Part III of Schedule II of the Insurance Regulatory and Development Authority of India (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024.

4. We have audited financial statements of the Company as of and for the financial year ended March 31, 2026 on which we issued an unmodified audit opinion vide our report dated June 28, 2026. Our audit of these financial statements was conducted in accordance with the Standards on Auditing and other applicable authoritative pronouncements issued by the Institute of Chartered Accountants of India ('ICAI'). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. Our audit was not planned and performed in connection with any transactions to identify matters that may be of potential interest to third parties.

5. We conducted our examination in accordance with the Guidance Note on Reports or Certificates for Special Purposes (Revised 2016) (the 'Guidance Note') issued by the Institute of Chartered Accountants of India ('ICAI').

6. The Guidance Note requires that we comply with the independence and other ethical requirements of the Code of ethics issued by the ICAI. We have complied with the relevant applicable requirements of the Standard on Quality Control ('SQC') 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services engagements.

Opinion

7. In accordance with the information and explanations given to us and to the best of our knowledge and belief and based on our examination of the books of account and other records maintained by Kshema General Insurance Limited ("the Company") for the year end date March 31, 2026, we certify that:

   a) We have reviewed the Management Report attached to the financial statements for the year ended March 31, 2026, and on the basis of our review, there is no apparent mistake or material inconsistencies with the financial statements;

   b) Based on the management representations and audit procedures performed by us, we certify that the Company has complied with the terms and conditions of registration stipulated by IRDAI;

   c) We have verified the cash and bank balances, and securities relating to the Company's investments as at March 31, 2026, by actual inspection or on the basis of certificates/ confirmations received from the Company/Custodian/ banks and/ or Depository Participants appointed by the Company, as the case may be. The Company had no loans as at March 31, 2026;

d) The Company is not a trustee of any trust; and

e) No part of the assets of the Policy Holders' Funds have been directly or indirectly applied in contravention to the provisions of the Insurance Act, relating to the application and investments of the Policyholders' Fund.

Restriction on Use

This certificate is issued at the request of the Company solely for use of the Company for inclusion in the annual accounts in order to comply with the provisions of paragraphs 3 and 4 of Part III of Schedule II of Insurance Regulatory and Development Authority of India (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024 and is not intended to be and should not be used for any other purpose without our prior consent. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other person to whom this Certificate is shown or into whose hands it may come without our prior consent in writing.

For **VARMA & VARMA**
Chartered Accountants
Firm's Regn. No. 004532S

GEORGY MATHEW
Partner
Membership No. 209645
UDIN - 26209645YFEWSJ7570

Place: **Bengaluru**
Date: **June 28, 2026**

For **M. ANANDAM & CO.,**
Chartered Accountants
Firm's Regn. No. 000125S

M. V. RANGANATH
Partner
Membership No. 028031
UDIN- 26028031BWRWMI4110

Place: **Hyderabad**
Date: **June 28, 2026**

Kshema General Insurance Limited

FORM B-RA | IRDAI Registration No. 162 dated January 11, 2023 | CIN:U66000TG2018PLC125484

Revenue Account for Fire Segment for the year ended March 31, 2026

(Amount in INR Lakhs)

Particulars		Schedule No	For the year ended March 31, 2026	For the year ended March 31, 2025
1	Premiums earned (Net)	1	0.01	0.04
2	Profit/Loss on sale/redemption of Investments		-	-
3	Interest, Dividend and Rent - Gross (Refer note no.1)		-	-
4	Others			
	(a) Other Income			
	(i) Foreign exchange gain / (loss)		-	-
	(b) Contribution from the Shareholders' Account			
	(i) Towards Excess Expenses of Management		-	-
	(ii) Towards remuneration of MD/CEO/WTD/Other KMPs		-	-
	(iii) Others		-	-
TOTAL (A)			**0.01**	**0.04**
5	Claims Incurred (Net)	2	0.04	0.02
6	Commission	3	(0.00)	
7	Operating expenses related to Insurance Business	4	-	
TOTAL (B)			**0.04**	**0.02**
8	Operating Profit/(Loss) C= (A-B)		(0.03)	0.02
9	Appropriations			
	Transfer to shareholders' Account		(0.03)	0.02
	Transfer to Catastrophe Reserve		-	-
	Transfer to other Reserves		-	-
TOTAL (C)			**(0.03)**	**0.02**
Significant accounting policies and notes to accounts		16		

The schedules referred to above & notes to accounts form an integral part of the financial statements

Note-1

(Amount in INR Lakhs)

Pertaining to Policyholder's funds	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest, Dividend & Rent	-	-
Add/Less:-		
Investment Expenses	-	-
Amortisation of Premium/ Discount on Investments	-	-
Amount written off in respect of depreciated investments	-	-
Provision for Bad and Doubtful Debts	-	-
Provision for diminution in the value of other than actively traded Equities	-	-
Investment income from Pool	-	-
Interest, Dividend & Rent – Gross*	-	-

*Inclusive of TDS

For and on behalf of Board
Kshema General Insurance Limited

Natraj Nukala
Chairman
DIN: 02119316

Rajeshnani Dasari
Managing Director & CEO (Interim)
DIN: 09632402

Ravi Teja Chunduru
Company Secretary

Prashant Shenoy
Chief Financial Officer

Place: **Hyderabad**
Date: **June 28, 2026**

As per our separate report of even date attached

For Varma & Varma
Chartered Accountants
FRN: 004532S

Georgy Mathew
Partner
M. No. 209645

Place: **Bengaluru**
Date: **June 28, 2026**

For M. Anandam & Co.
Chartered Accountants
FRN: 000125S

M V Ranganath
Partner
M. No. 028031

Place: **Hyderabad**
Date: **June 28, 2026**

Kshema General Insurance Limited

FORM B-RA | IRDAI Registration No. 162 dated January 11, 2023 | CIN:U66000TG2018PLC125484

Revenue Account for Marine Segment for the year ended March 31, 2026

(Amount in INR Lakhs)

Particulars	Schedule No	For the year ended March 31, 2026	For the year ended March 31, 2025
1 Premiums earned (Net)	1	-	-
2 Profit/Loss on sale/redemption of Investments		-	-
3 Interest, Dividend and Rent - Gross (Refer note no.1)		-	-
4 Others			
(a) Other Income		-	-
(i) Foreign exchange gain / (loss)		-	-
(b) Contribution from the Shareholders' Account			
(i) Towards Excess Expenses of Management		-	-
(ii) Towards remuneration of MD/CEO/WTD/Other KMPs		-	-
(iii) Others		-	-
TOTAL (A)		**-**	**-**
5 Claims Incurred (Net)	2	-	-
6 Commission	3	-	-
7 Operating expenses related to Insurance Business	4	-	-
TOTAL (B)		**-**	**-**
8 **Operating Profit/(Loss) C= (A-B)**		-	-
9 **Appropriations**			
Transfer to shareholders' Account		-	-
Transfer to Catastrophe Reserve		-	-
Transfer to other Reserves		-	-
TOTAL (C)		**-**	**-**
Significant accounting policies and notes to accounts	16		

The schedules referred to above & notes to accounts form an integral part of the financial statements

Note-1

(Amount in INR Lakhs)

Pertaining to Policyholder's funds	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest, Dividend & Rent	-	-
Add/Less:-		
Investment Expenses	-	-
Amortisation of Premium/ Discount on Investments	-	-
Amount written off in respect of depreciated investments	-	-
Provision for Bad and Doubtful Debts	-	-
Provision for diminution in the value of other than actively traded Equities	-	-
Investment income from Pool	-	-
Interest, Dividend & Rent – Gross*	-	-

*Inclusive of TDS

For and on behalf of Board
Kshema General Insurance Limited

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Chairman
DIN: 02119316

Rajeshnani Dasari
Managing Director & CEO (Interim)
DIN: 09632402

Ravi Teja Chunduru
Company Secretary

Prashant Shenoy
Chief Financial Officer

Place: **Hyderabad**
Date: **June 28, 2026**

As per our separate report of even date attached

For Varma & Varma
Chartered Accountants
FRN: 004532S

Georgy Mathew
Partner
M. No. 209645

Place: **Bengaluru**
Date: **June 28, 2026**

For M. Anandam & Co.
Chartered Accountants
FRN: 000125S

M V Ranganath
Partner
M. No. 028031

Place: **Hyderabad**
Date: **June 28, 2026**

Kshema General Insurance Limited

FORM B-RA | IRDAI Registration No. 162 dated January 11, 2023 | CIN:U66000TG2018PLC125484

Revenue Account for Miscellaneous segment for the year ended March 31, 2026

(Amount in INR Lakhs)

Particulars	Schedule No	For the year ended March 31, 2026	For the year ended March 31, 2025
1 Premiums earned (Net)	1	58,613.10	53,038.33
2 Profit/Loss on sale/redemption of Investments		299.55	227.28
3 Interest, Dividend & Rent - Gross (Refer note no.1)		915.34	1,666.26
4 Other		-	-
(a) Other Income			
(i) Foreign exchange gain / (loss)		(105.24)	(8.68)
(ii) Other Miscellaneous income		3,482.34	-
(b) Contribution from the Shareholders' Account			
(i) Towards Excess Expenses of Management		-	-
(ii) Towards remuneration of MD/CEO/WTD/Other KMPs		-	-
(iii) Others		-	-
TOTAL (A)		**63,205.09**	**54,923.19**
5 Claims Incurred (Net)	2	42,569.51	34,859.14
6 Commission	3	(1,873.15)	(991.34)
7 Operating Expenses related to Insurance Business	4	22,554.38	16,548.29
TOTAL (B)		**63,250.74**	**50,416.09**
8 **Operating Profit/(Loss) C= (A-B)**		**(45.65)**	4,507.10
9 **Appropriations**			
Transfer to Shareholders' Account		(45.65)	4,507.10
Transfer to Catastrophe Reserve		-	-
Transfer to Other Reserves		-	-
TOTAL (C)		**(45.65)**	**4,507.10**
Significant accounting policies and notes to accounts	16		

The schedules referred to above & notes to accounts form an integral part of the financial statements

Note-1

(Amount in INR Lakhs)

Pertaining to Policyholder's funds	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest, Dividend & Rent	509.64	805.63
Add/Less:-		
Investment Expenses	-	-
Amortisation of Premium/ Discount on Investments	405.70	860.63
Amount written off in respect of depreciated investments	-	-
Provision for Bad and Doubtful Debts	-	-
Provision for diminution in the value of other than actively traded Equities	-	-
Investment income from Pool	-	-
Interest, Dividend & Rent – Gross*	915.34	1,666.26

*Inclusive of TDS

For and on behalf of Board
Kshema General Insurance Limited

Natraj Nukala
Chairman
DIN: 02119316

Rajeshnani Dasari
Managing Director & CEO (Interim)
DIN: 09632402

Ravi Teja Chunduru
Company Secretary

Prashant Shenoy
Chief Financial Officer

Place: **Hyderabad**
Date: **June 28, 2026**

As per our separate report of even date attached

For Varma & Varma
Chartered Accountants
FRN: 004532S

Georgy Mathew
Partner
M. No. 209645

Place: **Bengaluru**
Date: **June 28, 2026**

For M. Anandam & Co.
Chartered Accountants
FRN: 000125S

M V Ranganath
Partner
M. No. 028031

Place: **Hyderabad**
Date: **June 28, 2026**

Kshema General Insurance Limited

FORM B-RA | IRDAI Registration No. 162 dated January 11, 2023 | CIN:U66000TG2018PLC125484

Revenue Account for the company (total) for the year ended March 31, 2026

(Amount in INR Lakhs)

Particulars	Schedule No	For the year ended March 31, 2026	For the year ended March 31, 2025
1 Premiums earned (Net)	1	58,613.11	53,038.37
2 Profit/Loss on sale/redemption of Investments		299.55	227.28
3 Interest, Dividend and Rent - Gross (Refer note no.1)		915.34	1,666.26
4 Others			
(a) Other Income			
(i) Foreign exchange gain / (loss)		(105.24)	(8.68)
(ii) Other Miscellaneous income		3,482.34	-
(b) Contribution from the Shareholders' Account			
(i) Towards Excess Expenses of Management		-	-
(ii) Towards remuneration of MD/CEO/WTD/Other KMPs		-	-
(iii) Others		-	-
TOTAL (A)		**63,205.10**	**54,923.23**
5 Claims Incurred (Net)	2	42,569.55	34,859.16
6 Commission	3	(1,873.15)	(991.34)
7 Operating Expenses related to Insurance Business	4	22,554.38	16,548.29
8 Premium Deficiency		-	-
TOTAL (B)		**63,250.78**	**50,416.11**
9 **Operating Profit/(Loss) C= (A-B)**		**(45.68)**	4,507.12
10 **Appropriations**			
Transfer to Shareholders' Account		(45.68)	4,507.12
Transfer to Catastrophe Reserve		-	-
Transfer to Other Reserves		-	-
TOTAL (C)		**(45.68)**	**4,507.12**
Significant accounting policies and notes to accounts	16		

The schedules referred to above & notes to accounts form an integral part of the financial statements

Note-1

(Amount in INR Lakhs)

Pertaining to Policyholder's funds	For the year ended March 31, 2026	For the year ended March 31, 2025
Interest, Dividend & Rent	509.64	805.63
Add/Less:-		
Investment Expenses	-	-
Amortisation of Premium/ Discount on Investments	405.70	860.63
Amount written off in respect of depreciated investments	-	-
Provision for Bad and Doubtful Debts	-	-
Provision for diminution in the value of other than actively traded Equities	-	-
Investment income from Pool	-	-
Interest, Dividend & Rent – Gross*	915.34	1,666.26

*Inclusive of TDS

For and on behalf of Board
Kshema General Insurance Limited

Natraj Nukala
Chairman
DIN: 02119316

Rajeshnani Dasari
Managing Director & CEO (Interim)
DIN: 09632402

Ravi Teja Chunduru
Company Secretary

Prashant Shenoy
Chief Financial Officer

Place: **Hyderabad**
Date: **June 28, 2026**

As per our separate report of even date attached

For Varma & Varma
Chartered Accountants
FRN: 004532S

Georgy Mathew
Partner
M. No. 209645

Place: **Bengaluru**
Date: **June 28, 2026**

For M. Anandam & Co.
Chartered Accountants
FRN: 000125S

M V Ranganath
Partner
M. No. 028031

Place: **Hyderabad**
Date: **June 28, 2026**

Kshema General Insurance Limited

FORM B-PL | IRDAI Registration No. 162 dated January 11, 2023 |CIN:U66000TG2018PLC125484

Profit and Loss Account for the year ended March 31, 2026

(Amount in INR Lakhs)

Particulars	Schedule No.	For the year ended March 31, 2026	For the year ended March 31, 2025
1 **Operating Profit/(Loss)**			
(a) Fire insurance		(0.03)	0.02
(b) Marine insurance		-	-
(c) Miscellaneous insurance		(45.65)	4,507.10
2 **Income from Investments**			
(a) Interest, Dividend & Rent - Gross		1,082.26	661.05
(b) Profit on sale of investments		55.79	51.66
(c) (Loss on sale/redemption of Investments)		-	-
(d) Amortization of Premium/Discount on Investments		(18.98)	8.77
3 **Other income-Miscellaneous income**			
(a) Excess provision written back		231.41	61.03
(b) Interest on Fixed deposits with banks		4.23	6.66
(c) Interest on Income Tax refund		69.14	-
(d) Other Miscellaneous income		0.70	-
TOTAL (A)		**1,378.87**	**5,296.28**
4 **Provisions (other than taxation)**			
(a) For diminution in the value of investments		-	-
(b) For doubtful debts		-	-
(c) Others		-	-
5 **Other expenses**			
(a) Expenses other than those related to insurance business		-	-
(b) Bad debts written off		-	-
(c) Interest on subordinated debt		-	-
(d) Expenses towards CSR activities		71.70	35.56
(e) Penalties		-	-
(f) Contribution to Policyholders' A/c			
(i) Towards Excess Expenses of Management		-	-
(ii) Towards remuneration of MD/CEO/WTD/Other KMPs		-	-
(g) Others		-	-
TOTAL (B)		**71.70**	**35.56**
Profit/(Loss) Before Tax		**1,307.17**	5,260.72
Provision for taxation (Refer note 3.19 of Schedule 16)		397.83	1,479.43
Profit/(Loss) after tax		**909.34**	**3,781.29**
Appropriations			
(a) Interim dividends paid during the year		-	1,502.38
(b) Final dividend paid		1,500.00	-
Balance of Profit/(loss) brought forward from last year		5,952.54	3,673.63
Balance carried forward to Balance Sheet		**5,361.89**	**5,952.54**
Earning per share:(Face Value of INR 10 each)			
Basic earnings per share (Refer note 3.18 of Schedule 16)		0.28	2.09
Diluted (Refer note 3.18 of Schedule 16)		0.28	2.09
Significant accounting policies and notes to accounts	16		

The schedules referred to above & notes to accounts form an integral part of the financial statements

For and on behalf of Board
Kshema General Insurance Limited

Natraj Nukala
Chairman
DIN: 02119316

Rajeshnani Dasari
Managing Director & CEO (Interim)
DIN: 09632402

Ravi Teja Chunduru
Company Secretary

Prashant Shenoy
Chief Financial Officer

Place: **Hyderabad**
Date: **June 28, 2026**

As per our separate report of even date attached

For Varma & Varma
Chartered Accountants
FRN: 004532S

Georgy Mathew
Partner
M. No. 209645

Place: **Bengaluru**
Date: **June 28, 2026**

For M. Anandam & Co.
Chartered Accountants
FRN: 000125S

M V Ranganath
Partner
M. No. 028031

Place: **Hyderabad**
Date: **June 28, 2026**

Kshema General Insurance Limited

FORM B-BS | IRDAI Registration No. 162 dated January 11, 2023 | CIN:U66000TG2018PLC125484

Balance Sheet as at March 31, 2026

(Amount in INR Lakhs)

Particulars	Schedule No.	As at March 31, 2026	As at March 31, 2025
SOURCES OF FUNDS			
Share capital	5 & 5A	26,522.11	12,128.76
Share application money pending allotment		-	-
Reserves and surplus	6	(24.51)	5,952.54
Fair value change account			
– Shareholders' funds		0.91	0.12
– Policyholders' funds		(341.41)	(74.29)
Borrowings	7	-	-
Deferred tax liabilities (net)			
TOTAL		**26,157.10**	**18,007.13**
APPLICATION OF FUNDS			
Investments - Shareholders	8	20,124.31	10,706.99
Investments - Policyholders	8A	7,142.80	42,649.95
Loans	9	-	-
Fixed assets	10	14,845.14	9,980.43
Deferred tax assets (net)		-	-
Current Assets			
– Cash and bank balances	11	1,225.92	654.58
– Advances and other assets	12	39,147.18	21,990.31
Sub-Total (A)		**40,373.10**	**22,644.89**
Deferred tax liabilities (net)		242.33	163.17
Current liabilities	13	55,375.26	67,507.75
Provisions	14	710.65	304.20
Sub-Total (B)		**56,328.25**	**67,975.12**
Net Current Assets (C) = (A-B)		**(15,955.15)**	(45,330.23)
Miscellaneous expenditure (to the extent not written off or adjusted)	15	-	-
Debit Balance in Profit and Loss Account			
Total		**26,157.10**	**18,007.13**
Contingent liabilities - (Refer Note no. 3.01 of Schedule 16)			
Significant accounting policies and notes to accounts	16		

The schedules referred to above & notes to accounts form an integral part of the financial statements

For and on behalf of Board
Kshema General Insurance Limited

As per our separate report of even date attached

For Varma & Varma
Chartered Accountants
FRN: 004532S

For M. Anandam & Co.
Chartered Accountants
FRN: 000125S

Natraj Nukala
Chairman
DIN: 02119316

Rajeshnani Dasari
Managing Director & CEO (Interim)
DIN: 09632402

Georgy Mathew
Partner
M. No. 209645

Place: **Bengaluru**
Date: **June 28, 2026**

M V Ranganath
Partner
M. No. 028031

Place: **Hyderabad**
Date: **June 28, 2026**

Ravi Teja Chunduru
Company Secretary

Prashant Shenoy
Chief Financial Officer

Place: **Hyderabad**
Date: **June 28, 2026**

Kshema General Insurance Limited

IRDAI Registration No. 162 dated January 11, 2023 | CIN:U66000TG2018PLC125484

Receipts and Payments Account (Cash Flow Statement) Direct Basis for the year ended March 31, 2026

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
A. CASH FLOWS FROM THE OPERATING ACTIVITIES:		
1. Premium received from policyholders, including advance receipts & Subsidy	71,155.25	96,496.35
2. Other receipts	2,629.37	386.78
3. Payment to the re-insurers, net of commission and claims	(4,638.07)	(10,057.59)
4. Payment to co-insurers, net of claims recovery	-	-
5. Payment of claims	(74,490.98)	(47,616.60)
6. Payment of commission and brokerage	(535.70)	(160.70)
7. Payment of other operating expenses	(22,652.95)	(18,917.62)
8. Preliminary and pre-operative expenses	-	-
9. Deposits, advances and staff loans	(8.08)	(158.30)
10. Income taxes paid (Net)	(934.99)	(3,383.36)
11. Goods & Services tax paid	(81.67)	(274.92)
12. Other payments	(68.28)	(324.78)
13. Cash flows before extraordinary items	**(29,626.10)**	15,989.26
14. Cash flows from extraordinary operations	-	-
15. Net cash flows from operating activities(A)	**(29,626.10)**	**15,989.26**
B. CASH FLOWS FROM INVESTING ACTIVITIES:		
1. Purchase of fixed assets	(6,730.67)	(4,622.34)
2. Proceeds from sale of fixed assets	-	-
3. Purchase of investments	(5,08,221.79)	(7,24,821.64)
4. Loans disbursed	-	-
5. Sale of Investments	5,33,479.53	7,14,686.46
6. Repayments received	-	-
7. Rents/interest/dividend received	1,815.41	842.60
8. Investments in money market instruments and in liquid mutual fund (Net)	2,852.67	(1,067.23)
9. Expenses related to investments	-	-
10. Investments in Fixed Deposits (Net)	(500.00)	-
11. Net cash flows from Investing activities(B)	**22,695.15**	**(14,982.14)**
C. CASH FLOWS FROM FINANCING ACTIVITIES:		
1. Proceeds from issuance of share capital/Application money	9,000.35	1,000.00
2. Proceeds from Borrowings	2,500.00	-
3. Repayment of Borrowings	(2,500.00)	-
4. Interest and dividend paid	(1,500.00)	(1,502.38)
5. Net cash flows from financing activities (C)	**7,500.35**	**(502.38)**
D. EFFECT OF FOREIGN EXCHANGE RATES ON CASH AND CASH EQUIVALENTS, NET	-	-

Kshema General Insurance Limited

IRDAI Registration No. 162 dated January 11, 2023 | CIN:U66000TG2018PLC125484

Receipts and Payments Account (Cash Flow Statement) Direct Basis for the year ended March 31, 2026

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
E. NET INCREASE IN CASH AND CASH EQUIVALENTS: (E)=(A)+(B)+(C)+(D)	**569.40**	**504.73**
Cash and cash equivalents at the beginning of the year	644.58	139.86
Cash and cash equivalents at the end of the year	**1,213.98**	**644.58**
F. COMPONENTS OF CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	1,213.98	644.58
(a) Cash	0.02	0.02
(b) Cheques on hand	-	-
(c) Bank balances	1,213.96	644.56
(d) Short term Fixed Deposits	-	-
(e) Money at call and short notice (only due within 3 months)	-	-
(f) Temporary overdraft as per books of account	-	-
Cash and cash equivalents at the end of the year (a)+(b)+(c)+(d)+(e)	**1,213.98**	**644.58**
Add: Fixed Deposits maturing after 3 Months	11.94	10.00
Add: Temporary overdraft as per books of account	-	-
Cash and Bank balance as per Balance Sheet (Refer Schedule No. 11)	**1,225.92**	**654.58**

For Cash and cash equivalents – Refer note 2.24 of schedule 16

The above Receipts and Payments Account has been prepared as per IRDAI (Actuarial, Finance & Investment Functions of Insurers) Regulations, 2024 under the 'Direct method' in accordance with Accounting Standard 3 on Cash Flow Statements notified under the Section 133 of the Companies Act, 2013.

For and on behalf of Board
Kshema General Insurance Limited

Natraj Nukala
Chairman
DIN: 02119316

Rajeshnani Dasari
Managing Director & CEO (Interim)
DIN: 09632402

Ravi Teja Chunduru
Company Secretary

Prashant Shenoy
Chief Financial Officer

Place: **Hyderabad**
Date: **June 28, 2026**

As per our separate report of even date attached

For Varma & Varma
Chartered Accountants
FRN: 004532S

Georgy Mathew
Partner
M. No. 209645

Place: **Bengaluru**
Date: **June 28, 2026**

For M. Anandam & Co.
Chartered Accountants
FRN: 000125S

M V Ranganath
Partner
M. No. 028031

Place: **Hyderabad**
Date: **June 28, 2026**

Schedules
forming part of the financial statements

Schedule No.1 | Premium earned(Net)

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026							For the year ended March 31, 2025						
	Fire	Marine	Miscellaneous				Total	Fire	Marine	Miscellaneous				Total
			Crop	Motor	Personal Accident	Health				Crop	Motor	Personal Accident	Health	
Gross Direct Premium	0.12	-	1,05,499.25	125.58	9.21	12.06	1,05,646.22	0.00	-	77,144.54	1.16	0.22	-	77,145.92
Add: Premium on reinsurance accepted	-	-	-	-	-		-	-	-	-	-	-	-	-
Less: Premium on reinsurance ceded	0.00	-	46,887.32	5.02	0.37	0.48	46,893.20	0.00	-	24,100.81	0.03	0.01	-	24,100.85
Net Written Premium / Net Premium Income	**0.12**	**-**	**58,611.92**	**120.56**	**8.84**	**11.58**	**58,753.02**	**0.00**	**-**	**53,043.73**	**1.13**	**0.21**	**-**	**53,045.07**
Add: Opening balance of Unearned Premium Reserve (UPR)	0.00		5.77	0.92	0.11	-	6.79	0.04		0.06	-	-	-	0.10
Less: Closing balance of Unearned Premium Reserve (UPR)	0.11		14.51	116.41	6.79	8.87	146.70	0.00		5.77	0.92	0.11	-	6.80
Net Earned Premium	**0.01**	**-**	**58,603.17**	**5.07**	**2.16**	**2.71**	**58,613.11**	**0.04**	**-**	**53,038.02**	**0.21**	**0.10**	**-**	**53,038.37**
Note :													-	
Gross Direct Premium													-	
• In India	0.12	-	1,05,499.25	125.58	9.21	12.06	1,05,646.22	0.00	.	77,144.54	1.16	0.22	-	77,145.92
• Outside India	-	-	-	-	-		-	-	-	-	-	-	-	-
Net Earned Premium	**0.01**	**-**	**58,603.17**	**5.07**	**2.16**	**2.71**	**58,613.11**	**0.04**	**-**	**53,038.02**	**0.21**	**0.10**	**(0.00)**	**53,038.37**

Schedules (Contd.)
forming part of the financial statements

Schedule No.2 | Claims Incurred (Net)

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026							For the year ended March 31, 2025						
	Fire	Marine	Miscellaneous				Total	Fire	Marine	Miscellaneous				Total
			Crop	Motor	Personal Accident	Health				Crop	Motor	Personal Accident	Health	
Claims Paid (Direct)	-	-	76,353.71	-	-	-	76,353.71	-	-	48,076.25	-	-	-	48,076.25
Add: Re-insurance accepted to direct claims	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Less: Re-insurance ceded to claims paid	-	-	26,312.90	-	-	-	26,312.90	-	-	14,329.96	-	-	-	14,329.96
Net Claim Paid	-	-	50,040.81	-	-	-	50,040.81	-	-	33,746.29	-	-	-	33,746.29
	-	-	-	-	-		-	-	-	-	-	-	-	-
Add: Claims Outstanding at the end of the year	0.06	-	21,766.80	4.66	0.95	1.77	21,774.25	0.02	-	29,245.27	0.17	0.04	-	29,245.50
Less: Claims Outstanding at the beginning of the year	0.02	-	29,245.27	0.17	0.04	-	29,245.50	0.00	-	28,132.63	-	-	-	28,132.63
Net Incurred Claims	**0.04**	**-**	**42,562.35**	**4.49**	**0.91**	**1.77**	**42,569.55**	**0.02**	**-**	**34,858.93**	**0.17**	**0.04**	**-**	**34,859.16**
							-						-	
Claims Paid (Direct)							-							
• In India	-	-	76,353.71	-	-	-	76,353.71	-	-	48,076.25	-	-	-	48,076.25
• Outside India	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Estimates of IBNR and IBNER at the end of the year (net)	0.04	-	11,948.46	4.49	0.94	1.37	11,955.29	0.02	-	17,447.11	0.17	0.04	-	17,447.34
Estimates of IBNR and IBNER at the beginning of the year (net)	0.02	-	17,447.11	0.17	0.04	-	17,447.34	0.00	-	4,404.12	-	-	-	4,404.12
Net Incurred Claims	**0.04**	**-**	**42,562.35**	**4.49**	**0.91**	**1.77**	**42,569.55**	**0.02**	**-**	**34,858.93**	**0.17**	**0.04**	**-**	**34,859.16**

Refer note 3.11 of Schedule 16 for Claims incurred and Claims incurred but not reported and claims incurred but not enough reported

Schedules (Contd.)
forming part of the financial statements

Schedule No.3 | Commission

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026							For the year ended March 31, 2025						
			Miscellaneous							Miscellaneous				
	Fire	Marine	Crop	Motor	Personal Accident	Health	Total	Fire	Marine	Crop	Motor	Personal Accident	Health	Total
Gross Commission		-	1,177.38	60.40	0.97	1.00	1,239.74	-	-	717.04	0.06	0.01	-	717.11
Add : Commission on Re-insurance accepted	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Less: Commission on Re-insurance ceded	0.00	-	3,112.54	0.25	0.06	0.05	3,112.90	-	-	1,708.45			-	1,708.45
Net Commission	**(0.00)**	**-**	**(1,935.16)**	**60.15**	**0.92**	**0.95**	**(1,873.15)**	**-**	**-**	**(991.41)**	**0.06**	**0.01**	**-**	**(991.34)**
Channel wise break-up of Commission (Gross):	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agents	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Brokers	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Individual Agents	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Agents-Banks/FII/HFC	-	-	700.22	-	0.30	-	700.52	-	-	660.83	-	-	-	660.83
Corporate Agents-Others	-	-	461.95	-	-	-	461.95	-	-	-	-	-	-	-
Insurance Brokers	-	-	15.21	60.40	0.67	1.00	77.28	-	-	-	-	-	-	-
Direct Business - Online (c)	-	-	-	-	-	-	-	-	-	-	0.06	0.01	-	0.07
MISP (Direct)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Web Aggregators	-	-	-	-	-		-	-	-	-	-	-	-	-
Insurance Marketing Firm	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Common Service Centers	-	-	-	-	-	-	-	-	-	56.21	-	-	-	56.21
Micro Agents	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Point of Sales (Direct)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other (to be specified)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total	**-**	**-**	**1,177.38**	**60.40**	**0.97**	**1.00**	**1,239.75**	**-**	**-**	**717.04**	**0.06**	**0.01**	**-**	**717.11**
Commission (Excluding Reinsurance) Business written :	-	-	-	-	-	-	-	-	-	-	-	-	-	-
• In India	-	-	1,177.38	60.40	0.97	1.00	1,239.74	-	-	717.04	0.06	0.01	-	717.11
• Outside India	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net commission	**(0.00)**	**-**	**(1,935.16)**	**60.15**	**0.92**	**0.95**	**(1,873.15)**	**-**	**-**	**(991.41)**	**0.06**	**0.01**	**-**	**(991.34)**

(c) Commission on Business procured through Company website/Application

Schedules (Contd.)

forming part of the financial statements

Schedule No.4 | Operating expenses related to Insurance Business

(Refer Note No. 3.43 of Schedule 16)

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026							For the year ended March 31, 2025						
	Fire	Marine	Miscellaneous				Total	Fire	Marine	Miscellaneous				Total
			Crop	Motor	Personal Accident	Health				Crop	Motor	Personal Accident	Health	
Employees' remuneration & welfare benefits	-	-	6,341.20	31.70	-	55.95	6,428.86	-	-	4,192.52	-	-	-	4,192.52
Travel, conveyance and vehicle running expenses	-	-	279.03	-	-	-	279.03	-	-	227.41	-	-	-	227.41
Training expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rents, rates and taxes	-	-	672.91	-	-	-	672.91	-	-	413.68	-	-	-	413.68
Repairs	-	-	142.04	-	-	-	142.04	-	-	114.89	-	-	-	114.89
Printing and stationery	-	-	26.02	-	-	-	26.02	-	-	19.35	-	-	-	19.35
Communication expenses	-	-	67.12	-	-	-	67.12	-	-	46.01	-	-	-	46.01
Legal and professional charges	-	-	2,825.17	-	-	-	2,825.17	-	-	2,881.48	-	-	-	2,881.48
Auditors' fees, expenses, etc.	-	-	-	-	-	-	-	-	-	-	-	-	-	-
(a) as auditors	-	-	57.62	-	-	-	57.62	-	-	35.44	-	-	-	35.44
(b) as advisor or in any other capacity in respect of:	-	-	-	-	-	-	-	-	-	-	-	-	-	-
(i) Taxation matters	-	-	-	-	-	-	-	-	-	-	-	-	-	-
(ii) Insurance matters	-	-	-	-	-	-	-	-	-	-	-	-	-	-
(iii) Management services	-	-	-	-	-	-	-	-	-	-	-	-	-	-
(c) In any other capacity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Advertisement and publicity	-	-	1,867.09	-	-	-	1,867.09	-	-	1,160.28	-	-	-	1,160.28
Interest and bank charges	-	-	3.50	-	-	-	3.50	-	-	2.57	-	-	-	2.57
Depreciation / Amortisation	-	-	2,055.94	-	-	-	2,055.94	-	-	548.31	-	-	-	548.31
Brand/Trade Mark usage fee/charges	-	-	283.20				283.20			283.20			-	283.20
Business Development and Sales Promotion Expenses	-	-	-				-						-	-
Information Technology Expenses	-	-	1,255.81	-	-	-	1,255.81	-	-	385.15	-	-	-	385.15
Goods and Services Tax (GST)	-	-	-				-			-			-	-
Others	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Business support services	-	-	6,344.64	-	-	-	6,344.64	-	-	5,931.56	-	-	-	5,931.56
Facilitation charges	-	-	245.42	-	-	-	245.42	-	-	306.44	-	-	-	306.44
Total	**-**	**-**	**22,466.72**	**31.70**	**-**	**55.95**	**22,554.38**	**-**	**-**	**16,548.29**	**-**	**-**	**-**	**16,548.29**
In India	-	-	22,466.72	31.70	-	55.95	22,554.38	-	-	16,548.29	-	-	-	16,548.29
Outside India			-				-			-			-	-

Schedules (Contd.)

forming part of the financial statements

Schedule No.5 | Share Capital

(Amount in INR Lakhs)

S. No.	Particulars	As at March 31, 2026	As at March 31, 2025
1	**Authorized Capital**		
	45,00,00,000 (previous year : 22,00,00,000) equity shares of INR 10/- each	45,000.00	22,000.00
2	**Issued Capital**		
	26,67,20,533(previous year : 12,12,87,643) equity shares of INR 10/- each	26,672.05	12,128.76
3	**Subscribed Capital**		
	26,52,21,091(previous year :12,12,87,643) equity shares of INR 10/- each	26,522.11	12,128.76
4	**Called-up Capital**		
	26,52,21,091 (previous year :12,12,87,643) equity shares of INR 10/- each	26,522.11	12,128.76
	Less: Calls Unpaid		
	Add: Equity shares forfeited (Amount originally paidup)	-	-
	Less: Par value Equity shares bought back	-	-
	Less: Preliminary expenses to the extent not written of	-	-
	Expenses including commission or brokerage on underwriting or subscription of shares	-	-
	Total	**26,522.11**	**12,128.76**

5.1 Shares issued for consideration other than cash by way of bonus issue during the year 539.15 Lakhs

Schedule - 5A | Pattern of Shareholding

(As certified by the Management)

Shareholder	As at March 31, 2026		As at March 31, 2025	
	No of Shares	% of Holding	No of Shares	% of Holding
Promoters				
Indian				
Kshema Holdings Private Limited	26,51,96,402	99.991%	12,12,83,143.00	99.996%
Others	1,014	0.000%	450.00	0.000%
Foreign				
Nil				
Investors				
Indian				
Foreign				
Others				
Indian	23,675	0.009%	4,050.00	0.003%
Foreign				
Total	**26,52,21,091**	**100.000%**	**12,12,87,643**	**100.000%**

Schedules (Contd.)

forming part of the financial statements

Schedule No.6 | Reserves and Surplus

(Amount in INR Lakhs)

S. No.	Particulars	As at March 31, 2026	As at March 31, 2025
1	Capital reserve	-	-
2	Capital redemption reserve	-	-
3	Share premium	5.13	-
4	Revaluation Reserve	-	-
5	General reserve	-	-
	Less: Amount utilized for Buy-back	-	-
	Less: Amount utilized for issue of Bonus shares	-	-
6	Catastrophe reserve	-	-
7	Other reserves	-	-
8	Balance of Profit in Profit & Loss Account:	-	-
	Opening balance	5,952.54	3,673.63
	Additions/(Deductions)		
	Profit / (loss) during the period	909.34	3,781.29
	Interim dividends paid	-	(1,502.38)
	Final dividend paid *	(1,500.00)	-
	Capitalization of reserves **	(5,391.53)	-
	Closing balance	(24.51)	5,952.54
	Total	**(24.51)**	**5,952.54**

*represents final dividend paid to shareholders of the Company for the F.Y. 2024-25, recommended by Board vide Board Meeting held on 24.06.2025, declared by members vide AGM held on 26.06.2025

**represents capitalisation reserves towards bonus issue of equity shares u/s 63 of the Companies Act,2013.

Schedule No.7 | Borrowings

(Amount in INR Lakhs)

S. No.	Particulars	As at March 31, 2026	As at March 31, 2025
1	Debentures/Bonds	-	-
2	Banks	-	-
3	Financial Institutions	-	-
	Total	**-**	**-**

Disclosures for Secured Borrowings

(Amount in INR Lakhs)

S. No.	Source/Investment	Amount Borrowed	Amount of Security	Nature of Security
1			-	-

Schedules (Contd.)

forming part of the financial statements

Schedule No.8 And 8A | Investments

(Amount in INR Lakhs)

S. No.	Particulars	SCH-8 Shareholders		SCH-8A Policyholders		Total	
		As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
	Long-term investments						
1	Government securities and government guaranteed bonds including Treasury bills	6,661.18	4,143.35	-	-	6,661.18	4,143.35
2	Other Approved Securities	-	-	-	-	-	-
3	Other Investments	-	-	-	-	-	-
	(a) Shares	-	-	-	-	-	-
	(i) Equity		-	1,261.40	1,163.00	1,261.40	1,163.00
	(ii) Preference	-	-	-	-	-	-
	(b) Mutual Funds	-	-	-	-	-	-
	(c) Derivative Instruments	-	-	-	-	-	-
	(d) Debentures/Bonds	5,547.94	1,502.95	-	-	5,547.94	1,502.95
	(e) Other Securities:	-		-		-	-
	(i) ATI Bonds	-	-	-	-	-	-
	(ii) Tri-party repo (TREPs)	-	-	-	-	-	-
	(f) Subsidiaries	-	-	-		-	-
	(g) Investment Properties-Real Estate	-	-	-	-	-	-
4	Investments in Infrastructure and Housing	5,039.19	4,487.57	-	263.55	5,039.19	4,751.12
5	Other than Approved investments	500.00	500.00	-	-	500.00	500.00
	Sub-Total (A)	**17,748.31**	**10,633.87**	**1,261.40**	**1,426.55**	**19,009.71**	**12,060.41**
	Short Term Investments						
1	Government securities and government guaranteed bonds including Treasury bills	1,435.38	-	1,997.84	18,354.27	3,433.22	18,354.27
2	Other Approved Securities	-	-	-	-	-	-
3	Other Investments					-	-
	(a) Shares	-	-	-	-	-	-
	(i) Equity	-	-	-	-	-	-
	(ii) Preference	-	-	-	-	-	-
	(b) Mutual Funds	440.62	73.12	2,042.58	4,948.60	2,483.19	5,021.72
	(c) Derivative Instruments	-	-	-	-	-	-
	(d) Debentures/Bonds	-	-	-	6,952.67	-	6,952.67
	(e) Other Securities:			-	-	-	-
	(i) ATI Bonds/FD	500.00	-	-	-	500.00	-
	(ii) Tri-party repo (TREPs)	-	-	1,339.75	4,478.62	1,339.75	4,478.62
	(f) Subsidiaries	-	-	-	-	-	-
	(g) Investment Properties-Real Estate	-	-	-	-	-	-
4	Investments in Infrastructure and Housing	-	-	501.23	6,489.24	501.23	6,489.24
5	Other than Approved investments	-	-		-	-	-
	Sub-Total (B)	**2,376.00**	**73.12**	**5,881.40**	**41,223.40**	**8,257.39**	**41,296.52**
	Total (A+B)	**20,124.31**	**10,706.99**	**7,142.80**	**42,649.95**	**27,267.10**	**53,356.93**
	Investments						
	In India	20,124.31	10,706.99	7,142.80	42,649.95	27,267.10	53,356.93
	Outside India	-	-	-	-	-	-
	Total	**20,124.31**	**10,706.99**	**7,142.80**	**42,649.95**	**27,267.10**	**53,356.93**

*Investments are segregated into Policyholders' and Shareholders' fund as per the directions from IRDAI - Refer note no. 2.14 and 2.15 of Schedule 16

Schedules (Contd.)

forming part of the financial statements

Notes:

(a) Investments in subsidiary/holding companies, joint ventures and associates - INR Nil (Previous Year INR Nil)

(b) Investments made out of Catastrophe reserve - INR Nil (Previous Year INR Nil)

(c) Debt securities are considered as 'held to maturity' securities and are measured at historical cost subject to amortisation.

(d) All investments are considered as performing investments.

(e) Aggregate amount of company's investments other than listed equity securities and derivative instruments and also the market value thereon is disclosed below.

Schedule No.9 | Loans

(Amount in INR Lakhs)

S. No.	Particulars	As at March 31, 2026	As at March 31, 2025
1	**SECURITY-WISE CLASSIFICATION**		
	Secured	-	-
	(a) On mortgage of property		
	(i) In India	-	-
	(ii) outside India	-	-
	(b) On shares, bonds, Govt. Securities	-	-
	(c) Others	-	-
	Unsecured	-	-
	Total	**-**	**-**
2	**BORROWER-WISE CLASSIFICATION**		
	(a) Central and State Governments	-	-
	(b) Banks and Financial Institutions	-	-
	(c) Subsidiaries	-	-
	(d) Industrial Undertakings	-	-
	(e) Companies	-	-
	(f) Others	-	-
	Total	**-**	**-**
3	**PERFORMANCE-WISE CLASSIFICATION**		
	(a) Loans classified as standard		
	(i) In India	-	-
	(ii) outside India	-	-
	(b) Non-performing loans less provisions		
	(i) In India	-	-
	(ii) outside India	-	-
	Total	**-**	**-**
4	**MATURITY-WISE CLASSIFICATION**		
	(a) Short-Term	-	-
	(b) Long-Term	-	-
	Total	**-**	**-**
	Grand Total	**-**	**-**

Provisions against Non-performing Loans

(Amount in INR Lakhs)

Non-Performing Loans		Loan Amount	Loan Amount
1	Sub-standard	-	-
2	Doubtful	-	-
3	Loss	-	-
	Total	**-**	**-**

Schedules (Contd.)

forming part of the financial statements

Schedule 10 | Fixed Assets

(Amount in INR Lakhs)

Particulars	Cost/Gross Block				Depreciation/Amortisation				Net Block	
	Opening	Additions	Deductions	Closing	Upto last year	For the period	On Sales / Adjustments	To date	As at March 31, 2026	As at March 31, 2025
Goodwill	-	-	-	-	-			-	-	-
Intangibles - Computer Software	3,938.43	4,028.76	-	**7,967.19**	395.03	1,281.93	-	1,676.97	6,290.22	**3,543.40**
Intangibles -Technical know-how	1,770.00	-	-	**1,770.00**	27.16	354.00	-	381.16	1,388.84	**1,742.84**
Land-Freehold	-	-	-	-	-	-	-	-	-	-
Leasehold Property	1,069.67	4.35	-	**1,074.02**	59.00	113.71	-	172.70	901.31	**1,010.67**
Buildings	-	-	-	-	-	-	-	-	-	-
Furniture & Fittings	375.24	58.18	-	**433.42**	8.45	39.98	-	48.43	384.98	**366.79**
Information Technology Equipment	376.67	26.51	-	**403.18**	94.78	93.81	-	188.59	214.59	**281.89**
Vehicles	58.38	-	-	**58.38**	9.77	6.88	-	16.66	41.72	**48.60**
Office Equipment	538.75	83.33	-	**622.07**	36.43	114.28	-	150.71	471.37	**502.32**
Electrical Equipment	538.97	1.98	-	**540.95**	4.35	51.35	-	55.70	485.26	**534.62**
Total	**8,666.11**	**4,203.11**	**-**	**12,869.20**	**634.97**	**2,055.94**	**-**	**2,690.91**	**10,178.29**	**8,031.13**
Work in Progress*	1,949.30	6,948.86	4,231.30	**4,666.85**	-	-	-	-	4,666.85	**1,949.30**
Grand total	**10,615.41**	**11,151.97**	**4,231.30**	**17,536.05**	**634.97**	**2,055.94**	**-**	**2,690.91**	**14,845.14**	**9,980.43**
Previous Year	1,884.81	15,133.07	6,402.48	**10,615.41**	634.97	548.31	-	634.97	9,980.43	**1,798.15**

*Including Intangible assets under development.

Schedule No.11| Cash and Bank Balances

(Amount in INR Lakhs)

S. No.	Particulars	As at March 31, 2026	As at March 31, 2025
1	**Cash (including cheques *, drafts and stamps)**	0.02	0.02
2	**Bank Balance**		
	(a) Deposit Accounts	-	-
	(aa) Short term (due within 12 months) **	11.94	10.00
	(bb) Others	-	-
	(b) Current Accounts	1,213.96	644.56
	(c) Others	-	-
3	**Money at call and short notice**		
	(a) with Banks	-	-
	(b) with other Institutions	-	-
4	**Others**	-	-
	Total	**1,225.92**	**654.58**
	CASH & BANK BALANCES	**1,225.92**	**654.58**
	In India	1,225.92	654.58
	Outside India	-	-

*Cheques on hand amount to INR Nil (Previous Year: INR Nil)

**represents Fixed Deposit placed with ICICI Bank for issuance of credit card

Schedules (Contd.)

forming part of the financial statements

Schedule No.12 | Advances and Other Assets

(Amount in INR Lakhs)

S. No.	Particulars	As at March 31, 2026	As at March 31, 2025
	Advances		
1	Reserve deposits with ceding companies	-	-
2	Application money for investments	-	-
3	Prepayments	224.46	426.66
4	Advances to directors/officers	-	-
5	Advance tax paid and taxes deducted at source (Net of provision for taxation)	-	1,286.93
6	Goods & Service tax credit	137.71	165.62
7	Others		
	(a) Travel advance/staff advance for imprest	2.90	0.44
	(b) Capital Advances	-	-
	Less: Provision for doubtful advances	-	-
	(c) Unutilized Tax credit caried forward	-	-
	(d) Other Short term advances	3,848.41	302.12
	Total (A)	**4,213.48**	**2,181.78**
	Other Assets		
1	Income accrued on investments	557.81	828.20
2	Outstanding premiums	26,153.79	17,073.48
	Less: Provision for doubtful if any	(160.98)	(160.98)
3	Agents Balances	-	-
4	Foreign Agencies Balances	-	-
5	Due from other entities carrying on insurance business (including reinsurers)	8,004.56	1,693.12
	Less: Provision for doubtful amounts	-	-
6	Due from Subsidiaries/holdings	-	-
7	Investments held for Unclaimed Amount of Policyholders		
8	Interest on investments held for Unclaimed Amount of Policyholders		
9	Others		
	(a) Other Deposits	285.06	290.75
	(b) Deposit under lien (Refer note 3.02(a) of Schedule 16)	58.55	50.00
	(c) Margin money Deposits	27.00	27.00
	(d) Interest on Fixed Deposit receivable	0.33	6.58
	(e) Balances with payment Gateway	7.57	0.39
	Total (B)	**34,933.69**	**19,808.54**
	Grand Total (A+B)	**39,147.18**	**21,990.31**

Schedule No.13 | Current Liabilities

(Amount in INR Lakhs)

S. No.	Particulars	As at March 31, 2026	As at March 31, 2025
1	Agents' Balances	-	-
2	Balances due to other insurance companies	9,184.65	4,640.06
3	Deposits held on re-insurance ceded	-	-
4	Premiums received in advance		
	(a) For Long term policies	-	-
	(b) for Other Policies	-	-
5	Unallocated Premium	2,358.94	23,499.01
6	Sundry creditors (refer note 3.40)	2,904.53	2,004.06

Schedules (Contd.)
forming part of the financial statements

(Amount in INR Lakhs)

S. No.	Particulars	As at March 31, 2026	As at March 31, 2025
7	Due to subsidiaries/holding Company		29.34
8	Claims outstanding	39,038.16	35,274.84
9	Due to Officers/Directors	-	-
10	Unclaimed Amount of policyholders	-	-
11	Income accrued on Unclaimed amounts	-	-
12	Interest payable on debentures/bonds	-	-
13	Others		
	(a) Premium refundable	322.38	1,661.85
	(b) Statutory dues	167.13	158.95
	(c) Provision for Audit Fee	42.82	27.00
	(d) Salary Payable	3.88	1.90
	(e) Provision for Bonus	45.85	177.73
	(f) Staff Reimbursement Payable	4.48	13.90
	(g) Lease equalisation reserve	65.63	19.11
	(h) Investments settlement due (T+1) (Refer note 3.06 (e) of Schedule 16)	997.98	-
	(i) Provision for tax (net of advance tax paid and taxes deducted at source)	238.83	-
	Total	**55,375.26**	**67,507.75**

Schedule No.14 | Provisions

(Amount in INR Lakhs)

S. No.	Particulars	As at March 31, 2026	As at March 31, 2025
1	Reserve for unexpired Risk	146.70	6.79
2	Reserve for Premium Deficiency	-	-
3	For taxation (less advance tax paid and taxes deducted at source)	-	-
4	For Employee Benefits		
	(a) Gratuity	145.26	111.48
	(b) Accrued leaves	388.88	185.72
6	Others		
	CSR Provision	29.81	0.21
	Total	**710.65**	**304.20**

Schedule No.15 | Miscellaneous expenditure (to the extent not written off or adjusted)

(Amount in INR Lakhs)

S. No.	Particulars	As at March 31, 2026	As at March 31, 2025
1	Discount Allowed in issue of shares/debentures	-	-
2	Others (to be specified)	-	-
	Total	**-**	**-**

Schedule No. 16

Notes forming part of the Financial Statements for the year ended March 31, 2026

1 Corporate information

Kshema General Insurance Limited ('the Company') was incorporated on July 05, 2018, as a company under the Companies Act, 2013. The Company is registered with the Insurance Regulatory and Development Authority of India ('IRDAI') and is in the business of underwriting general insurance policies. The Company holds a valid certificate of registration issued by IRDAI, No. 162 dated January 11, 2023.

2 Significant accounting policies

The accounting policies set out below have been applied consistently to the periods presented in these financial statements. The management evaluates all newly issued or revised accounting pronouncements on an ongoing basis to ensure due compliance.

2.01 Basis of accounting and preparation of financial statements

The financial statements have been prepared and presented on going concern basis in accordance with the Generally Accepted Accounting Principles in India under the historical cost convention and accrual basis of accounting and comply with applicable accounting standards prescribed under Section 133 of the Companies Act, 2013 read with Companies (Accounting Standards) Rules, 2021 to the extent applicable, and in accordance with the statutory requirements of the Insurance Act, 1938, the Insurance Regulatory and Development Authority (Actuarial, Finance & Investment Functions of Insurers) Regulations, 2024 and other orders/circulars/guidelines and directions issued by the IRDAI, the Companies Act, 2013 to the extent applicable.

The financial statements are presented in Indian rupees rounded off to the nearest Lakh with two decimals.

2.02 Use of estimates

The preparation of the financial statements in conformity with Generally Accepted Accounting Principles in India requires the Management to make estimates and assumptions considered in the reported amounts of assets and liabilities (including contingent liabilities) as on the date of the Balance Sheet and the reported revenue and expenses for the year. The Management believes that the estimates used in preparation of the financial statements are prudent and reasonable. The estimates and assumptions used in accompanying financial statements are based upon management's evaluation of the relevant facts and circumstances as on the date of the financial statements. Future results could differ due to these estimates and the differences between the actual results and the estimates are prospectively recognised in the periods in which the results are known / materialised.

2.03 Revenue Recognition

1. Premium Income:

Premium in respect of other than long term products, net of goods and services tax, including reinstatement premium, if any, on direct business and reinsurance accepted, is recognized as income over the period of risk or the policy period based on 1/365 method whichever is appropriate, on a gross basis. In respect of Long Term products, Gross Written Premium is recognised as premium due multiplied by 1/n, where 'n' is the policy duration in days.

In respect of Government Schemes being implemented for crop insurance, premium is recognized (including share of Central Government and respective State Government) upon remittance of farmer's share received from the Nodal Banks/Service Centers (out of such premium collected by them) and subject to acceptance of proposal/ declaration by the Company or auto-approval by the Government (NCIP) .

2. Interest / dividend income:

Interest income is recognized on accrual basis and dividend income is recognized when the right to receive the dividend is established.

3. Premium / discount on purchase of investments:

Amortisation of Premium or accretion of discount on acquisition, as the case may be, in respect of fixed income securities, is recognised on constant yield to maturity basis over the period of maturity/holding.

4. Profit / loss on sale of Equity shares and Mutual fund:

Profit or loss on sale/redemption of equity shares and mutual fund units, being the difference between the net sale consideration and the weighted average cost in the books of the Company, is recognized on trade/ redemption date and includes effects of accumulated fair value changes, as applicable and previously recognized.

5. Commission income from reinsurance ceded:

Commission on reinsurance ceded is recognised as income in the year of ceding risk.

Schedule No. 16 (Contd.)

Notes forming part of the Financial Statements for the year ended March 31, 2026

'In case of treaties having sliding scale commission, initial recognition is done once the underlying season's risk exposure is complete and significant portion of claims are settled/finalized. As at end of each balance sheet date, the loss ratio of such season is estimated and based on such estimate the applicable sliding commission income is recognized. These loss ratios are reviewed at each reporting period and suitable adjustments based on loss ratios are considered as applicable.

2.04 Reinsurance Premium ceded

Reinsurance premium ceded is accounted in the year in which the risk commences and over the period of risk in accordance with the treaty arrangements with the reinsurers. Reinsurance premium ceded on unearned premium is carried forward to the period of risk and is set off against related unearned premium. Any subsequent revisions to or cancellations of premiums are accounted for in the year in which they occur.

Premium on excess of loss reinsurance cover is accounted as per the terms of the reinsurance arrangements.

2.05 Acquisition costs

Acquisition costs, defined as costs that vary with, and are primarily related to, the acquisition of new and renewal insurance contracts viz., commission, rewards and incentives, policy issue expenses etc., are expensed in the year in which they are incurred.

2.06 Premium received in advance

Premium received in advance represents premium received in respect of policies issued during the year, where the risk commences subsequent to the Balance Sheet date, and is recorded on the date of commencement of risk.

2.07 Unallocated Premium

Unallocated Premium with respect to the agricultural crop schemes notified by the Government includes monies received from nodal banks and other insurance intermediaries, for which underwriting/risk is yet to commence.

2.08 Reserve for Unexpired Risk

Reserve for unexpired risk is recognised net of reinsurance ceded and represents that part of the net premium which is attributable to, and is to be allocated to succeeding accounting periods. It is calculated based on net premium written on all unexpired policies at Balance Sheet date by applying $1/365^{th}$ method on the unexpired period of respective policies.

2.09 Premium deficiency

Premium deficiency is recognized if the ultimate amount of expected net claim costs, related expenses and maintenance costs exceeds the related premium carried forward to the subsequent accounting period as the reserve for unexpired risk. The Company considers maintenance costs as relevant direct costs incurred for ensuring claim handling operations. The expected claim costs are calculated and duly certified by the Appointed Actuary.

2.10 Claims

Claims are recognized as and when reported and approved. Claims incurred constitutes claims paid, change in the outstanding provision of claims and estimated liability for claims incurred but not reported ('IBNR') and claims incurred but not enough reported ('IBNER'). Claims includes specific claims settlement cost, surveyor fees, legal and other directly related costs. Claims in respect of Government schemes implemented for crop insurance are recognised when the loss assessment is complete and the claim amount is determined in accordance with the guidelines issued for implementation of such schemes from time to time.

Claims paid (net of recoveries including salvage retained by the insured and includes interest paid towards claims) are charged to the revenue account when approved for payment. Where Salvage Value is taken over by the company, the recoveries from sale of salvage are recognised at the time of such sale.

Provision is made for estimated value of outstanding claims at the Balance Sheet date, net of reinsurance, salvage and other recoveries. Such provision is made on the basis of the ultimate amounts that are likely to be paid against each claim, as anticipated and estimated by the management.

Amounts received/receivable from the reinsurers and coinsurers, under the terms of the reinsurance and coinsurance arrangements respectively, are recognized together with the recognition of the claim.

2.11 IBNR and IBNER (Incurred but not reported and Incurred but not enough reported)

Incurred But Not Reported (IBNR) reserve is a provision for all claims that have occurred prior to the end of the current accounting period but have not been reported to

Schedule No. 16 (Contd.)

Notes forming part of the Financial Statements for the year ended March 31, 2026

the Company. The IBNR reserve also includes provision for claims Incurred But Not Enough Reported (IBNER). The said liability is determined by Appointed Actuary based on actuarial principles. The actuarial estimate is derived in accordance with relevant IRDAI regulations and applicable guidelines issued by the Institute of Actuaries of India.

2.12 Operating expenses related to the insurance business

As required by IRDAI (Expenses of Management, including Commission, of Insurers) Regulations, 2024, the Company has a Board approved policy for allocation and apportionment of expenses of management amongst various business segments. The expenses of management are net of reimbursements and such reimbursements are allocated to the business segments to which the same pertains, to the extent allocable. Operating expenses which are directly attributable to a particular business segment and identifiable as such are allocated directly to that segment. Operating expenses which are not directly identifiable to any business segment, but which are attached to specific functions are apportioned based on the most suitable driver of apportionment for respective functions. Operating expenses which are not attached to specific functions are apportioned based on the most suitable driver of apportionment at Company level.

2.13 Fixed Assets, Intangible Assets, Depreciation and Amortization

Fixed assets

Fixed Assets are stated at cost less accumulated depreciation / amortisation and impairment losses, if any. The cost of fixed assets comprises its purchase price net of any trade discounts and rebates, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the asset ready for its intended use, other incidental expenses and interest on borrowings attributable to acquisition of qualifying Tangible Fixed Assets up to the date the asset is ready for its intended use. Subsequent expenditure on Tangible Fixed Assets after its purchase / completion is capitalised only if such expenditure results in an increase in the future benefits from such asset beyond its previously assessed standard of performance.

Intangible assets

Intangible assets are stated at cost less accumulated amortisation and impairment losses, if any.

Intangible assets are recorded at its acquisition price and are amortized over their estimated useful life on a straight-line basis, commencing from the date the assets are ready for use. Significant expenditure on improvements to software are capitalized when it is probable that such expenditure will enable the asset to generate future economic benefits in excess of its originally assessed standards of performance and such expenditure can be measured and attributed to the asset reliably. Subsequent expenditures are amortized over the remaining useful life of original asset.

The useful life of the asset is reviewed by the management at each Balance Sheet date. The Company provides pro-rata amortisation from/to the month in which the asset is acquired or put to use/disposed off as appropriate. Gains or losses arising from de-recognition of intangible assets are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognized in the Revenue Account when the asset is de-recognized.

Work-in-progress (Including Intangible assets under development)

Work in progress includes assets not ready for the intended use and are carried at cost, comprising direct cost and related incidental expenses.

Depreciation and amortisation

Depreciation on fixed assets is provided on straight-line method and at the useful life in the manner specified under Schedule II to the Companies Act, 2013. For assets acquired or disposed off during the year, depreciation is provided for on pro-rata basis with reference to the month of acquisition or disposal. Assets costing less than INR 10,000 are fully depreciated in the year of acquisition to the Revenue account or to the Profit & Loss account, as the case may be. The useful lives considered for depreciation followed by the company are as follows:

Nature of Fixed Assets	Useful life
Furniture & Fittings	10 Years
Information Technology Equipment	3 Years
Vehicles	8-10 Years
Office Equipment	5 Years
Electrical Equipment	10 Years

Leasehold improvements are amortised over the lease period.

Schedule No. 16 (Contd.)

Notes forming part of the Financial Statements for the year ended March 31, 2026

Intangible Assets representing Computer Software and Technical Knowhow are amortised over a period of five years.

Impairment of assets

The carrying amounts of all assets are reviewed by the Company at each Balance Sheet date. If there is any indication of impairment based on internal/external factors, an impairment loss is recognized wherever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is greater of the assets net selling price and value in use. Value in use is the present value of the estimated future cash flows expected to arise from the continuing use of the assets and from its disposal at the end of its useful life. In assessing value in use the estimated future cash flows are discounted to their present value at a rate that reflects current market assessments of the time value of money and the risks specific to the asset, as determined by the management.

2.14 Income from Investments - Segregation between Policyholders' and Shareholders' funds

Income earned from investments and gains or loss on sale of investments is allocated to Revenue Account and Profit and Loss Account on the basis of actual holding of the investments of the Policyholders and Shareholders respectively as bifurcated according to IRDAI Master Circular No. IRDAI/ACTL/CIR/MISC/80/05/2024 dated May 17, 2024. The income earned from investments, gains or loss on sale of investments and other income from policyholders' funds are further allocated to the lines of business in proportion of net premium.

2.15 Investments

Investments are made and accounted for in accordance with the Insurance Act, 1938, as amended from time to time including the amendment brought by the Insurance Laws (Amendment) Act, 2025, the Insurance Regulatory and Development Authority of India (Actuarial, Finance & Investment Functions of Insurers) Regulations, 2024 as amended from time to time and various other circulars/ notifications issued by the IRDAI in this context.

Investments are recorded at cost on trade date and include brokerage, transfer charges, stamps etc., if any, and exclude pre-acquisition interest, if any.

Classification

- Investments maturing within twelve months from balance sheet date and investments made with the specific intention to dispose off within twelve months are classified as 'short term investments'.
- Investments other than 'short term investments' are classified as 'long term investments'.

Investments that are earmarked, are allocated separately to policyholders' or shareholders', as applicable; balance investments are segregated at Shareholders' level and Policyholders' level notionally based on policyholders' funds and shareholders' funds at the end of period as prescribed by IRDAI.

Valuation

Debt Securities :-

Debt securities including government securities and redeemable preference shares are considered as "held to maturity" securities and measured at historical cost subject to amortisation.

Equity Securities and Derivative Instruments that are traded in active markets:-

Listed equity securities and derivative instruments that are traded in active markets are measured at fair value as at the balance sheet date. For the purpose of calculation of fair value, the lowest of the last quoted closing price of the stock exchanges where the securities are listed is taken.

The Company assesses on each balance sheet date whether any impairment of listed equity security(ies)/ derivative(s) instruments has occurred.

An active market shall mean a market, where the securities traded are homogenous, availability of willing buyers and willing sellers is normal and the prices are publicly available.

Unrealised gains/losses arising due to changes in the fair value of listed equity shares and derivative instruments are taken to equity under the head "Fair Value Change Account'. The "Profit on sale of investments" or "Loss on sale of investments', as the case may be, includes accumulated changes in the fair value previously recognised in equity under the head Fair Value Change Account in respect of a particular security and being recycled to Profit and Loss Account on actual sale of that listed security.

Schedule No. 16 (Contd.)

Notes forming part of the Financial Statements for the year ended March 31, 2026

For the removal of doubt, it is clarified that balance or any part thereof shall not be available for distribution as dividends. Also, any debit balance in the said Fair Value Change Account is reduced from the profits/free reserves while declaring dividends.

The Company assesses, at each balance sheet date, whether any impairment has occurred. An impairment loss is recognised as an expense in Revenue/Profit and Loss Account to the extent of the difference between the remeasured fair value of the security/ investment and its acquisition cost as reduced by any previous impairment loss recognised as expense in Revenue/Profit and Loss Account. Any reversal of impairment loss, earlier recognised in Revenue/Profit and Loss Account is also recognised in Revenue/Profit and Loss Account.

Unlisted and other than actively traded Equity Securities and Derivative Instruments:-

Unlisted equity securities and derivative instruments and listed equity securities and derivative instruments that are not regularly traded in active market are measured at historical costs. Provision is made for diminution in value of such investments. The provision so made is reversed in subsequent periods if estimates based on external evidence show an increase in the value of the investment over its carrying amount. The increased carrying amount of the investment due to the reversal of the provision shall not exceed the historical cost.

A security is considered as being not actively traded, if as per guidelines governing mutual funds laid down from time to time by SEBI, such a security is classified as "Thinly traded".

Mutual funds

The unrealized gains / losses arising due to changes in fair value of Mutual Funds are taken to Fair Value Change account. The Profit / Loss on sale of Mutual Fund units includes accumulated changes in the fair value previously recognized in Mutual Funds under the heading Fair Value Change in respect of a particular Mutual Fund and is recycled to Revenue / Profit and Loss Account on actual sale of Mutual Fund units.

Money Market Instruments

Money market instruments (including short term investment such as treasury bills, certificate of deposits, commercial papers, Tri-Party Repo - TREPs) are valued at historical cost and adjusted for amortization of premium or accretion of discount, as the case may be, in the Revenue Accounts and in the Profit and Loss Account over the holding / maturity period.

2.16 Employee benefits

Defined contribution plans

The Company's contribution to the provident fund is considered as defined contribution plans and are charged as an expense to revenue account(s) and profit and loss account.

The Company also makes contributions to Employee's State Insurance Corporation and EDLI which is charged to the revenue account(s) and profit and loss account, in the year the contributions are made.

Short-term employee benefits

Employee benefits payable wholly within twelve months of rendering the service are classified as short term employee benefits and are recognized in the period in which the employee renders the related service. These benefits include salaries, bonus, ex-gratia and compensated absences. All short term employee benefits are accounted on undiscounted basis.

Post employment - Defined benefit plans

Gratuity, which is a defined benefit scheme, is provided on the basis of an independent actuarial valuation including actuarial gains/losses at balance sheet date and is recognised in the revenue account(s) and profit and loss account. The actuarial valuation has been carried out using the projected unit credit method.

Long term employee benefits - Compensated absences

The Company accounts for its liability towards compensated absences based on the independent actuarial valuation done as at the Balance Sheet date by an independent actuary using projected unit credit method. The costs of such long term employee benefits is internally funded by the Company.

Employee Stock Option Scheme (ESOS) / Restricted Stock Units (RSUs)

The Company follows the intrinsic value method for computing the compensation cost, for options granted under the scheme. The difference if any between the intrinsic value being the fair market price and the grant price is the compensation cost which is amortised over the vesting period of the options / units. Since the company is a non-listed company the fair value of share is determined on the basis of a valuation report from an independent valuer.

Schedule No. 16 (Contd.)

Notes forming part of the Financial Statements for the year ended March 31, 2026

2.17 Foreign Currency transactions

Transactions in foreign currencies entered into by the Company are recorded at the exchange rates prevailing on the date of the transaction or at rates that closely approximate the rate at the date of the transaction.

Foreign currency monetary items of the Company outstanding at the Balance Sheet date are restated at the year-end rates.

Non-monetary items are carried at historical cost. Revenue and expenses are translated at the exchange rates prevailing during the year. Exchange differences arising out of these translations are charged to the Profit and Loss Account or Revenue account, as the case may be.

Exchange differences arising on settlement / restatement of short-term foreign currency monetary assets and liabilities of the Company are recognized as income or expense in the Profit and Loss Account or Revenue account, as the case may be.

2.18 Operating leases

Leases, where the lessor effectively retains substantially all the risks and rewards of ownership of the leased item, are classified as operating lease. The total lease rentals (including scheduled rental increases) in respect of an asset taken on operating lease are charged to the Revenue Account on a straight line basis over the lease term. Initial direct costs incurred specifically for an operating lease are charged to the Revenue Account (s) and Profit and Loss Account, as the case may be.

2.19 Taxes on income

Current tax is the amount of tax payable on the taxable income for the year as determined in accordance with the provisions of the Income Tax Act, 1961.

Deferred tax is recognised on timing differences, being the differences between the taxable income and the accounting income that originate in one period and are capable of reversal in one or more subsequent periods. Deferred tax is measured using the tax rates and the tax laws enacted or substantially enacted as at the reporting date. Deferred tax liabilities are recognised for all timing differences. Deferred tax assets in respect of unabsorbed depreciation and carry forward of losses are recognised only if there is virtual certainty that there will be sufficient future taxable income available to realise such assets. Deferred tax assets are recognised for timing differences of other items only to the extent that reasonable certainty exists that sufficient future taxable income will be available against which these can be realised. Deferred tax assets and liabilities are offset if such items relate to taxes on income levied by the same governing tax laws and the Company has a legally enforceable right for such set off. Deferred tax assets are reviewed at each Balance Sheet date for their realisability.

2.20 Employee Stock Option Plan (ESOP) / Restricted Stock Units (RSUs)

The Company follows the intrinsic method for computing the compensation cost, for stock options granted under the Employee Stock Option Plan. The stock options/ units granted are accounted for in accordance with the Guidance Note on Accounting for Employee Share-based Payments issued by the Institute of Chartered Accountants of India. The difference between excercise price and fair market value is amortised over the vesting period. Settlement of the Stock Options granted are in the form of equity shares of the Company.

2.21 Goods and Services Tax (GST)

Goods and Services Tax (GST) collected is considered as a liability against which GST paid for eligible input services, to the extent claimable, is adjusted and the net liability is remitted to the appropriate authority as stipulated. Unutilized GST credits, if any, are carried forward under “Goods & Service tax credit” and disclosed in Schedule 12 for adjustments in subsequent periods and GST liability to be remitted to the appropriate authority is disclosed under “Goods and Service tax Liabilities” in Schedule 13. GST paid for eligible input services not recoverable by way of credits is recognized in the Revenue Account as part of the relevant expense head.

GST on capital assets is included in the acquisition cost of such assets.

2.22 Provisions, contingent liabilities and contingent assets

A provision is recognised when the Company has a present obligation as a result of past events and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation in respect of which a reliable estimate can be made. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates.

Schedule No. 16 (Contd.)

Notes forming part of the Financial Statements for the year ended March 31, 2026

Contingent liabilities:

i. a possible obligation that arises from past events and the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company; or

ii. a present obligation that arises from past events but is not recognised because -:

   a. it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or

   b. a reliable estimate of the amount of obligation cannot be made.

Contingent liabilities are disclosed in the Notes. Contingent assets are not recognised in the financial statements.

2.23 Earnings per share

The basic earnings per share is calculated by dividing the profit / (loss) after tax (including the post tax effect of extraordinary items, if any) attributable to equity shareholders by the weighted average number of equity shares outstanding during the year/ reporting period.

Number of equity shares used in computing diluted earnings per share comprises the weighted average number of shares considered for deriving basic earnings per share and also weighted average number of equity shares which would have been issued on the conversion of all dilutive potential shares. In computing diluted earnings per share, only potential equity shares that are dilutive are included.

2.24 Cash and cash equivalents

Cash and cash equivalents include cash and cheques in hand, bank balances and fixed deposits (other than fixed deposits forming part of investment portfolio as per IRDAI (Actuarial, Finance & Investment Functions of Insurers) Regulations, 2024, with original maturity of three months or less.

2.25 Segment reporting

The disclosure relating to Segment information is provided in accordance with AS-17 ‘Segment Reporting’ and as per regulations issued by the IRDAI.

Schedule No. 16

Notes to Accounts

3 Statutory disclosures as required by IRDAI and Other disclosures

3.01 Contingent Liabilities

(Amount in INR Lakhs)

S. No.	Particulars	As at March 31, 2026	As at March 31, 2025
1	Partly paid up investments	-	-
2	Underwriting commitments outstanding	-	-
3	Claims other than those under policies not acknowledged as debts *	6,956.52	-
4	Guarantees given by or on behalf of the Company	-	-
5	Statutory demands/liabilities in dispute, not provided for in accounts, in respect of		
	(a) Income Tax (Assessment Year -2024-25) **	-	0.40
6	Reinsurance obligations to the extent not provided for in accounts	-	-
7	Others		
	a. The Company has filed Writ Petition before the Hon'ble High Court of Punjab & Haryana citing irregularities in assessment of claims in the PMFBY scheme. The matter is sub-judice and is pending adjudication.	Not ascertainable	

*represents claims pertaining to Pradhan Mantri Fasal Bima Yojana disputed by the Company owing to certain non-compliances by the counter-party with the Operational Guidelines issued in this regard.

**represents demand raised by the Income Tax Department u/s 143(1) read with Section 154 of the Income Tax Act, 1961; against which petition has been filed by the Company for rectification u/s 154. The matter has since been resolved by way of an appropriate order issued u/s 143(1) read with Section 154 of the Income Tax Act, 1961.

3.02 Encumbrances of assets of the Company in and outside India

The assets of the Company are free from all encumbrances except:

a) Deposits of INR 58.55 Lakhs (Previous year: INR 50 Lakhs) (included in Schedule No.12 Advances and Other Assets) for issuing bank guarantee.

b) Margin deposits with CCIL (NDSOM) of INR 27 Lakhs (Previous year: INR 27 Lakhs) and 6.79% GoI - December 30, 2031 (Previous year: T-bill - August 29, 2025) for TREPS (included in Schedule No.12 Advances and Other Assets and Schedule No.8 Investments-Shareholders respectively).

3.03 Commitments made and outstanding for Loans, Investments and Fixed Assets

Estimated amount of commitment pertaining to contracts remaining to be excuted in respect of fixed assets (net of advances) is INR 488.31 Lakhs (Previous year: INR 23.23 Lakhs). Commitments made and outstanding for loans and investments is INR Nil (Previous year: INR Nil).

3.04 Claims

a) Claims less reinsurance paid to claimants in/outside India are as under:

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Claims Paid		
In India	50,040.81	33,746.29
Outside India	-	-

b) Ageing of claims (net of reinsurance) outstanding is set out in the table below:

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
More than six months	2,468.32	14,250.15
Others (including IBNR)	19,305.92	14,995.35

Schedule No. 16 (Contd.)

Notes to Accounts

c) Claims settled and remaining unpaid for a period of more than six months as on the balance sheet date - INR 398.88 Lakhs (Previous year: INR Nil).

d) There are no products wherein the claims payment period, as per terms of the policy exceeds four years. Hence actuarial assumptions for determination of such claims liabilities are not required.

3.05 Premium

a) Premium less reinsurance written from business in/outside India.

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
In India	58,753.02	53,045.07
Outside India	-	-

b) No premium income is recognised on varying risk pattern.

c) Rural and Social obligation

Percentage of sector - wise (Based on gross direct premium)

(Amount in INR Lakhs) (Count in numbers)

Sector	For the year ended March 31, 2026		For the year ended March 31, 2025	
	GDPI	% of GDPI	GDPI	% of GDPI
Rural	1,05,646.22	100.00%	77,145.93	100.00%
Urban	-	0.00%	-	0.00%
Total	**1,05,646.22**	**100.00%**	**77,145.93**	**100.00%**

Social Sector	For the year ended March 31, 2026	For the year ended March 31, 2025
No.of Lives	40,000	1,07,632
GDPI (INR in Lakhs)	3.3880	8,878.74

3.06 Investments

a) The Company has invested its funds as per the investment pattern prescribed by the IRDAI (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024 and the Company's Investment Policy. The amortised Book value of Investments of the Company (other than Equity and Mutual Fund Investment) as on March 31, 2026 is INR 23,022.51 Lakhs (Previous year: INR 46,408.66 Lakhs) and the Market value of the Company's Investments in Equity and Mutual Fund as on that date was INR 4,244.59 Lakhs (Previous year: INR 6,948.28 Lakhs). Gross Income from Investments amounting to INR 2,333.96 Lakhs (Previous year: INR 2,615.01 Lakhs) include Profit on Sale of Equity is INR 106.99 Lakhs (Previous year: INR 15.13 Lakhs).

b) All investments are made in accordance with Insurance Act, 1938 and IRDAI (Actuarial, Finance and Investment Functions of Insurers) Regulations, 2024 and are performing investments.

c) The historical cost of Investments whose reported value is based on Fair Value are:-

(Amount in INR Lakhs)

Particulars	As at March 31, 2026		As at March 31, 2025	
	Reported Value	Historical Value	Reported Value	Historical Value
Investments Shareholders	940.62	939.71	73.12	73.00
Investments Policyholders	3,303.98	3,645.39	6875.16	6949.45
Total	**4,244.59**	**4,585.09**	**6948.28**	**7022.45**

Schedule No. 16 (Contd.)

Notes to Accounts

d) The basis of amortization/accretion of premium/discount on purchase of Debt Securities is stated in the Significant Accounting Policy No. 2.15. The effect of amortisation of premium on debt securities is INR 389.12 Lakhs (Previous year: INR 139.68 Lakhs).

e) Value of contracts in relation to investments for:

i) Purchases where deliveries are pending- Treasury Bills (Unsettled Transactions)-An amount of INR 9,97.98 Lakhs represents an investment in Treasury Bills for which the trade date was March 30, 2026. The settlement of the said investment was completed on April 02, 2026, subsequent to the balance sheet date.

ii) Sales where payments are overdue-nil.

f) Allocation of investment income

Investment income is directly identifiable and has been allocated on actuals to revenue account and profit and loss account as applicable.

g) Unrealised loss of INR 343.99 Lakhs (Previous year : INR 88.56 Lakhs) arising due to changes in the fair value of listed equity shares is taken to equity under the head "Fair Value Change Account". This amount, upon realisation, would be reported in Profit and Loss Account. There are no investments in derivative instruments during the year (Previous year: INR Nil).

h) Fair value of Investment Property for the year: Nil (Previous Year: Nil)

i) During the previous year ended March 31, 2025; the Company had invested in Bima Sugam, a Section 8 Company and classified the investment under policyholders' fund. This was transferred to shareholders' fund on June 12, 2025. Accordingly, this investment has been classified in these financial statements under shareholders' funds.

3.07 Employee Stock Option Plan (ESOP) and Restricted Stock Units (RSU)

The Company instituted the ESOP scheme pursuant to the resolutions passed by the Board and Shareholders on September 05, 2024 and September 27, 2024 respectively. During the year, the Company also instituted the ESOP/RSU policy for employess other than Key Management Personnel (KMPs), pursuant to the resolutions passed by the Board and Shareholders on August 09, 2025 and August 18, 2025 respectively. The exercise price will be finalised by the Nomination and Remuneration Committee not being lesser than the fair value, in concurrence with the Board, based on an independent valuer's report. The Company follows the intrinsic value method of accounting for stock options/units granted to employees.

The details of the scheme and the status of stock options granted to employees are given below:-

(Count in numbers)

Employee Stock Option Plan (ESOP)	As at March 31, 2026	As at March 31, 2025
No. of options outstanding at the beginning of the year	2,50,492	-
No. of options granted during the year	4,16,070	2,50,492
No. of options lapsed during the year	2,44,870	-
No. of options exercised during the year	-	-
No. of options outstanding at the ending of the year	**4,21,692**	**2,50,492**

Restricted Stock Units (RSU)	As at March 31, 2026	As at March 31, 2025
No. of units outstanding at the beginning of the year	-	-
No. of units granted during the year	2,64,936	-
No. of units lapsed during the year	-	-
No. of units exercised during the year	14,703	-
No. of units outstanding at the ending of the year	**2,50,233**	**-**

Schedule No. 16 (Contd.)

Notes to Accounts

Based on Management estimate, had the Company used the fair value method to value its ESOPs, the profit in Profit and Loss account would have been lower by INR 16.47 Lakhs (Previous year: INR 5.56 Lakhs) and consequently, Basic and Diluted Earnings per Share would have been INR 0.40/- and INR 0.34 respectively (Previous year: INR 2.11/- and INR 2.11/- respectively).

3.08 Disclosure of expenses related to outsourcing activities:

Breakup of Outsourcing expenses pursuant to Master Circular dated May 17, 2024 on Actuarial, Finance and Investment Functions of Insurers, is as follows:

(Amount in INR Lakhs)

Employee Stock Option Plan (ESOP)	As at March 31, 2026	As at March 31, 2025
Outsourcing expenses	**4,699.05**	**4,752.13**

3.09 Utilisation of Borrowed funds and Share Premium:

The Company has not advanced or loaned or invested (either from borrowed funds or share premium or any other sources or other kind of funds) to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

The Company has not received any funds from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

3.10 Intangible Assets

Intangible Assets - Software shown in Schedule 10 represents indigenously developed policy administration system for crop line of business. The software cost includes direct costs and allocated overhead required to develop the software. Cost pertaining to policy administration system for non-crop lines of business shown under Capital Work in Progress includes acquisition cost and directly attributable expenditure for making the software ready for its intended use. The Company has followed Accounting Standard 26 while capitalising these costs.

3.11 Actuarial methodology

During the year, the Appointed Actuary had resigned. Consequently, the Management, after obtaining prior approval from IRDAI, appointed a Consulting Actuary whose tenure has expired on May 23, 2026. Subsequently the Company has appointed an Appointed Actuary upon approval from IRDAI effective from May 25, 2026. IBNR (including IBNER, where applicable) liability as of March 31, 2026 for the lines of business written during the year has been estimated in compliance with the guidelines issued by IRDAI from time to time and the applicable provisions of the APS21 and APS34 issued by the Institute of Actuaries of India.

3.12 Premium deficiency

The Company has provided Premium Deficiency INR Nil (Previous year INR Nil) as per IRDAI regulatory guideline - refer Schedule 16 note 2.09

3.13 Extent of risk written and reinsured based on Gross written premium (excluding stop loss)-Basis (value at risk).

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
	% age of business written	% age of business written
Risk Retained	55.61%	68.76%
Risk Reinsured	44.39%	31.24%
Total	100.00%	100.00%

During the year, the Company has commuted reinsurance agreement(s) with two reinsurers at an agreed commutation value, thereby discharging both parties of all obligations under the reinsurance agreement(s).

Schedule No. 16 (Contd.)

Notes to Accounts

3.14 Contribution to Environmental Relief Fund

The Company has collected an amount of INR Nil (Previous year : INR Nil) towards Environment Relief Fund from public liability policies.

3.15 Segment Reporting

The Company's primary reportable segments are business segments, which have been identified in accordance with the Regulations. The income from investments, other income and operating expenses attributable to the business segments are allocated as mentioned in Notes 2.12 to Schedule 16. Segment revenue and results have been disclosed in the financial statements in the statement annexed (refer Annexure 1) hereto. Assets and Liabilities have been identified under segments only where directly attributable or reasonably allocable. There are no reportable geographical segments since the Company provides services only to customers in the Indian market and does not distinguish any reportable regions within India.

3.16 Related Party Disclosures

Related party disclosures have been set out in a separate statement annexed (refer Annexure 2) to this schedule as per Accounting Standard 18 'Related Party Disclosures' issued under Companies (Accounting Standards) Rules, 2021 as amended from time to time.

3.17 Operating lease payments

The Company's significant leasing arrangements include agreements for official premises. These lease agreements are generally mutually renewable/cancellable by the lessor /lessee. The future minimum lease payments relating to non-cancellable leases are disclosed below:

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Payable not later than one year	288.56	668.75
Payable later than one year but not later than five years	1,057.43	1,919.65
Payable later than five years	968.32	1,460.86

Amount charged to Revenue accounts in respect of all lease arrangements aggregates INR 447.47 Lakhs (Previous year: INR 169.85 Lakhs). There are no transactions in the nature of sub leases.

3.18 Earnings per Share ('EPS')

During the year, the Company issued bonus shares in the ratio of 2:5 (2 equity shares for every 5 shares held). The Company has offered a rights issue in the ratio of 1:8 (One share for every 8 shares held) in July 2025 and has made another rights offer in the ratio of 2:7 (Two shares for every 7 shares held) in September 2025. In accordance with AS 20 "Earnings per Share", the earnings per share for the previous year have been restated for the bonus issue and rights issue as if the bonus shares were issued at the beginning of the earliest period presented along with an adjustment of rights factor for the rights issue. The restated EPS for the comparative period is INR 2.09 per share, compared to the previously reported INR 3.39 per share.

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Profit after tax available to equity shareholders (A) (in INR Lakhs)	909.34	3,781.29
Weighted average number of equity shares		
Number of shares at the beginning of the year (in Nos.)	12,12,87,643.00	11,12,87,643.00
Shares issued during the year (in Nos.)	14,39,33,448.00	1,00,00,000.00
Total number of equity shares outstanding at the end of the year (in Nos.)	26,52,21,091.00	12,12,87,643.00
Weighted average number of equity shares outstanding during the year (in Nos.)(B)	32,98,72,267.33	16,53,12,512.00
Add: Effect of dilutive issue of options (in Nos.)	6,71,925.00	1,25,589.08

Schedule No. 16 (Contd.)

Notes to Accounts

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Diluted weighted average number of equity shares outstanding during the year (in Nos.) (C)	33,05,44,192.33	16,54,38,101.08
Nominal value of equity share (in INR)	10.00	10.00
Basic earnings per share (A/B) (in INR)	0.28	2.09
Diluted earnings per share (A/C) (in INR)	0.28	2.09

3.19 Taxation

The deferred tax assets and liabilities, arising due to timing differences have been recognized in the financial statements as under:

(Amount in INR Lakhs)

Deferred tax asset	For the year ended March 31, 2026	For the year ended March 31, 2025
Timing difference on account of -	-	-
Deferred tax asset		
Employee benefits	134.43	74.80
Provision for doubtful debts	40.52	40.52
Lease Equalisation Reserve	16.52	4.81
Provision for litigation	24.21	8.14
Provision for Crop Loss survey	-	-
Total	**215.68**	**128.27**
Deferred tax liability		
Timing difference on account of -		
Depreciation as per Section 32 of Income Tax Act, 1961	(458.01)	(291.44)
Others	-	-
Net deferred tax liability	**242.33**	**163.17**
Previous Year Adjustment		
Deferred tax (income)/expense recognized in the Profit and loss account	79.16	130.17

(Amount in INR Lakhs)

Current Tax	For the year ended March 31, 2026	For the year ended March 31, 2025
Provision for taxation		
(a) Current tax	289.13	1,213.76
(b) Tax expense including interest related to earlier years	29.54	135.50
(c) Deferred tax expense/(income)	79.16	130.17
Total	**397.83**	**1,479.43**

3.20 Employee benefits

i) Defined contribution plan

The Company has recognized following amounts in the Revenue and Profit and Loss account, as relevant, for the year in respect of contribution towards defined contribution plans:

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Provident fund	165.99	123.48
Employee state insurance corporation	13.25	1.74
Contribution to Employee Deposit Linked Insurance	5.59	2.30
Total	**184.83**	**127.52**

Schedule No. 16 (Contd.)

Notes to Accounts

ii) Defined benefit plan (gratuity - funded)

The Gratuity plan of the Company provides for a lump-sum payment to vested employees at retirement/termination/death or on resignation from employment. The payment is based on employee's last drawn salary and number of years of employment with the Company. The actuarial valuation of gratuity liability of the Company is determined at each Balance Sheet date using projected unit cost method. The following table shows the amounts recognized in the Balance Sheet.

I. Revenue Account

Net employee benefit expenses (recognized in Employee cost)

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Current service cost	65.17	67.40
Interest cost on defined benefit obligation	7.51	4.19
Prior Service Cost – Vested benefit	-	-
Expected return on plan assets	-	-
Net actuarial loss recognized in the year	(29.73)	(18.05)
Net benefit expenses	**42.95**	**53.54**

II. Balance Sheet

(i) Details of provision for gratuity

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Defined benefit obligation	145.26	111.48
Fair value of plan assets	2.00	-
Net liability/(asset) recognized in the Balance Sheet	143.25	111.48

(ii) Changes in the present value of the defined benefit obligation are as follows:

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Opening defined benefit obligation	111.48	58.06
Interest cost	7.51	4.19
Current service cost	65.17	67.40
Prior Service Cost – Vested benefit	-	-
Benefits paid	(9.18)	(0.11)
Actuarial losses/(gains) on obligation	(29.73)	(18.05)
Closing defined benefit obligations	**145.26**	**111.48**

(iii) Changes in the fair value of plan assets are as follows:

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Opening fair value of plan assets	-	-
Expected return	-	-
Contributions by employer	2.00	-
Benefits paid	-	-
Actuarial (losses)/gains	-	-
Closing fair value of plan assets	2.00	-

Schedule No. 16 (Contd.)

Notes to Accounts

iv) The major categories of plan assets as a percentage of the fair value of total plan assets are as follows:

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
	%	%
Investments with insurer	-	-
Asset allocation:		
Government securities	-	-
Debentures and bonds	-	-
Fixed Deposits	-	-
Money market instruments	-	-
Others	-	-

v) The principles assumptions used in determining the benefit obligations for the Company's gratuity plans are shown below:

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
	%	%
Discount rate	7.81%	7.03%
Expected rate of return on assets	0.00%	0.00%
Increase in compensation cost	7.00%	10.00%

The estimates of future salary increases, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

vi) Experience Adjustments for the current and previous four years are as follows:

(Amount in INR Lakhs)

Particulars	March 31, 2026	March 31, 2025	March 31, 2024	March 31, 2023	March 31, 2022
Defined benefit obligation	-	-	-	-	-
Plan assets	-	-	-	-	-
Surplus/(deficit)	-	-	-	-	-
Experience adjustments on Plan Liabilities	59.30	60.17	4.16	-	-
Experience adjustments on Plan Liabilities	-	-	-	-	-

vii) Other long-term benefits

Compensated absence

Liability for compensated absence for employees is determined based on actuarial valuation which has been carried out using the projected accrued benefit method which is same as the projected unit credit method in respect of past service. The assumptions used for valuation are:

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Defined benefit obligation	-	-
Expenses recognized in the Profit and Loss account and Revenue account during the year	264.67	174.35
Actuarial assumptions used		
Discount rate	7.81%	7.03%
Salary escalation rate*	7%	10%
Mortality rate (as % of IALM (2012-14) Ult. Mortality Table)	100%	100%

*Future salary increase considered in actuarial valuation takes into account inflation, seniority, promotion and other relevant factors such as supply and demand in the employment market.

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Notes to Accounts

Long-term incentive plans

Liability for the scheme is determined based on actuarial valuation which has been carried out using the projected accrued benefit method which is same as the projected unit credit method in respect of past service. The assumptions used for valuations are:

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Defined benefit obligation	-	-
Expense recognized in income statement during the year	264.67	174.35
Actuarial assumptions used		
Discount rate	7.81%	7.23%
Attrition rate	40.00%	5.00%

3.21 Quantitative and qualitative information on the insurance company's financial and operating ratios, viz. incurred claim, commission and expenses ratios.

The summary of the financial statements for the last 5 years and the ratios required to be furnished have been set out in the statement annexed hereto. (refer Annexure 3 and Annexure 4)

3.22 Actual solvency margin details vis-à-vis the required margin

(Amount in INR Lakhs)

Solvency Margin	For the year ended March 31, 2026	For the year ended March 31, 2025
Required solvency margin under IRDAI Regulations (A)	12,796.92	10,609.03
Available solvency margin (B)	23,266.80	16,232.22
Solvency ratio actual (times) (B/A)	1.82	1.53
Solvency ratio prescribed by Regulation	1.50	1.50

3.23 Financial performance including growth rate and current financial position of the insurance company

Financial performance including growth rate and current financial position of the insurance company has been provided in Annexure 4

3.24 Description of the risk management architecture

The Company has established a robust and forward-looking Enterprise Risk Management (ERM) architecture aligned with IRDAI Corporate Governance requirements, designed to support sustainable growth, protect policyholder interests, and ensure regulatory compliance. Risk governance is anchored on Board oversight, supported by the Risk Management Committee (RMC) and an independent Chief Risk Officer (CRO), with a structured three lines of defence model ensuring clear accountability across business, risk oversight, and independent assurance.

The ERM framework operates as an integrated and continuous cycle covering risk identification, assessment, monitoring, and mitigation across strategic, underwriting, financial, operational, and emerging risk categories. Risk appetite is defined through a Board-approved Risk Appetite Framework, which balances growth objectives with controlled exposure to solvency, regulatory, operational, and reputational risks, and is embedded into key decision areas including underwriting, pricing, reinsurance, and investments.

The architecture is supported by a technology-enabled GRC platform facilitating Key Risk Indicators (KRIs), Risk and Control Self-Assessments (RCSA), incident reporting, and centralized issue tracking, enabling a data-driven early warning system and timely management action. Risk management is further embedded into business processes through structured governance, cross-functional accountability, and ongoing risk culture initiatives.

The Company's framework places specific emphasis on managing material risks relevant to its business model, including portfolio concentration, catastrophe and climate risk, reinsurance dependence, government receivables, operational and fraud risks, and technology resilience. Looking ahead, the Company continues to strengthen its risk architecture through enhanced

Schedule No. 16 (Contd.)

Notes to Accounts

climate risk integration, model validation frameworks, analytics-driven monitoring, and alignment with evolving regulatory expectations.

Overall, the risk management architecture is designed to provide a comprehensive and resilient framework to identify, monitor, and mitigate risks, thereby supporting financial stability, operational resilience, and disciplined growth.

3.25 Details of number of claims intimated, disposed of and pending with details of duration

Details of number of claims intimated, disposed of and pending with details of duration has been provided in Annexure 5

3.26 Disclosures under the guidelines on Remuneration of Directors and Key Managerial Personnel

A. Qualitative Disclosures

a. Information relating to the composition and mandate of the Nomination and Remuneration Committee:

The composition of the Nomination and Remuneration Committee (hereinafter referred to as “NRC”) constituted by the Board of Directors is as follows:

Ms. Deepa Karthykeyan – Independent Woman Director

Mr. Sivaramprasad Tammana – Independent Director

Mr. Natraj Nukala – Non-executive Director

The mandate of the NRC is as follows:

Determine/review the Company’s policy on specific remuneration packages for the Executive Directors including any compensation.

Oversee the framing, review and implementation of remuneration policy of the Company on behalf of the Board.

Formulate policy, procedures and schemes and to undertake overall supervision and administration of Employee Incentive Plans in the Company.

Review the Board structure, size and composition and make recommendation for any changes.

b. Information relating to the design and structure of remuneration policy and the key features and objective of remuneration policy:

The remuneration policy seeks to ensure that the compensation structure of the Company is in line with industry standards, with an aim to attract and retain talent and at the same time ensuring fairness and objectivity while evaluating performance.

The key features of remuneration policy are as follows:

Remuneration for non-executive directors

Remuneration for Key Managerial Persons (KMPs)

Remuneration for Senior Management Personnel (one level below MD & CEO)

Annual compensation including Fixed and Variable pay and Deferral arrangements

Malus and clawback provisions

Accounting and reporting

The objectives of remuneration policy are as under:

- To enable the Company to attract, retain and motivate highly qualified members for the Board and other executive personnel.
- To ensure that the relationship of remuneration to performance is clear and meets the performance benchmarks.
- To ensure that the remuneration involves a balance between Fixed Pay and Variable Pay reflecting the short-term and long-term performance objectives appropriate for the working of the Company and its goals.

c. Description of the ways in which current and future risks are taken into account in the remuneration policy:

The Board of the Company approves the Risk Management Framework and all business activities of the Company revolve around this framework. This framework comprises of the Company’s risk appetite, financial and non-financial risks, apart from procedures and processes to identify and mitigate such risks. The NRC takes into account all these factors while assessing the Company’s overall performance and that of individual employees; and making necessary recommendations to the Board.

The remuneration policy makes it mandatory that the NRC consults the Risk Management Committee constituted by the Board to ensure that remuneration is adjusted for all risks, payouts are sensitive to time horizon risks and the mix of cash, equity and other forms of remuneration are consistent with risk alignment.

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Notes to Accounts

d. Description of the ways in which the Company seeks to link performance, during a performance measurement period, with levels of remuneration:

The remuneration policy of the Company factors in both qualitative and quantitative aspects while evaluating performance. The following minimum parameters are considered in determining the performance of KMPs – (a) overall financial performance such as Networth, Solvency, growth in AUM, Net Profit etc.; (b) Compliance with EOM regulations prescribed by the IRDAI; (c) Claims efficiency in terms of settlement and outstanding; (d) Improvement in Grievance Redressal status; (e) Reduction in unclaimed amounts of policyholders; (f) Renewal rate; (g) Overall compliance status with all applicable laws.

These parameters are given atleast 60% weightage in the performance assessment matrix of MD/CEO and atleast 30% weightage for other KMPs.

B. Quantitative Disclosures

a. Complete details of remuneration awarded for the financial year to MD & CEO (refer Annexure 6):

(Amount in INR Lakhs)

Name of the Director		Dr. Vyasa Krishna Burugupalli *	Rajeshnani Dasari **
Designation		MD & CEO	Managing Director & CEO (Interim)***
Fixed Pay	Pay and Allowances	32.26	139.80
	Perquisites etc	-	-
Total of Fixed Pay		**32.26**	**139.80**
*For the period April 01, 2025 upto July 27, 2025			
**For the period April 25, 2025 upto March 31, 2026			
Amount debited to Revenue A/c		32.26	139.80
Amount debited to Profit and Loss A/c		-	-
Value of joining/sign-on bonus		-	-
Retirement benefits like gratuity, pension etc. paid during the year		11.24	-
Amount of deferred remuneration of earlier years paid/settled during the year		70.00	
Incentive paid during the year		20.00	-

b. Details of outstanding deferred remuneration of MD/CEO & Executive Director at the end of the financial year:

Name of the MD/CEO	Designation	Remuneration pertains to Financial Year	Nature of Remuneration	Amount Outstanding (INR in Lakhs)
Dr. Vyasa Krishna Burugupalli	Managing Director and Chief Executive Officer	2025-26	Employee Stock Options	Nil
Rajeshnani Dasari	Managing Director & CEO (Interim)***	2025-26	Employee Stock Options	Nil

*Represents Employee Stock Options granted during the year with a vesting period of 3 years

Schedule No. 16 (Contd.)

Notes to Accounts

c. Details of Remuneration to Non-Executive Directors are as under

(Amount in INR Lakhs)

Sr. No	Particulars	For the year ended March 31, 2026		For the year ended March 31, 2025	
		Remuneration	Sitting fees paid	Remuneration	Sitting fees paid
1	Natraj Nukala	-	10.62	-	11.60
2	Rajeshnani Dasari *	139.80	1.77	-	7.60
3	Deepa Karthykeyan	-	16.82	-	10.85
4	Sivaramprasad Tammana	-	16.52	-	12.60
5	Ravi Sharma	-	14.75	-	0.75

*Executive Director w.e.f. April 25, 2025. The amount paid as Sitting Fee was prior to appointment as Executive Director.

d. Details of remuneration to Key Management Personnel other than MD/CEO and Wholetime Director, as per terms of appointment of the Company are as under:

(Amount in INR Lakhs)

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Salaries and Allowances	702.83	449.44
Contribution to provident and other funds	9.31	9.95

Notes:

a. Provision for gratuity and compensated absences is determined actuarially on an overall basis and therefore has not been considered for the above disclosures.

b. The remuneration of MD/CEO and other Key Management Personnel individually does not exceed INR 400 Lakhs.

c. MD/CEO and the other Key Management Personnel are granted options pursuant to the Company's Employees Stock Option Scheme. The same is not included in the above disclosures.

3.27 Elements of remuneration package (including incentives) of MD & CEO and all other directors and Key Management Personnel

Remuneration package (including incentives) of MD & CEO and all other Key Management Personnel has been divided into Fixed and Variable Pay. Fixed pay includes Basic pay, allowances, contribution towards superannuation/retirement benefits and all other fixed terms of compensation. Variable pay includes incentives, bonus and Employee Stock Options, the settlement of which is in the form of equity shares of the Company.

3.28 Payments made to group entities from the Policyholders Funds

The information in this regard has been provided in Annexure 2.

3.29 Expenses related to Policyholder's and Shareholder's investments

Expenses directly identifiable with investment activity amounting to INR Nil (Previous year: INR Nil) are included under "expenses other than those relating to insurance business" in the Profit & Loss Account.

Schedule No. 16 (Contd.)

Notes to Accounts

3.30 The Micro, Small and Medium Enterprises Development (MSMED) Act, 2006

According to information available with the management, on the basis of information received from the suppliers regarding their status under the Micro, Small and Medium Enterprises Development Act, 2006 (MSMED), the Company has amounts due to Micro, Small and Medium Enterprises under the said Act as follows:

(Amount in INR Lakhs)

S. No.	Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
1	The principal amount remaining unpaid to any supplier as at the end of the year	25.35	4.97
2	Interest due on the above amount	-	-
3	The amount of interest paid by in terms of Section 16 of the Micro, Small and Medium Enterprises Development Act, 2006	-	-
4	Amounts of the payment made to the supplier beyond the appointed day during the year.	-	-
5	Amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under Micro, Small and Medium Enterprises Development Act, 2006	-	-
6	Amount of interest accrued and remaining unpaid at the end of the year	-	-
7	The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise	-	-

3.31 Fines and Penalties

Details of Penal actions taken by various Government Authorities as below:

S. No.	Authority	Non-Compliance/ Violation	Penalty Awarded	Penalty Paid	Penalty Waived/ Reduced
1	Insurance Regulatory and Development Authority of India (IRDAI)	Nil	Nil	Nil	Nil
2	Income Tax authorities	Nil	Nil	Nil	Nil
3	GST authorities	Nil	Nil	Nil	Nil
4	Any other Tax authorities	Nil	Nil	Nil	Nil
5	Enforcement Directorate/Adjudicating authority/Tribunal or any Authority under FEMA	Nil	Nil	Nil	Nil
6	Registrar of Companies/NCLT/CLB/Department of Corporate Affairs or any Authority under Companies Act, 2013	Nil	Nil	Nil	Nil
7	Penalty awarded by any Court/Tribunal for any matter including claim settlement but excluding compensation	Nil	Nil	Nil	Nil
8	Securities and Exchange Board of India	Nil	Nil	Nil	Nil
9	Competition Commission of India	Nil	Nil	Nil	Nil
10	Any other Central/State/Local Government/Statutory Authority	Nil	Nil	Nil	Nil

Schedule No. 16 (Contd.)

Notes to Accounts

3.32 Unallocated Premium

Unallocated Premium of INR 2,368.69 Lakhs (Previous year: INR 23,499.01 Lakhs) shown in Schedule. No. 13 represents monies received from banks and other insurance intermediaries during the financial year in respect of Pradhan Mantri Fasal Bima Yojana (PMFBY) for which the Company could not complete its underwriting, owing, inter-alia, to non-tagging of applications to premium. The Company recognises revenue against such monies received upon completion of underwriting, in accordance with its accounting policy.

3.33 Pending litigations:

Pending Litigations comprise of claims against the Company. All these litigations have been reviewed by the management; and the Company does not expect any adverse outcome from settlement of these litigations.

3.34 Long Term Contracts

The Company did not have any long term contracts including derivative contracts for which there were any material foreseeable losses.

3.35 Contribution to Investor Education and Protection Fund

For the year ended March 31, 2026 (Previous year: Nil) there is no amount that needs to be transferred to the Investor Education and Protection Fund.

3.36 Corporate Social Responsibility

a. As per requirement of Section 135 and Schedule VII of the Companies Act, 2013 read with Companies (Corporate Social Responsibility Policy) Rules, 2014 (as amended), the Company has constituted a Corporate Social Responsibility (CSR) Committee and has formulated its CSR Policy adopting the activities to be undertaken by the Company. The Company, on the recommendation of CSR Committee, has undertaken CSR activities in accordance with Section 135 of Companies Act , 2013.

b. In accordance with the above provisions, the Company was required to incur an expenditure of INR 71.70 Lakh during the year (Previous year: INR 35.56 Lakhs).

(Amount in INR Lakhs)

S. No.	Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
1	Construction/Acquisition of asset	6.25	30.24
2	Purposes other than (1) above	35.64	5.10
3	Shortfall at the end of the year	29.81	0.22
4	The total of previous years' shortfall amounts	-	-
5	Reasons for the shortfall	An amount of INR 30 Lakhs was identified towards an ongoing CSR project which will be spent over a period of 2 years	Being the first year of implementation, there are delays in spending CSR amounts
6	Nature of CSR Activities	Flood relief, Promoting Health, Wellness, Water, Education and supporting biodiversity conservation & climate resilience	Promoting Health, Wellness, Water and Education

* This amount has been transferred to a separate bank account opened towards unspent CSR expenditure for the year.

Schedule No. 16 (Contd.)

Notes to Accounts

3.37 Repo and Reverse Repo Transactions

(Amount in INR Lakhs)

Particulars		Minimum outstanding during the year	Maximum outstanding during the year	Daily average outstanding during the year	Outstanding as on March 31, 2026
Securities sold under (treps) repo (At cost)					
1. Government Securities	FY 2026	59.99	4,486.14	1,870.73	-
	FY 2025	104.98	5,099.13	2,553.27	-
2. Corporate Debt Securities	FY 2026	-	-	-	-
	FY 2025	-	-	-	-
Securities purchased under(treps) reverse repo (At cost)					
1. Government Securities	FY 2026	60.00	4,490.00	1,888.14	1,339.75
	FY 2025	-	5,100.00	2,584.86	4,478.62
2. Corporate Debt Securities	FY 2026	-	-	-	-
	FY 2025	-	-	-	-

3.38 Dividend

The Board of Directors, at its meeting held on June 24, 2025, recommended a final dividend of INR 1.24 per equity share of face value INR 10 each, which was approved by the members at the Annual General Meeting held on June 26, 2025. In accordance with the provisions of Section 123 of the Companies Act, 2013, the dividend amount has been transferred to a separate bank account. The said amount was deposited on June 26, 2025.

3.39 Foreign exchange gain/(loss)

The foreign exchange (loss)/gain debited to Revenue Account for the year ended March 31, 2026 is (INR 110.09 Lakhs) (Previous Year: INR 8.68 Lakhs).

3.40 Disclosures on other work given to auditors

Pursuant to Master Circular on Corporate Governance for Insurers, 2024 vide Ref: IRDAI/F&I/CIR/MISC/82/5/2024 dated May 22, 2024, the additional works (other than statutory audit) given to the auditors are detailed below:

(Amount in INR Lakhs)

Name of the Firm		For the year ended March 31, 2026	For the year ended March 31, 2025
Jawahar and Associates	Tax Audit	-	3.00
SCV & Co. LLP	Certification charges	-	3.00
Uma Maheshwara Rao & Co.	Certification charges		2.25
M. Anandam & Co.	Tax Audit	4.00	4.00
	Certification charges	1.00	0.75
Varma & Varma	Certification charges	0.50	0.25

3.41 Statement containing names, descriptions, occupations of and directorships held by the persons in charge of management of the business under section 11 (3) of Insurance Act, 1938 (amended by the Insurance Laws (Amendment) Act, 2025)

Particulars	From April 01, 2025 to March 31, 2026
Name of the person in-charge	Dr. Vyasa Krishna Burugupalli
Designation of person in-charge	Managing Director and Chief Executive Officer (upto July 27, 2025)
Occupation of person in-charge	Service
Directorship	Kshema General Insurance Limited

Schedule No. 16 (Contd.)

Notes to Accounts

Particulars	From April 01, 2025 to March 31, 2026
Name of the person in-charge	Rajeshnani Dasari
Designation of person in-charge	Managing Director & CEO (Interim)***
Occupation of person in-charge	Service
Directorship	Kshema General Insurance Limited
Name of the person in-charge	Prabha Vadlamannati
Designation of person in-charge	Company Secretary (upto February 14, 2026) & Chief Compliance Officer (upto April 07, 2025)
Occupation of person in-charge	Service
Directorship	Nil
Name of the person in-charge	Ravi Teja Chunduru
Designation of person in-charge	Company Secretary (from February 16, 2026)
Occupation of person in-charge	Service
Directorship	Nil
Name of the person in-charge	Badarish H Chimalgi
Designation of person in-charge	Chief Compliance Officer (w.e.f. April 08, 2025)
Occupation of person in-charge	Service
Directorship	Nil
Name of the person in-charge	Prashant Shenoy
Designation of person in-charge	Chief Financial Officer
Occupation of person in-charge	Service
Directorship	Nil
Name of the person in-charge	Piyush Jain
Designation of person in-charge	Appointed Actuary (upto September 30, 2025)
Occupation of person in-charge	Service
Directorship	Nil

The Company, upon approval of IRDAI, has appointed an Actuary on consulting basis effective from November 28, 2025 to act as the Appointed Actuary upto May 23, 2026.

3.42 Contribution from Shareholders' account to Policyholders' account

In line with IRDAI (Expenses of Management, including Commission, of Insurers) Regulations, 2024, we confirm that at an overall level the Company's expenses are well within expense limits set thereunder. Therefore, contribution from Shareholders' account to Policyholders' account is not applicable during the year.

3.43 Operating Expenses

Operating expenses of the Company during the year pertain virtually, in its entirety, to Crop insurance, as premium from other lines of business was significantly immaterial.

3.44 In the accounting software used for maintaining general ledger, the feature of audit trail (edit log) facility is enabled at application level from April 18, 2024. The audit trail facility has been operating throughout the period for all relevant transactions recorded in the software from the date on which audit trail (edit log) was enabled. The feature of recording audit trail (edit log) facility was not enabled at database level to log any direct data changes.

In the accounting software operated by a third party service provider for maintaining books of account relating to payroll, the feature of recording audit trail (edit log) facility is enabled at application level and at the database level as per the report received from the third party. As per the said report the audit trail (edit log) has been operated throughout the year for all relevant transactions recorded in the software.The Company has enabled the audit trail (edit log) feature in the accounting software used for maintaining books of account relating to investments. The Company is in the process of implementation of audit trail (edit log) feature in the accounting software used for maintaining books of account relating to retail products. The Company has maintained and preserved the audit trail (edit log) as per the statutory requirements for record retention as required by the Companies (Accounts) Rules, 2014.

Schedule No. 16 (Contd.)

Notes to Accounts

3.45 Roadmap for implementation of Indian Accounting Standards (Ind AS)

The Insurance Regulatory and Development Authority of India has issued IRDAI (Finance, Actuarial & Investment Functions of Insurers), (Amendment) Regulations, 2026 dated March 30, 2026; followed by a Circular vide Ref. No. IRDAI/IFRS/CIR/MISC/45/4/2026 dated April 01, 2026; notifying amendments to IRDAI (Finance, Actuarial & Investment Functions of Insurers), Regulations, 2024 providing for implementation of Indian Accounting Standards (Ind AS) by insurers which shall come into effect from April 01, 2026. In accordance with the said amendment, the Company has applied for forbearance for a period of 12 months for implementation of Ind AS, along with a Board-approved roadmap for transition to Ind AS.

The Company has already constituted a Steering Committee headed by the Chief Financial Officer to oversee the implementation of Ind AS. The Steering Committee comprises of members from cross functional teams such as Finance, Actuarial, IT and Underwriting. The Company is in the process of appointing a technology partner and undergo other necessary activities for transition to Ind AS within prescribed timelines.

3.46 During the first half year ended September 30, 2025, the company has reversed the premium and respective claims under Restructured Weather Based Crop Insurance Scheme (RWBCIS)- Karnataka 2024 season owing to non-compliance by the counterparty with the operational guidelines issued by the Ministry of Agriculture & Farmers' Welfare (MoAFW). Subsequently, based on the communication and correspondence with the various government departments, the Company has recognised gross written premium of INR 8,425.93 Lakhs and respective claims of INR 10,386.08 Lakhs.

3.47 New Labour Codes:

Effective November 21, 2025, the Government of India implemented the four Labour Codes — the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 — consolidating 29 existing labour laws into a unified framework.

The corresponding central rules under these codes were notified by the Central Government on May 8, 2026. The Company has evaluated the impact of the Labour Codes, including the revised definition of wages and related implications for employee benefit obligations, based on the currently available Labour Codes, Rules, FAQs and other clarifications. Based on such evaluation, the Company has concluded that there is no material impact on the financial statements for the year ended March 31, 2026.

The Company continues to monitor the finalisation of the State Rules and further clarifications from the Government on other aspects of the Labour Codes and will give appropriate accounting effect to such developments, if any, in the period in which they arise.

3.48 During the year, the Company issued bonus shares and capitalised reserves aggregating to INR 5,391.53 Lakhs. The capitalisation included free reserves determined with reference to the unaudited financial results for the period ended June 30, 2025.

Upon subsequent review of the above issue with reference to the requirements of Section 63 of the Companies Act, 2013, the Company observed that bonus shares are required to be issued out of free reserves determined on the basis of the latest audited financial statements. Accordingly, the Company has filed an application with the Registrar of Companies, Hyderabad, Telangana, for adjudication of the non-compliance relating to issue of bonus shares out of free reserves determined based on unaudited financial results for the period ended June 30, 2025, instead of the latest audited financial statements. The said application is pending for adjudication as at the date of approval of these financial statements.

3.49 Figures presented as 0.00 are below the rounding off norms adopted by the Company.

3.50 Provisions for policy cancellations during free look period are INR Nil (Previous year INR Nil) as confirmed by the Certified Actuary.

Schedule No. 16 (Contd.)

Notes to Accounts

3.51 Regrouping Statement

(Amount in INR Lakhs)

S. No.	Particulars: Regrouped from	Particulars: Regrouped to	Regrouped/ Restated amount	Amount as per Financials of previous year	Difference	Reason for regrouping/restatement
1	Interest, Dividend & Rent	Amortisation of Premium/ Discount on Investments	(776.11)	(776.11)	-	For better presentation and classification of income heads, regrouped into specific head of income.
2	Interest, Dividend & Rent	Profit or Loss On sale / Redemption	(3.41)	(3.41)	-	For better presentation and classification of income heads, regrouped into specific head of income.
3	Current Accounts	Other Assets (Other Balances with payment Gateway)	0.39	0.39	-	For better presentation, payment gateway balances have been reclassified into a separate group under other current assets, excluding them from cash and bank balances.
4	(d) Other Short term advances	Balances due to other insurance companies	1.91	1.91	-	Vendor balances related to other insurance companies have been reclassified from the sundry creditors group into the appropriate specific group for better presentation.
5	Sundry creditors (refer note 3.30)	Outstanding premiums	(160.98)	(160.98)	-	Provision for doubtful debts has been adjusted against advances by reducing the respective account balances.
6	Sundry creditors (refer note 3.30)	Other Short term advances	0.14	0.14	-	A debit balance of one vendor has been reclassified from the sundry creditors group to other short-term advances for better presentation.
7	Advances and Other Assets (Due from other entities carrying on insurance business (including reinsurers))	Current Liabilities (Balances due to other insurance companies)	(5,900.44)	(5,900.44)	-	For better presentation, the reinsurance balances have been grouped and shown on a net-off basis

3.52 The Financial Statements for the year ended March 31, 2026 were approved by the Board of Directors of the Company on June 28, 2026.

For and on behalf of Board
Kshema General Insurance Limited

Natraj Nukala
Chairman
DIN: 02119316

Rajeshnani Dasari
Managing Director & CEO (Interim)
DIN: 09632402

Ravi Teja Chunduru
Company Secretary

Prashant Shenoy
Chief Financial Officer

Place: **Hyderabad**
Date: **June 28, 2026**

As per our separate report of even date attached

For Varma & Varma
Chartered Accountants
FRN: 004532S

Georgy Mathew
Partner
M. No. 209645

Place: **Bengaluru**
Date: **June 28, 2026**

For M. Anandam & Co.
Chartered Accountants
FRN: 000125S

M V Ranganath
Partner
M. No. 028031

Place: **Hyderabad**
Date: **June 28, 2026**

Schedule No. 16

Annexure 1 - Segmental Reporting for the year ended March 31, 2026

Segmental Reporting of Revenues and Expenditure for "Fire" and "Miscellaneous" business for the year ended March 31, 2026

(Amount in INR Lakhs)

Particulars	Fire		Misc- Crop		Misc- Motor		Misc- Personal Accident		Total	
	FY 2026	FY 2025	FY 2026	FY 2025	FY 2026	FY 2025	FY 2026	FY 2025	FY 2026	FY 2025
Premium Earned (Net)	0.01	0.04	58,603.17	53,038.02	5.07	0.21	2.16	0.10	58,610.40	53,038.37
Profit/Loss on sale/redemption of Investments (net)	-	-	299.55	227.28	-	-	-	-	299.55	227.28
Interest, Dividend and Rent - Gross	-	-	915.34	1,666.26	-	-	-	-	915.34	1,666.26
Other Income:									-	-
Contribution from the Shareholders' Account	-	-	-	-	-	-	-	-	-	-
Foreign exchange gain / loss	-	-	(105.24)	(8.68)	-	-	-	-	(105.24)	(8.68)
Total (A)	**0.01**	**0.04**	**59,712.82**	**54,922.88**	**5.07**	**0.21**	**2.16**	**0.10**	**59,720.05**	**54,923.23**
EXPENDITURE									-	-
Claims Incurred (Net)	0.04	0.02	42,562.35	34,858.93	4.49	0.17	0.91	0.04	42,567.78	34,859.16
Commission (Net)	(0.00)	-	(1,935.16)	(991.41)	60.15	0.06	0.92	0.01	(1,874.10)	(991.34)
Operating Expenses related to Insurance Business	-	-	22,466.72	16,548.29	-	-	-	-	22,466.72	16,548.29
Total (B)	**0.04**	**0.02**	**63,093.91**	**50,415.81**	**64.63**	**0.23**	**1.83**	**0.05**	**63,160.40**	**50,416.11**
Operating Profit/ (Loss) C= (A-B)	(0.03)	0.02	(3,381.09)	4,507.07	(59.57)	(0.02)	0.33	0.05	(3,440.34)	4,507.12

Segmental Reporting of Assets and Liabilities as at March 31, 2026

(Amount in INR Lakhs)

Particulars	Fire		Misc- Crop		Misc- Motor		Misc- Personal Accident		Total	
	FY 2026	FY 2025	FY 2026	FY 2025	FY 2026	FY 2025	FY 2026	FY 2025	FY 2026	FY 2025
Premium Received in Advance/ Unallocated Premium	-	-	2,358.94	23,499.01	-	-	-	-	2,358.94	23,499.01
Claims Outstanding	-	-	39,038.16	35,274.84	-	-	-	-	39,038.16	35,274.84
Reserve for Unexpired Risk	0.11	0.00	14.51	5.77	116.41	0.92	6.79	0.11	137.83	6.80
Outstanding premium	-	-	26,153.79	17,073.48	-	-	-	-	26,153.79	17,073.48

Schedule No. 16 (Contd.)

Annexure 2 - Related parties and nature of relationship where transactions made during the year:

Nature of Relationship	Name of the Related party
Holding Company	Kshema Holdings Private Limited
Non-executive, Non-independent Director	Natraj Nukala
Non-executive, Non-independent Director	Rajeshnani Dasari (upto April 24, 2025)
Key Management Persons (KMP)	
Managing Director and Chief Executive Officer	Dr. Vyasa Krishna Burugupalli (upto July 27, 2025)
Executive Director***	Rajeshnani Dasari (from April 25, 2025)
Company Secretary	Prabha Vadlamannati (upto February 14, 2026) & Chief Compliance Officer (upto April 07, 2025)
Company Secretary	Ravi Teja Chunduru (from February 16, 2026)
Chief Compliance Officer	Badarish H Chimalgi (from April 08, 2025)
Chief Financial Officer	Prashant Shenoy
Appointed Actuary	Piyush Jain (upto September 30, 2025)
Consulting Actuary	Raunak Jha (from November 28, 2025 up to May 23, 2026)
Chief Risk Officer	Kumar Saurav
Chief Investment Officer	Arinjay Jaini
*** The Company has appointed Rajeshnani Dasari as Managing Director and CEO in Extra-ordinary General Meeting held on January 12, 2026, subject to approval from IRDAI. An application has been made to IRDAI for approval in this regard, the same is pending for approval as on date.	
Companies in which the Directors have substantial interest	Kshema Capital Private Limited
	ITUS Insurance Brokers Private Limited
Relatives of Key Management Persons	
Dr. Vyasa Krishna Burugupalli - Managing Director and Chief Executive Officer	
Rajeshnani Dasari - Managing Director & CEO (Interim)	
Nature of Relationship	**Relative's Name**
NA	**Nil**

Related Party Disclosures under AS 18 for the year 2025-26

Transactions during the year

S. No	Name of the related party	Description	For the year ended March 31, 2026	For the year ended March 31, 2025
1	Kshema Holdings Private Limited	Share Application money received	-	-
		Share Capital allotted	9,000.00	1,000.00
		Refund of Share application money	-	-
		Dividend paid	1,499.94	1,502.32
		Received towards other forms of capital	2,500.00	-
		Refund of other forms of capital not executed	2,500.00	-
2	Kshema Capital Private Limited	**Expenditure:**		
		Share Capital allotted	0.01	-
		Arrangers Fee	2,024.88	2,024.88
		Trademark Fee	283.20	283.20
		Purchase of technical know-how / sale of service	-	1,770.00
		Dividend paid	0.01	-

Schedule No. 16 (Contd.)

S. No	Name of the related party	Description	For the year ended March 31, 2026	For the year ended March 31, 2025
3	Natraj Nukala	**Expenditure:**		
		Share Application money received	0.04	-
		Reimbursements	-	32.33
		Director Sitting fee	10.62	11.60
		Dividend paid	0.01	0.01
4	Dr. Vyasa Krishna Burugupalli	**Expenditure:**		
		Share Application money received	0.04	
		Remuneration	133.50	125.00
		Reimbursements	0.40	1.50
		Dividend paid	0.01	0.01
5	Rajeshnani Dasari	**Expenditure:**		
		Professional Charges	9.99	129.80
		Remuneration	139.80	
		Director Sitting fee	1.77	7.60
6	ITUS Insurance Brokers Private Limited	**Expenditure:**		
		Commission expenditure	34.10	5.15
		Procurement of IT Software	-	395.00

Outstanding Balances Assets/(Liabilities)

(Amount in INR Lakhs)

S. No	Name of the related party	Description	For the year ended March 31, 2026	For the year ended March 31, 2025
1	Kshema Holdings Private Limited	Reimbursements Receivable	-	-
2	Kshema Capital Private Limited	Advance for purchase of technical know-how / sale of service	-	-
		Arrangers Fee	(168.74)	25.74
		Trademark Fee	(23.60)	3.60
3	Natraj Nukala	Reimbursements Payable	-	-
		Director Sitting fee Payable	1.13	-
4	Dr. Vyasa Krishna Burugupalli	Reimbursements Payable	-	(0.13)
5	Rajeshnani Dasari	Director Sitting fee Payable	-	(0.68)
6	ITUS Insurance Brokers Private Limited	Commission Payable	-	-

Annexure 3 - Summary of Financial Statements for the year ended March 31,2026

(Amount in INR Lakhs)

S. No	Particulars	2026	2025	2024	2023	2022
	OPERATING RESULTS					
1	Gross Direct Premium	1,05,646.22	77,145.92	56,849.54	-	-
2	Gross Written Premium	1,05,646.22	77,145.92	56,849.54	-	-
3	Net Premium Income (net of Reinsurance)	58,753.02	53,045.07	39,224.65	-	-
4	Income from Investments (net of losses)	1,214.89	1,893.54	549.70	-	-
5	Other Income (Foreign exchange gain / (loss))	3,377.10	(8.68)	-	-	-
6	**Contribution from the Shareholders account**	-	-	-	-	-
	Towards excess EOM	-	-	-	-	-
	Others to be specified	-	-	-	-	-
	Total Income	63,345.01	54,929.94	39,774.34	-	-

Schedule No. 16 (Contd.)

(Amount in INR Lakhs)

S. No	Particulars	2026	2025	2024	2023	2022
7	Commissions (net including brokerage)	(1,873.15)	(991.34)	(396.04)	-	-
8	Operating Expenses	22,554.38	16,548.29	6,746.07	464.90	-
9	Premium Deficiency	-	-	-	-	-
10	Net Incurred Claims	42,569.55	34,859.16	28,132.74	-	-
11	Change in Unearned premium reserve	139.91	6.70	-	-	-
12	Operating Profit/ (Loss)	**(45.68)**	**4,507.12**	**5,291.56**	**(464.90)**	**-**
	NON OPERATING RESULTS					
13	Total income under Shareholder's Account	1,352.85	753.60	609.49	262.45	-
14	Total expenses under Shareholder's Account	-	-	-	-	-
15	Profit / (Loss) before Tax	1,307.17	5,260.71	5,978.38	(484.17)	-
16	Provision for Tax	397.83	1,479.43	1,512.68	(247.33)	-
17	Profit / (Loss) after Tax	909.35	3,781.28	4,465.69	(236.84)	-
	MISCELLANEOUS					
18	Policyholder's Account					
	Total Funds	16,731.09	44,652.19	27,871.17	-	-
	Total Investments	7,142.80	42,649.95	31,813.03	-	-
	Yield on Investments	6.39%	6.78%	7.20%	-	-
19	Shareholder's Account					
	Total Funds	26,157.10	18,081.42	14,803.16	-	-
	Total Investments	20,124.31	10,706.99	8,422.57	-	-
	Yield on Investments	7.60%	8.06%	7.60%	-	-
20	Paid up Equity Capital	26,522.11	12,128.76	11,128.76	11,128.76	-
21	Net Worth	26,157.10	18,007.14	14,802.40	10,336.70	-
22	Total Assets	82,485.34	85,982.26	66,839.11	-	-
23	Yield on Total Investments	5.93%	7.09%	7.28%	-	-
24	Earning Per Share (Basic)	0.28	2.09	4.01	-	-
25	Book value per Share	9.86	14.85	13.30	-	-
26	Total Dividend declared/ paid for the year	1,500.00	-	-	-	-
27	Dividend per share					
28	Solvency Ratio	1.82	1.53	1.72	-	-

Annexure 4 - Ratios for the year ended

S. No	Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025	Basis of calculations
1	**Gross Direct Premium Growth Rate**	36.94%	35.70%	
	Fire	3440.03%	-91.55%	
	Marine	NA	NA	
	Crop	36.76%	35.70%	[GDPI(CY)-GDPI(PY)] / GDPI(PY)
	Motor	10687.19%	100.00%	
	Personal Accident	4048.37%	100.00%	
	Health	100.00%	NA	
2	Gross Direct Premium to Net Worth Ratio	399%	426.66%	GDPI / Shareholder's funds*
3	Growth Rate of Net Worth	46.55%	22.15%	(Shareholder's funds(CY)-Shareholder's funds(PY)) / Shareholder's funds(PY)

Schedule No. 16 (Contd.)

S. No	Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025	Basis of calculations
4	**Net Retention Ratio**	55.61%	68.76%	Net written premium / (Gross Direct Premium Income + Reinsurance Accepted)
	Fire	95.95%	95.87%	
	Marine	NA	NA	
	Crop	55.56%	68.76%	
	Motor	96.00%	97.05%	
	Personal Accident	96.00%	96.00%	
	Health	96.00%	NA	
5	**Net Commission Ratio**	-3.19%	-1.87%	Net Commission / Net written premium
	Fire	-0.63%	0.00%	
	Marine	NA	NA	
	Crop	-3.30%	-1.87%	
	Motor	49.89%	5.15%	
	Personal Accident	10.37%	5.21%	
	Health	8.21%	NA	
6	**Expenses of Management to Gross Direct Premium Ratio**	22.52%	22.38%	(Direct Commission+Operating Expenses) / Gross direct premium
	Fire	0.00%	0.00%	
	Marine	NA	NA	
	Crop	22.41%	22.38%	
	Motor	73.34%	5.00%	
	Personal Accident	10.55%	5.00%	
	Health	472.08%	NA	
7	**Expenses of Management to Net Written Premium Ratio**	35.20%	29.33%	(Net Commission+Operating Expenses) / Net Written Premium
	Fire	0.00%	0.00%	
	Marine	NA	NA	
	Crop	35.03%	29.33%	
	Motor	76.19%	5.15%	
	Personal Accident	10.37%	5.21%	
	Health	491.33%	NA	
8	**Net Incurred Claims to Net Earned Premium**	72.63%	65.72%	Net Incurred Claims / Net Earned Premium
	Fire	347.81%	57.40%	
	Marine	NA	NA	
	Crop	72.63%	65.72%	
	Motor	88.57%	79.83%	
	Personal Accident	42.23%	40.75%	
	Health	0.00%	NA	
9	**Claims paid to claims provisions**	100.00%	100.00%	Claim Paid (pertaining to provisions made previously) / claims provision made previously
	Fire	0.00%	0.00%	
	Marine	NA	NA	
	Crop	100.00%	100.00%	
	Motor	0.00%	0.00%	
	Personal Accident	0.00%	0.00%	
	Health	0.00%	0.00%	

Schedule No. 16 (Contd.)

S. No	Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025	Basis of calculations
10	**Combined Ratio**	107.83%	95.05%	
	Fire	347.81%	57.40%	
	Marine	NA	NA	
	Crop	107.66%	95.05%	(7) +(8)
	Motor	164.76%	84.98%	
	Personal Accident	52.60%	45.96%	
	Health	491.33%		
11	**Investment income ratio**	5.93%	7.09%	Investment income / Average Assets under management
12	**Technical Reserves to Net Premium Ratio**	41.06%	66.51%	
	Fire	0.00%	768.05%	[(Reserve for unexpired risks+premium deficiency+reserve for outstanding claims(including IBNR and IBNER)] / Net premium written
	Marine	NA	NA	
	Crop	40.92%	66.51%	
	Motor	100.42%	96.20%	
	Personal Accident	87.59%	69.93%	
	Health	76.60%	NA	
13	**Underwriting Balance Ratio**	-7.91%	4.94%	Underwriting results / Net earned premium
	Fire	-241.31%	42.60%	Underwriting results / Net earned premium
	Marine	NA	NA	Underwriting results / Net earned premium
	Crop	-7.66%	4.94%	Underwriting results / Net earned premium
	Motor	-1801.67%	-7.21%	Underwriting results / Net earned premium
	Personal Accident	15.27%	48.67%	Underwriting results / Net earned premium
	Health	-2064.75%	NA	Underwriting results / Net earned premium
14	Operating Profit Ratio	-0.08%	8.50%	Operating profit / Net Earned premium
15	Liquid Assets to liabilities ratio (Times)	56.68%	93.95%	Liquid Assets /Policyholders liabilities
16	Net Earning Ratio	1.55%	7.13%	Profit after tax / Net Premium written
17	Return on Net worth	3.43%	20.91%	Profit after tax / Net Worth
18	Available Solvency Margin (ASM) to Required Solvency Margin (RSM) Ratio	182%	153.00%	to be taken from solvency margin reporting
19	**NPA Ratio**			to be taken from NPA reporting
	Policyholders' Funds			
	Gross NPA Ratio	NA	NA	
	Net NPA Ratio	NA	NA	
	Shareholders' Funds			
	Gross NPA Ratio	NA	NA	
	Net NPA Ratio	NA	NA	
20	Debt Equity Ratio	NA	NA	(Debt/Equity)
21	Debt Service Coverage Ratio	NA	NA	(Earnings before Interest and Tax/ Interest and Principal Instalments Due)
22	Interest Service Coverage Ratio	NA	NA	(Earnings before Interest and Tax/ Interest due)

Schedule No. 16 (Contd.)

S. No	Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025	Basis of calculations
23	**Equity Holding Pattern for other than life Insurers and information on earnings:**			
	No. of shares	26,52,21,091	12,12,87,643	
	Percentage of shareholding			
	Indian	100.00%	100.00%	
	Foreign	-	-	
	Percentage of Government holding (in case of public sector insurance companies)	NA	NA	
	Basic EPS before extraordinary items (net of tax expense) for the period (not to be annualized)	0.28	2.09	Profit /(loss) after tax / No. of shares
	Diluted EPS before extraordinary items (net of tax expense) for the period (not to be annualized)	0.28	2.09	
	Basic EPS after extraordinary items (net of tax expense) for the period (not to be annualized)	0.28	2.09	
	Diluted EPS after extraordinary items (net of tax expense) for the period (not to be annualized)	0.28	2.09	
24	Book value per share (INR)	9.99	14.91	Net worth / No. of shares

Notes :

The ratios are calculated in accordance with instructions provided by the Authority under circular on public disclosures by the insurers as specified from time to time

1. GDPI= Premium from direct business written, NWP =Net written premium
2. Shareholder's funds/Net Worth =Share capital+reserve and surplus-Miscellaneous expenditure-debit balance in profit and loss account) Shareholders' funds /Net Worth comprise of Share Capital plus all Reserves and Surplus (except revaluation Reserve and fair value change account) net of accumulated losses and Miscellaneous expenditure to the extent not written off as at the Balance Sheet date
3. Investment income = Profit/ Loss on sale/redemption of Investments+Interest, Dividend & Rent – Gross (net of investment expenses) including investment income from pool
4. Underwriting results= Net earned premium-Net incurred claims-Net commission-Operating Expenses (Before adjusting transfer to Profit and loss account as per Section 40C)- Premium Deficiency
5. Liquid Assets = Short term investments+Short term loans+Cash & Bank balances
6. Policyholders liabilities=Outstanding Claims including Incurred But Not Reported (IBNR) & Incurred But Not Enough Reported (IBNER)+ Unearned Premium Reserve+ Premium Deficiency Reserve, if any+ Catastrophe Reserve, if any; and+ Other Liabilities net off Other Assets Other Liabilities in point (e) above, comprise of (i) Premium received in advance (ii) Unallocated premium (iii) Balance due to OTHER Insurance Companies (iv) Due to other Members of a Pool such as Third Party Pool; Terrorism Pool; etc. (vi) Sundry creditors (due to Policyholders).

   Other Assets in point (e) above, comprise of (i) Outstanding premium (ii) due from other entities carrying on Insurance business including Reinsurers (iii) Balance with Pool such as Thirty Party Pool; Terrorism pool; etc.
7. Debt=(Borrowings+Redeemable Preference shares, if any) Equity=Shareholders' Funds excluding Redeemable Preference shares, if any

Schedule No. 16 (Contd.)

Annexure 5 - Details of number of claims intimated, disposed of and pending (excluding claim related expenses and IBNR) with details of duration

S. No	Particulars	2025-26			2024-25		
		No of Claims Intimated	Disposal	Pending	No of Claims Intimated	Disposal	Pending
1	Crop	2,54,287.00	1,99,870.00	1,10,331	2,05,557	1,49,643	55,914
2	Fire	-	-	-	-	-	-
3	Motor	-	-	-	-	-	-
4	Miscellaneous	-	-	-	-	-	-

Details of duration of pending claims-25-26

Period	Fire		Crop		Motor		Personal Accident		Miscellaneous	
	No. of claims	Amount involved	No. of claims	Amount involved	No. of claims	Amount involved	No. of claims	Amount involved	No. of claims	Amount involved
0-30 days	-	-	11,780.00	14,442.83	-	-	-	-	7	0.42
31 days to 6 months	-	-	98,512.00	10,170.97	-	-	-	-	-	-
6 months to 1 year	-	-	13.00	821.21	-	-	-	-	-	-
1 year to 5 years	-	-	26.00	1,647.12	-	-	-	-	-	-
5 years and above	-	-	-	-	-	-	-	-	-	-
Total	-	-	1,10,331.00	27,082.12	-	-	-	-	-	-

Details of duration of pending claims-2024-25

Period	Fire		Crop		Motor		Personal Accident		Miscellaneous	
	No. of claims	Amount involved	No. of claims	Amount involved	No. of claims	Amount involved	No. of claims	Amount involved	No. of claims	Amount involved
0-30 days	-	-	-	-	-	-	-	-	-	-
31 days to 6 months	-	-	9,741.00	3,447.52	-	-	-	-	-	-
6 months to 1 year	-	-	33,019.00	4,320.43	-	-	-	-	-	-
1 year to 5 years	-	-	13,154.00	9,929.72	-	-	-	-	-	-
5 years and above	-	-	-	-	-	-	-	-	-	-
Total	-	-	55,914.00	17,697.67	-	-	-	-	-	-

Schedule No. 16 (Contd.)

Annexure 6

Remuneration and other payments made during the Financial Year to MD/CEO/WTD & KMPs

(Amount in INR Lakhs)

Sl. No	Name of the MD/CEO/WTD & KMP	Designation	Fixed Pay			Variable Pay						Total of Fixed and Variable Pay (c)+(f)	Amount Debited to Revenue A/c	Amount Debited to P&L A/c	Value of Joining / Sign on Bonus	Retirement benefits like gratuity, pension, etc. paid during the year	Amount of deferred remuneration of earlier years paid/ settled during the year
			Pay and Allowances (a)	Perquisites, etc. (b)	Total (c)=(a)+(b)	Cash components (d)		Share-linked components (e)		Total (f) = (d) + (e)							
						Paid	Deferred	Settled	Deferred	Paid/ Settled	Deferred						
1	Dr. Vyasa Krishna Burugupalli	MD / CEO	133.50	-	133.50	-	-	-	-	-	-	133.50	133.50	-	-	-	-
2	Rajeshnani Dasari	Managing Director & CEO (Interim)	139.80	-	139.80	-	-	-	-	-	-	139.80	139.80	-	-	-	-
	Total		**273.30**	**-**	**273.30**	**-**	**-**	**-**	**-**	**-**	**-**	**273.30**	**273.30**	**-**	**-**	**-**	**-**

Notes

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